FINANCIALTIMES

#### World News Business Summary West German companies raided in Libyan inquiry Soviet quake toll revised

#### to 274 as rescue halts Soviet officials said the death

toll from an earthquake and Asia was 274 people, a quarter of the 1,000 originally estimated, and called off efforts to find survivors. Page 2

War on 'subversion' Argentine President Rau'l Alfonsi'n declared an all-out war on left-wing subversion after Monday's guerrilla attack and siege at an army base that left at least 36 dead. Page 3

#### Shia 'ceasefire' Lebanon's warring Shia fac-

tions battled with mortars in south Lebanon only hours after a ceasefire accord was reached in Damascus.

### Soviet Kabul airlift

Soviet troops distributed 275 tons of airlifted flour and fuel to more than 5,000 Afghan workers. Officials said the supplies would continue as needed after the Feb 15 pullout date.

THE REAL

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#### **Takeshita under fire** Japanese Prime Minister Noboru Takeshita came under

new pressure to resign or choose a new cabinet after the resignation of a third minister over involvement in the Recruit share scandal.

#### Mafia crackdown

Itlaian police arrested 44 suspected Mafia gangsters on charges including multiple homicide, trafficking and extortion in raids in southern Italy. Arms trade, Page 2

Iran pressed the United Iraq to withdraw its troops from Iranian territory as Iraq warned that border "troubles" could spark further hostilities.

#### Toxic waste talks West and central African coun- US TREASURY efforts to canout a common position on the dumping of toxic waste by industrialised countries on their territory.

Chicago subpoenas Federal Bureau of Investigation delivered more than 200 subpoenas to Chicago's trading community as it intensified its investigation into fraud at the city's major futures exchanges. Page 3

#### Greece on terrorism Greek Government announced package of measures to combat terrorism, including the bat terrorism, including posting of a Drs200m (\$1m) to the capture of gunmen who attacked public prosecutors.

#### Tibetan autonomy Tibet's Panchen Lama, the nation's top religious leader after the exiled Dalai Lama,

said the region's autonomous status in China should be more fully observed. Page 4

#### Dali funeral Major collectors of Salvador representatives gathered for

Dali's work and government his funeral before an expected wrangle over his multi-million

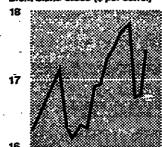
#### S Africa resignation The South African Government, already in turmoli as ministers manoeuvre to suc ceed an ailing President Botha, has been shaken by the resig-nation of Mr Pietie du Plessis, Minister of Manpower and Pub-

#### **Top financier** Milken will leave Drexel

Mr Michael Milken, the most powerful US financier in decades, is to leave Drexel Burnham Lambert, the Wall Street investment bank he made rich through his aggres-sive use of junk bonds. The firm agreed under a pact with the US Government to stop employing Mr Milken, who is its largest individual share-holder, and to withhold his multi-million bonus for his work last year. Mr Milken is expected to be indicted soon on charges relating to the six securities fraud and other charges to which Drexel has previously agreed to plead

OIL PRICES moved strongly higher yesterday in advance of today's meeting of Opec and non-Opec oil producers in Lon-

Brent Bland Crude (\$ per barrel)



January 1989

don. Traders said the rise was partly a technical reaction to Monday's declines. North Sea Brent crude for March delivery closed up 65 cents at \$17.45 a barrel in European trading.

PRESIDENT George Bush questioned warnings about from the Federal Reserve Board, saying he hoped it would not overreact to infla-tionary fears. His comments were made amid further pointers towards continued tight-ness in US monetary policy.

bank deposits to help pay for a rescue plan for thrifts has run into opposition in Congress. Page 3

JAPAN'S direct investment in foreign countries is set to exceed \$40hn on the year to the end of March, a sharp rise on the previous 12 months.

UNITED STATES has asked

ABRAHAM GOLDBERG, Australian textile magnate, increased his stake in Tootal, large UK textile groups, by 5,2 per cent to 14.4 per cent.

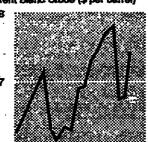
american express, us financial and travel services group, earned \$231m on revenues of \$6.34bn, up by one third compared with a year ago. Page 17

DRESDNER BANK, West Germany's second biggest bank, plans to merge two mortgage subsidiaries to form the coun try's largest private-sector mortgage banking institution with assets of about DM42.5bn

French bank, has reorganised its top management following last year's crisis which led to the replacement of the chief executive. Page 16

TOKYO: Nikkei index rose

SHISKIDO, Japan's largest cosmetics producer, recovered its operations after overstock-



Commodities, Page 28 overheating in the US economy

the EC to begin negotiations to ensure the American telemunications industry

broad access to European mar-

(\$23.2bn). Page 16 CREDIT AGRICOLE, largest

10.11 to a record 31,567.79. Stock markets, Page 40

ing brought about an earnings collapse in 1967. Page 19

# that the state-owned company

By David Goodhart in Bonn

WEST GERMAN authorities yesterday stepped up their investigation into suspected illegal exports to Libya by raiding three companies and 12 private houses for evidence of breaches of the export control

The only company to be named was imbausen-Chemie, which has been at the centre of allegations over filegal exports since the beginning of the year when US officials complained that German companies appeared to be helping Libya to develop a chemical weapons

MR NIGEL LAWSON, Britain's

Chancellor of the Exchequer, yesterday launched a stinging

attack on proposals for eco-nomic and monetary union in

Europe. He also lambasted elements

within the European Commu-

nity who were seeking to hin-

der by unnecessary regulation the goal of a single market for

goods, services and capital by

The Chancellor warned that

the dream of 1992 could become a nightmare if anti-free

market forces within the Com-munity gained the upper hand and a post-1992 Europe was

saddled with "red tape, bureau-cracy, supranational interven-tion and protectionism."

In a speech at the Royal

Institute for International

Affairs in London last night Mr Lawson described as "divisive and intensely difficult" the

issue of European monetary

and economic union which had "so carelessly been thrown into

the pool" of current debate and questioned the motives of

those who promote it.

He said it raised issues which went to the heart of

nationhood and sovereignty

and warned Mr Jacques Delors, President of the Commission,

ernment nor the British Parlia-

ment would accept any further amendment to the Treaty of

Rome to give effect to such union. Mr Delors in heading a

17-man inquiry into economic and monetary union which

was set up by the EC Council of Ministers at their summit in

due to report to EC leaders in

conclusion that this divisive and difficult new issue has

"It is difficult to escape the

After the raids, which yielded more than "a truckful" of documents, Mr Werner Botz, the investigating prosecutor in Offenburg, said: "Some evi-dence of illegal exporting has been found." Imhausen is already undergoing a criminal investigation by the Offenburg

The prosecutor in Karlsruhe, Mr Benno Schulte, also yesterday confirmed a magazine report that a technician employed at Imhausen had told investigators he had visited the Libyan plant at Rabta.
The technician also alleged

Lawson attacks plans

for 'protectionist and

bureaucratic' Europe

Lawson: breaking barriers

front of European debate at this time either out of culpable

carelessness, or as a smoke-

carelesaness, or as a shoke-screen to obscure a lack of suf-ficient progress towards the single market, or, worse, as a means of running away from taking the practical but diffi-cult steps the single market

requires, running away from the challenges of freedom," he

just a "technical issue." It implied nothing less than

European Government and

political union. Such a "United

not on the agenda now, nor will it be for the foreseeable

Mr Lawson's speech was characterised by an identity of attitude to European issues with that of the UK Prime Minister, Mrs Margaret Thatcher, who, in her speech in Bruges last September, also warned

against the temptation to regu-

late and enforce common stan-

His main departure from Mrs Thatcher was in his brief refer-ences to the European Mone-

dards on different nations.

He said that union was not

By Simon Holberton, Economics Staff, in London

Salzgitter produced all the blueprints for the plant and that some employees must have known the plans were going to Libya.

Salzgitter has admitted that it produced plans for Inhausen but said it believed they were

going to Hong Kong. Yesterday it strenuously denied the fresh allegations.

In Bonn, a special sitting of the Bundestag's foreign affairs committee sharply criticised the handling of the affair by the Government and com-plained of the serious damage

ipation in which the Prime Minister remains implacably

opposed. He said that as 1992

approached the pound's value against European currencies

would become increasingly

important and that some prob-lems associated with sterling's

full participation in the EMS had diminished over time.

The Chancellor praised the

1992 initiative as an historic opportunity for Europe and for Britain but he was clearly dismayed by the attitudes of some who saw it as an opportunity

to overlay business with more regulation and create a For-

tress Europe which was closed

to the world. He staked out Britain's opposition to:

A concept of 1992 based on

supranational regulation which does not break barriers

down but one where restric-tions and controls are levelled

Protectionism introduced

under the guise of reciprocity.
"The UK is committed to

breaking down barriers so that the single market is really a free trade area."

A single market not based

on the principle that firms and

products approved in one country are free to compete

and people free to purchase goods and services from any-

where within the Community.

Regulation which seeks an

"average" of existing national regulations and not the "best"

Proposals by the Commission for an enforced withhold-

ing tax on the income from

savings. Mr Lawson said this proposal was supported by those who having accepted

capital liberalisation were now

trying to escape from its conse-

free-market approach.

to West Germany's foreign relations.

Opposition Social Democrat members of the committee also revealed that the engineering revealed that the engineering company Lurgi, a subsidiary of Metallgesellschaft, had recently acted as consultant for the construction of an Iranian pesticide plant.

A spokesman for Lurgi confirmed that it had done the consultancy work and added that it had permission from the federal export control author-

federal export control authority in Eschborn.

The whispering campaign against the Federal Intelli-

gence Service, which some offi-cials blame for failing to alert the Government earlier, has been criticised by both the Social Democrats and the Free Democrats.

The FDP said that although some of the criticism might be justified, scapegoat-hunting must be avoided.

The Government does not seem to have significantly lost domestic political support as a result of the Libyan affair. The latest party poll put the CDU/ CSU equal with the SPD on 41

# Toyota to unveil plans for \$1.2bn plant in Europe

By Anthony Moreton in Cardiff and Kevin Done in London

TOYOTA, Japan's leading automotive group, is about to announce that it intends to set up a car plant in Europe, a move that threatens to intensify sharply already fierce com-petition in the West European motor industry in the 1990s.

The project is understood to involve an investment of about \$1.2bn and could mean the cresizon and could mean the creation of more than 1,000 jobs.

The company has been examining the feasibility of establishing its own vehicle assembly plant in Western Europe for at least two years. Toyota wants a European base before the circle member course.

before the single market comes into effect in the European Community at the end of 1992. The search for a suitable site has been carried out through consultants in great secrecy and Toyota has threatened that

if details emerge it would cut the offending country off its list of options.

An announcement that it has been looking at sites in Spain, Portugal, Britain and possibly Belgium is expected by the middle of February,

It has given local authorities in likely areas a highly detailed questionnaire to com-plete covering matters ranging from soil tests, proximity to port facilities and communications to housing, labour avail-ability and the quality of life. It is believed to be considering at least six sites in Britain in addition to several in continental Europe. Those in Britain include three in South

Wales, two in the Midlands and two in Humberside. The European motor industry has been awaiting an announcement from Toyota for many months to clarify its intentions about setting up a manufacturing base, a so-called transplant operation, in West Europe.

It has long been taken for granted that Toyota, the world's third largest automo-tive group after General Motors and Ford of the US, would have to create a Euro-pean assembly base, it has only been a question of where, when and how. Toyota directors have said in

recent months that establishing a production base in the EC is now one of their highest priorities. Earlier this month a Toyota

spokesman would not confirm press reports in Tokyo that the company was trying to strengthen links with Renault of France with a view to producing up to 100,000 Toyota vehicles a year in France.

There are no formal talks
with Renault about production

with Renault about production in the European Community," he said, "We are still looking at a number of possibilities."

Toyota has left its entry to European car assembly much later than its closest domestic rival Nissan, which began production at its £510m (\$1.1bn) car plant in Sunderland, in

car plant in Sunderland, in north-east England, in 1986. At the same time Honda has built up a close relationship with Rover Group of the UK, which will begin producing up to 40,000 Honda Concertos a year at its Longbridge, Birmingham plant in the autumn. Honda is building an engine plant in Swindon in central

The climate in West Europe for making such a move into Europe has become even more hostile than when Nissan made Continued on Page 14

southern England.

#### **Sweeping** changes proposed in ŪK legal profession

By Raymond Hughes

REVOLUTIONARY changes in the structure and working practices of the British legal profession are proposed in three discussion documents (Green Papers) published yes-terday by Lord Mackay, the Lord Chancellor, head of the

judiciary.
If implemented the propos in which legal services are provided in England and Wales. A key principle behind them is Thatcherism - the idea that there should be a free competitive market giving the consumer the widest possible choice of cost effective

legal services.

The most radical and poten tially explosive proposal effec-tively abolishes the division between barristers - advo-cates who wear wigs and may plead in court - and solicitors, lawyers who do neither. Under the proposals, advo-

cates — who may be barristers, solicitors or other suitably qualified people — would be granted certificates based on their experience and qualifica-tions which would determine

tions which would determine
the level of court in which
they could conduct cases.
Solicitors with the appropriate experience of advocacy
will also be qualified to conduct cases in England's High
Court. They will also be eligible to become senior barristers
and High Court judges.
The Bar, the barristers' governing body, reacted with

erning body, reacted with anger and alarm to what Lord Mackay described as his "radi-cal but fair" proposals.

Mr Desmond Fennell, QC, chairman of the Bar, said the proposals amounted to "de facto fusion" of the barrister and solicitor branches of the profession. It would cause the Bar to wither away, and was "a charter for the big battal-ions" – the large City of London law firms.

"The quality of justice is threatened and the public will lose," he said adding that the measures would pose "consti-& Wales, the solicitors' gov-

erning body, broadly wel-comed the proposals. The Con-sumers' Association described the proposals as "a great vic-tory for consumers." Lord Mackay recognises that

the changes would require tighter, semi-statutory codes sional conduc Details, Page 8; Editorial comment, Page 12; Legal elite under seutence, Page 14

#### been propelled into the fore-China and Vietnam closer to reaching Kampuchean accord

By Robin Pauley in London and Peter Ungphakom in Bangkok

CHINA and Vietnam have inched closer to agreement on the conflict in Kampuchea, problems to be resolved was underlined again yesterday by Mr Hun Sen, Prime Minister of the Soviet-backed government At the start of an historic

visit to Thailand he rejected the idea of an international keeping force. The agreement between China and Vietnam apparently means that all Vietnamese troops will be withdrawn from

Kampuchea by September. China, which has supported the Khmer Rouge resistance of Pol Pot, whose brutal regime was the initial excuse for the Vietnamese invasion in 1978, is reported by diplomats to have agreed to phase out military aid to the coalition of three guerrilla forces, including the Khmer Rouge, in parallel with a Vietnamese pull-out.

Western and Asian diplomats have been quoted as saying that deputy foreign ministers from both sides agreed in talks in Peking last week that the end of Vietnam's 10-year occupation of Kampuc

would be monitored by an international supervisory body

that had yet to be defined. An additional problem is that, even if China withdraws military aid from the Kampuchean resistance, the guerrillas are thought to have stockpiled enough weapons to last one and two years if they decide to go on fighting.

The Vietnamese have been

The Vietnamese have been unable to crush the Khmer Rouge, which remains in control of large parts of the Kampuchean countryside.

The mere fact that Hun Sen is in Bangkok at all is a coup for Gen Chatichai Choonhavan, the That Prime Minisfor Gen Chatichai Choon-havan, the Thai Prime Minis-

ter, whose surprise announce-ment of the visit raised eyebrows in the Thai army and Foreign Ministry. Thailand views Hun Sen's

Government as a puppet regime of the Vietnamese and supports the resistance coal-tion, some of whose factions are based in or near refugee camps along the Thai-Kampu-

chea border. That officials said Hun Sen adopted a moderate tone, and agreed to "consider" the five-point proposal put forward by Prince Norodom Sihanonk, exiled leader of one of the three resistance factions. However, Hun Sen is reported to have also repeated his opposi-tion to the five points.

In addition to the international peace-keeping force the five points also include a proposal that the Phnom Penh administrative structure to be dismantled after a settlement.

#### CONTENTS

Calling in the Old World to redress balance of the New



World Trade

The most important fact about the new presidency is that nternational events are not responsive to the levers of power in regardless of the President's personality

**Tibet:** Peking keeps the Dalai waiting . Editorial comments Britain's bold reforms in the law; The challenge of drugs ......12 mic Viewpoint: The 'uneasy' free mar-Arms reductions Route to stability lies in restructuring ... Lex Magnet; Taylor Woodrow; Conveyancing; **GPG: Thomson T-Line** 

Argentina: Alfonsin reminds army it must stay

Stock Markets -Wall Street -London ... Unit Trusts .

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# MARKETS Ponsback Index

PATEREST RATES US lunchtime
Federal Funds 91/4%
(91/6)
3-min Treesury Bills:
yiekt: 8.52% (8.5)
Long Bond: 102/3
FF6.2700 (same)
SF1.5865 (1.5610)
y127.75 (127.55) COLD yield: 8.78% (same)

STERLING New York class \$1.7710 (1.7890) DM3.2650 (3.2600) FFr11.1050 (11.0950) SFr2:7750 (2.7525) New York clos Oct 88 Jan 89 DM 1.83975 (1.8415) FF6.2620 (6.2675) SF1.5645 (1.56075)

STOCK HIDICES New York close Dow Jones Ind. Av. 2,265,89 (+9,48) S&P Comp 288.91 (+0.42) FT-SE 100 1,939.0 (-2.1) World: 143.63 (Tues) Nikkei Ave

Commerzbank 405.7 (-0.8) Brent 15-day (Argus) \$17.45 (+0.65) (Feb) West Tex Crude \$18.225 (+0.5) New York latest

31,567.79 (+10.11)

Frankturt .



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#### **Budapest** confirms Soviet troop withdrawals

By Our Foreign Staff

THE SOVIET tank division which Mr Mikhail Gorbachev has promised to withdraw from Hungary should be out by the end of June, and the Kremlin would also remove an air regi ment stationed near Budapes by December, Mr Ferenc Kar pati, the Hungarian Defence Minister said yesterday.

His announcement was the latest in a string of disclosures from Warsaw Pact govern-ments this week on the scope and timing of the troop with-drawals which Mr Gorbachev promised in his speech to the United Nations last month.

Mr Karpati added that tank-training regiment would be withdrawn in the first balf of this year and a battalion of

assault landing troops by the end of 1969.

A chemical defence battallon and staff at a military school in Szolnok would follow. Mr Karpati said in December about a quarter of the Soviet

anout a quarter of the soviet troops in Hungary (estimated by Western analysis to number 65,000) would be withdrawn under Mr Gorbachev's plans
Western diplomats were understood to be surprised at news of the sir regiment's withdrawal from Tokol airport, just south of Budapest, as the aircraft there — thought to be new MiG-23s — are defensive

Earlier this week Mr Erich Honecker, the East German leader, disclosed that four of the six tank divisions earmarked by the Kremlin for withdrawal from Eastern Europe would come from his country - implying that one each would go from Hungary and Czechoslovakia.

The Polish authorities also announced that the 45,000strong Soviet contingent in their country, not mentioned by Mr Gorbachev in his UN



RESCUE WORKERS in Soviet Tadzhikistan dig through sludge with no hope of finding survivors of the landslide caused by Monday's earthquake which killed nearly 300 people. Most of the victims were in the village of Sharora, a third of them buried when a waterlogged hillside collapsed within seconds of the early morning earthquake.

# Bonn sees little chance of fall in external surpluses this year

By David Goodhart in Bonn

THE West German Economic Ministry foresees little change in the country's external surpluses this year. In fact, its official outlook for 1989 expects the trade surplus to rise to about DM126bn (£38.6bn) from DM121.3bn last year.

As a percentage of gross national product the surplus will decline marginally from 2.7 per cent to 2.5 per cent. But analysts think this unlikely to be sufficient for some of West Germany's main trading partners who want the motor of growth to be shifted from exports to domestic demand.

The report, passed by the cabinet on Tuesday and published yesterday, paints a generally positive picture of steady growth, but both for-eign and domestic critics said the proposals on removing structural rigidities remained vague. "This reads very like last year's report," said one. Mr Helmut Haussmann, the

new Economics Minister, did say, however, that the controversial proposal to allow shops to stay open late one evening a week was likely to become law earlier than expected, possibly in the spring. Shop opening legislation is seen by many observers, especially in the US, as an acid test of domestic deregulation.

He also said that if unem-

ployment was to fall below 2m in the medium term a "new path" would have to be found in negotiations between employers and unions over flexible working time. He urged both sides to extend current three-year agreements in many sectors for

a further three years when they come up for renegotiation Although unemployment rose slightly to 2.24m last year, Mr Haussmann said, about since 1983. One drag on the reduction in unemployment is the rise in the number of ethnic Germans arriving from abroad.

Investment, at its highest

level in 1988 since the begin-ning of the 1970s, is set to rise further at 5.5-6.5 per cent.
The expected slowdown in GNP growth from 3.4 per cent in 1988 to 2.5 per cent is not causing anxiety because the economy was boosted last year by exceptional factors - good weather, a fall in the D-Mark that boosted exports, and an oil price drop that held down

inflation.

Domestic demand should continue to rise but by an estimated 2.5 per cent (3.7 per cent in 1988), partly a result of new

Exports are forecast to rise by 4-5 per cent following a 5.1 per cent increase in 1988, and imports by 4.5-5.5 per cent (6.3 per cent).

#### Ireland cuts income tax standard rate to 32%

By Kieran Cooke in Dublin

MR ALBERT REYNOLDS. Ireland's new Finance Minister, yesterday announced the country's first reduction in the standard rate of taxation for 20

In a budget speech, he said the standard rate will be reduced from 35 to 32 per cent. Top tex rates will also be reduced and bands widened. In what was generally viewed as a modest budget, Mr Reynolds announced a range of measures to tackly graving prob announced a range of measures to tackle growing problems of poverty and unemployment, at present 18 per cent.

Overall welfare payments will go up by 3 per cent, with special 12 per cent rises in benefits for the long-term unemployed. Child benefits to the less well-off were also increased in the budget, as were family income supplements in a "co-ordinated drive against poverty."

Mr Reynolds said that because of a national debt

because of a national debt which stands at £I 25 bn, the room for manoeuvre had been limited, despite the improve-ment in Ireland's finances. He reduced mortgage relief benefits and for the first time in two years increased excise

duties on beer by ip a pint, spirits by 2p a measure and wine by 4p a bottle.

The price of a packet of 20 cigarettes went up 4p. Mr Reynolds emphasised the role EC structural funds were expected to play in future job creation. He also announced a range of incentives and soft

loans for entrepreneurs.
"The creation of sustainable jobs is at the centre of this budget and indeed of all our economic polices," he added. Opposition members were highly critical of the budget, calling it more an exercise in public relations than an attempt to deal with the prob-lems facing the country.

sures announced yesterday

lation. Mr Bruce Millan, Com-missioner responsible for alloc-ating the cash, will consult EC Governments over the next month before deciding which regions should be eligible for

of some Ecushn for the struc-tural funds as a whole. The

court over Dutch car pollution move in November but only on the assumption that the Dutch incentives, claimed by France to be a breach of the single market, were fully tested under EC law by the European

Commission.
If yesterday's plea from

If yesterday's plea from Brussels is ignored by The Hague, a lengthy legal procedure will follow under the "State aids" articles of the Treaty of Rome. The matter may ultimately end up in the European Court of Justice.

A Dutch spokesman yesterday indicated that it would be difficult for any change of heart at this stage — importers had already geared up for a flood of new business, while many consumers were thought to have delayed new car purchases until after the legislation is in place.

tion is in place.

He said the Dutch action was justified under the Single Eurocomplicated negotiations last year on new EC-wide emission pean Act, which makes it pos-sible for member states to take controls for smaller cars for measures to improve the envi-

#### the early 1990s. The package was provisionally agreed by member states Spain gets top share of EC backward-region cash

Brussels may go to

A LENGTHY legal battle over

Dutch plans to encourage "clean" cars seems in prospect

after the European Commission yesterday threatened to take up the matter under the Community's state aids legisla-

The Brussels authorities have formally asked the Government in the Hague not to go ahead with the proposed fiscal incentives for consumers who have new care fitted with American

buy new cars fitted with American style catalytic converters.

But the Dutch second chamber has already given its unanimous backing to the plan – which includes a Fl 1,700 (2463) tax reduction for those mentions.

meeting the US stan-dard – and the first chamber

is due to give its verdict next

The Dutch problem seriously

SPAIN, ITALY and Portugal would absorb nearly two-thirds of the EC regional fund's Ecu3.6bn a year spending on backward areas between now and 1993, under guidelines agreed yesterday by the European Commission.

Brussels yesterday issued provisional plans for sharing out 85 per cent of the major share of regional spending ear-marked for joint development projects with national authorities in economically backward areas. The remaining 15 per cent of the cash is being held in reserve for projects of spe-cial interest to the Community. Regional spending will also be earmarked for areas of industrial decline, covering up to 15 per cent of the EC's popu-

regions should be engine for that type of help.

Mr Millan said: "The regional fund will spend about Ecu4.5bn in 1989, out of a total

Commission plans to share out its new increased structural

funds, due to double in size between now and 1992.

Spain has been given the largest indicative share of 32.6 per cent of the cash for backward regions, followed by Italy with 24.5 per cent and Portugal with 17.5 per cent. Britain gets 1.7 per cent. West Germany, Belgium, Denmark, Luxembourg and the Netherlands have been left out; they could qualify for grants from the other two structural funds, social and agricultural guidance

Yesterday's allocations are in line with the current shareout of regional spending. The difference is that the cash will be targeted at co-ordinated three to five year projects, rather than doled out annually. The aim is to encourage backward regions to catch up with their richer neighbours and so ensure that the competitive benefits of the planned single market are equally divided

Commission officials stressed that yesterday's allo-cation is only a gaide. The actual share-out could change must come in by the end of in the light of the quality and

# March and we must deal with timing of the plans submitted them as quickly as possible." Yesterday's decision is the first big indication of how the

With the support of the Greens and the Proletarian Democrats, the Radicals have

Mr Rutelli claimed that "the

negotiations on the conven-

know Italian arms went illegally to Argentina during the Falklands war via Durban." Among other things, the Radi-cal leader and his colleagues are asking the government if it intends to lift the cloak of offi-cial secrecy which has been placed on secret service reports on the so-called "Operation

This involved an alleged sale during the past three or four years of artillery to South Africa, via a South American country, together with the alleged payment into a Swiss bank account of a 3 per cent commission to the benefit of one of Italy's governing par-ties. Members of the parliament's secret services commit-tee are believed to have seen the relevant documents, as has a Venetian magistrate, but silence has been imposed by official secrecy laws.

#### High-level tussle in Prague over opposition

By Lesile Coliti

A DISPUTE which could lead to changes in the Czechoslovak leadership has broken out in the Communist party over how to deal with the rising tide of opposition demonstrations. Czechoslovak officials have

disclosed that the conflict is between the hardline core of the ruling praesidium and younger, more pragmatic mem-bers who want a dialogue with the opposition.

The hardliners are led by senior functionaries who car-ried out the policy of "normal-isation" after the crushing of the Prague Spring reforms in

Mr Jan Fojtik, the ideology chief, is prominent among chief, is prominent among them, they say, along with Mr Alois Indra, President Gustav Husak and Mr Karel Hoffmann. The party leader, Mr Milos Jakes, who actively opposed reforms after 1968, is said to be wavering between the two artranae.

said to be wavering between the two extremes.

The advocates of dialogue have been identified as Mr Miroslav Stepan, the Prague party chief, who at 43 was cataputed into the leadership last year by Mr Jakes, and Mr Karel Urbanek (47), who also joined the top echelon of the leadership last October. He now heads the influential Committee for Party Work in the Czech lands.

After the initial crackdowns

After the initial crackdowns on protesters last August and October, Mr Stepan declared publicly that repression was not a solution in dealing with the opposition.

He played a key role in the decident to permit a demon-

decision to permit a demon-stration in Prague on Interna-tional Human Rights Day, December 10.
The officials say that after

the harsh police action against emonstrators last week, the two pragmatists in the praesid-ium managed to convince Mr ium managed to convince Mr Jakes that such measures only radicalise the opposition and gain it sympathisers.

As a result, the authorities indicated, through the official newspaper, Vecenii Praha, that there was a possibility of a dia-

ogue with Charter 77, the civil rights group.

#### Dialogue

"We will not evade a dialogue as long as these people remain securely based in socialism," the newspaper said.

A test of this policy could come next Saturday when an opposition Peace Club plans to hold a "discussion" in a Prague square with or without the

nithorities' approval. The Czechoslovak officials, whose names could not be disclosed, say Mr Jakes can be expected to veer between such conciliatory gestures and tough measures advocated by the hardliners.

Mr Foitik, in particular, is seen as a serious barrier to greater tolerance of dissent.
Judy Dempsey adds from
Prague: The Czechoslovak

authorities, attempting to weather the storm of interna-tional criticism following last week's brutal police action against demonstrators, yester-day released two leading members of Charter 77, the human rights movement. But it remains unclear if for-

mal charges will be made against Mr Vaclav Havel, the banned playwright who has been in custody for 11 days, along with four other Charter

The release, however, of Mrs Jana Sternova, Mr Stanislav Penc and Mr Petr Placak, leader of the Children of Bohemia, an independent associa tion, is only from pre-trial

They are now being charged with "hooliganism" for, among other things, laying flowers at St Wenceslas's statue in the centre of Prague.

Meanwhile, Cardinal Frantisek Tomasek, the Primate of Prague, yesterday again sharply criticised the use of force by the police. He openly supported the demands of young people who, he said, wanted human rights.

He also called on the authorities to let the Catholic Church "develop freely in Czechoslo-vakia" which, he added, was now a basic tenet of Mr Mikhail Gorbachev's policies towards the churches in the Soviet Union.

#### FINANCIAL TIMES

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mcial Times (Scandinavia) Ltd. creade 44, Copenhagen, Ostergade DENMARK

#### 170,000 jobs were created; nearly 1m have been created speech, would be scaled down. Second attempt to avert Greece acts to combat terrorism Italian general strike

By John Wyles

FTALIAN ministers and union leaders began a second round of talks last night aimed at averting a threatened fourhour general strike next Tues-

cial level yesterday morning failed to establish much common ground on possible adjustcents to tax reforms brought in by government decree at the

By George Graham in Paris

THE Organisation for

Economic Co-operation and

Development (OECD), the Par-

is-based economic body that

groups the world's main non-Communist industrialised

nations, yesterday made its first attempt at opening chan-nels of communication with the fast-developing economies

of the Far East. Officials, businessmen and

academics from OECD member

countries met with their coun-

terparts from South Korea.

Singapore, Hong Kong and Taiwan in a two-day "informal seminar" to discuss world eco-

nomic issues, which closed yes-

terday. Mr Jean-Claude Paye, the

OECD secretary general, said the discussions had been "very

open, very direct and very con-

These did establish, how-

now to secure annual automatic and indexed adjustments

Talks between the govern-ment team, led by Mr Ciriaco De Mita, the Prime Minister, and a union delegation on Tuesday evening made little progress in resolving these and

structive" and that all partici-

pants had agreed to pursue the

Mr Paye stressed, however, there had been no discussion of

the precise forms of such

future dialogue. In particular,

the question of these Asian

countries joining the OECD had not been raised, he said.

The seminar was co-sponsored by the Institut Francais

des Relations Internationales

(IFRI), an independent French research body, but had still been closely followed in the

Thailand and Malaysia had

decided not to take part

because of fears the discussion might turn into an attack on

the mounting trade surpluses of the newly industrialised countries of the Far East.

Far East.

dialogue in the future.

to income tax rates to compensate for fiscal drag, and to secure changes in a new tax regime for the self-employed which they regard as too soft and emergers.

ever, that union priorities are

**OECD** opens its doors to

Far East economic links

By Andriana ferodiaconou in Athens THE GREEK Government

yesterday announced a pack-age of measures to combat terage of measures to contact ter-rorism, including the posting of a Drs200m (approximately £740,000) reward for informa-tion leading to the capture of the gummen responsible for three attacks against public three attacks against public prosecutors in Athens between

january 10 and January 23. The measures were decided at an emergency meeting chaired by Mr Andreas Papan-dreou, the Prime Minister, con-vened after the killing last Monday night of Mr Anastasios

Turkey orders

probe into

abuse claims

By Jim Bodgener in

TURKISH state prosecutors

have ordered investigations

into claims by a village leader

that security forces abused and maltreated villagers from the

south-east of the country while

questioning them about sup-port for guerrillas of the out-lawed Marxist Kurdish Work-

ers Party (PKK).
Among the charges being

investigated are complaints

that detainees were forced to eat excrement. Reports in the

Istanbul newspaper Cumhuri-yet said a pregnant woman was given electric shocks. Two

state prosecutors, from the nearby town of Cisre, and the

regional capital of Mardin, are

conducting parallel investiga-

Vernardos, in the third consecutive attack on a public prosecutor in less than a fortnight. The chain of attacks generated intense political pre on the Socialist Government to take special action.

The posting of a reward as one means of combatting terrorism was reportedly suggested to Greece by the US as early as 1983 but rejected. US intelligence, diplomatic and military personnel have all been targets of terrorist attacks in Greece. Besides a reward, the mea-

include: setting up a special anti-terrorism department within the Greek police; computerisation of border control services; upgrading of existing counter-terrorism units on land and in the Greek Coast Guard with trained personnel and up-to-date equip the immediate supply of two helicopters, 200 cars and 600 motor cycles to the police force for improved surveillance of the Athens region, where most terrorist attacks since the mid-

#### Jaruzelski gives warning on future of trade unions

By Christopher Bobinski in Warsaw

RESTRICTIONS ON trade union freedom in Poland will only be lifted if the country is calm and the position of the authorities guaranteed, accord-ing to General Wojciech Jaruz-elski, the country's leader.

Plock oil refinery, came as con-tacts continued with Solidarity on arranging round-table talks on the banned trade union's return to public life. The talks between the Government and Solidarity are expected to take place on February 5.

The general added that new arrangements must not under-

cut support for economic reforms, and that trade union pluralism had to be be accompanied by "the political unity of the working class". This presumably means that the

authorities intend to insist on safeguards that Solidarity will abstain from playing a political

Meanwhile, Mr Andrzej Wroblewski, the new Finance Minister, told a news conference here that Poland would be able to step up debt service repayments to Western govern-

same level as in previous

years.

Total debt service obliga-tions this year come to \$3.5bn in interest and \$1.7bn in capi-

His remarks, made at the

role on the shop-floor.

ments if and when Interna-tional Monetary Fund stand-by This year Poland expects hard currency exports to rise 11 per cent to a value of \$9.1bn, and to boost imports to leave a trade surplus of \$1.1bn at the

#### Italian Radicals step up arms trade campaign

By John Wyles in Rome

ITALY'S Radical Party has stepped up its campaign against the country's alleged illegal arms trading, with fresh claims that Italy has been con-sistently evading the UN arms embargo on military shipments to South Africa.

tabled parliamentary questions to the prime minister, and the ministers of defence and foreign affairs, about a number of arms shipments allegedly made from Italy between 1979 and 1986. As Mr Francesco Rutelli, the Radicals' deputy leader, pointed out yesterday, these would have been in breach of the UN 1977 embargo on arms sales to South Africa, and also of national law.

supply channels to South Africa are so well oiled that we

# Calling in the Old World to redress the balance of the New In the age of Gorbachev and European integration, the US is no longer in charge of events to the extent it once was

HE inauguration of President Sush seems to have gone off with all the usual rejoicings, so that's all right. Now that it is over, practised lip-readers are starting to bring an important message to the outside world: after eight years, Mr Bush wants us to know that he is not Ronald Reagan. Now this is all to the good, of course; the alternative would have been unbearable. But so far it is the only message from the White House, and to some it may seem a meagre offering from a man who has waited so long and so patiently to be Presi-dent of the United States.

It is in fact a rational message from a rational and experienced public servant. There was a time when much of the rest of the world, and all of Western Europe, would have waited with bated breath for the pronouncements of a new American President. There was a time when a new American President would have assumed, without presumption, that he was taking on the role of leader of the free world, and would have been right to do so.

But time moves on, and with it the status and responsibility borne by Dwight Eisenhower, John Kennedy or Richard

America is still, of course, the richest and most powerful country, and by a wide margin, and it is still an absolutely essential member of the Atlantic Alliance. Those facts are mechanism they are mechanism. unchanged, they are probably unchangeable, and no sensible person would want to change them. What has changed is the ability of America, and the expectation of other countries, that the US can take charge of events as it once aspired to do.

International commentators, with the reflexes of an earlier age, urge President Bush to do this or that, or express regret that he is failing to promise the other; foreign chancelleries keenly analyse Mr Bush's pronouncements, for advance indi-cations of his policy towards East or West. They may all be missing the point: the most important fact about the new presidency is not that Mr Bush is a faintly uninspiring old boy from the East Coast establishment, but that international

events, as currently config-ured, are not responsive to the levers of power in the White House, regardless of the per-sonality of the President. In economic terms, this fact has been creeping up on us for some time now. The rapid growth of Japan and the newly industrialising economies in Asia and in Latin America, together with the strength of the economies of Western the economies of Western Europe, have conspired to reduce America's relative weight in world economic affairs. One sign of this rela-tive weakening, is the vast deficit which Mr Reagan has cheerfully bequeathed, and which will be a lasting burden

round the neck of the new Bush Administration. But there is another, more political sense in which the centre of gravity of the international game has shifted out of Washington's reach. Six years ago, by far the most important international story was the East-West struggle over the deployment of Euro-missiles; in that struggle, Washington played an absolutely crucial role as the champion and negotiator for the West. Today, the most important international stories are again on this side of the Atlantic; the convulsions in the East over Mr Gorbachev's perestroika, and the ferment in Western Europe over

IAN DAVIDSON ON EUROPE the projected Single Market. But this time, Washington has no power to influence either of

The can-do instinct is so strong in the US, that Americans do not take kindly to the notion of impotence. In the presence of the Gorbachev drama, their automatic reflex is to look around for ways of using America's might, so as to help Mr Gorbachev towards a favourable outcome for the West. By now, however, the naivete of the reflex is becom-ing unavoidably obvious. Mr Gorbachev may be facing many difficulties and many opponents, and his chances of bringing off effective reforms may be precarious. But he is

pushing events along so much faster than any foreign govern-ment can reasonably keep track of, that the very idea of trying to help him has become Ever since 1968, the centrepiece of East-West relations has been nuclear arms control,

ranging from the SALT agreements of the Nixon-Brezhnev detente, to the Euro-missile agreement and the START talks of the Reagan-Gorbachev era. The paradox of the Gorbachev era, however, is that while radical nuclear arms control agreements may have become more attainable in the more benign atmosphere of East-West relations, they have also become less urgent. If the danger is nuclear war with an irreconcileable opponent, and if arms control is needed to contain that danger, then arms control is needed very badly. But if your opponent decides that he is no longer irreconcile-able, because he has other more important problems to worry about, then nuclear arms control may lose its former saliency. It is also no coincidence that

the two superpowers to destroy each other many times over. The Conventional Stability Talks (CST) in Vienna, by con-trast, could lead to fundamental changes in the plausibility of a military attack by either side on the other. It goes without saying that success in the CST will be extremely difficult, probably more difficult than a successful outcome to the START talks. Indeed, the Vienna negotiations may be so difficult, that

tions by the Soviet Union and its Warsaw Pact allies. The US contribution to the Nato defence effort will remain essential for Europe's security and for the link to the Ameri-

we may have to rely mainly on

further unilateral force reduc-

the centre of gravity of arms control is shifting to Europe, with the transition to new can deterrent, so that the future of the US troops sta-tioned in Europe will be a major issue in the Vienna talks. But the more important political point is that the US nal force balance in Europe. A 30 per cent cut in inter-conti-nental nuclear weapons in will be only one of a large START would be spectacular and politically symbolic; but it number of negotiators on the Western side, while the vast improvement in the atmowould make no detectable dif-ference either to the balance of sphere surrounding every aspect of East-West relations, will make it both possible and deterrence or to the ability of necessary for the European allies to play a much weightier collective role than in any previous arms control negotiation, as well as a weightier role in any subsequent defence config-

> show little sign of responding coherently to the implications of the new parallelogram of forces. But in time, they will have to come to terms with the fact that the big problems, and their solutions, are here, not in Washington. If President Bush can sufficiently distinguish himself from his predecessor, by not making matters worse Europe will have cause to be grateful.

So far, the European allies

#### **AMERICAN NEWS**

# for thrifts runs into opposition

By Lionel Barber in

By Carle Colle

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THE REE 

Section 2 model

THE US Treasury's efforts to canvass support for a new tax on federally-insured bank deposits to help pay for a multi-billion dollar rescue plan for the savings and loan industry has run into opposition in Congress

Both Democrat and Republican congressmen have voiced objections to the proposal which would impose a tax of as much as 30 cents for every \$100 deposited at a federally insured financial institution.

Mr Nicholas Brady, Treasury ecretary, stressed yesterday Secretary, stressed yesterday that he was studying several options to pay for the S&L reacue, including the payment of a small fee by depositors. He intends to present a list of options next week to President Bush, though early opposition to the deposit tax may force him to drop the proposal.

The S&L crisis — which could end un costing between

could end up costing between \$50bn and \$100bn - poses a political test for Mr Brady, a former Wall Street investment banker and close friend of Mr

The bank deposit tax would raise the premium for insured deposits which banks and S&Ls already pay to the Government and charge as an operating expense, officials said. It could be expected to raise \$9bn a year to cover the Government's annual interest payments on the \$20bn to \$30bn\_it will have to raise annually for several years to close hundreds of insolvent

thrifts.

But the proposal has aroused opposition among Republicans because it would appear to violate Mr Bush's pledge not to raise taxes. It also looks discriminatory because it would not apply to funds held in money markets or securities, and could also discourage and could also discourage savings - something the Administration wants to

Other rescue options include issuing bonds backed by the S&L industry, though this would add to the clean-up cost since the bonds would have to carry a higher interest rate than regular Treasury bonds. The most painful alternative would be for the Treasury itself to carry out a quick and costly bail-out, an option

known as "the direct hit Some congressmen believe the last option would "bring home the damage" to the pubavoid a long, drawn-out crisis. The problem is how to reconcile a direct hit with the federal budget constraints and the Gramm-Rudman-Hollings budget balancing law.

Rescue plan | Janette Staubus on the latest failure to derail Argentine democracy

# Alfonsín reminds army it must stay within the law

FTER two days of the bloodiest fighting seen that our democracy is not soft."

The President's strong words A bloodiest fighting seen in Argentina for more than a decade, only the army has come out of the affair with credit. The armed forces have finally done something for which their performance can

In a late-night speech to the nation on Tuesday, President Raul Alfonsin explicitly con-gratulated the military and called the violent takeover of the La Tablada army base by

the La Tablada army base by "ultra left-wing" extremists "the most serious challenge of my term" in office.

However, he also made clear that the army, which has supported rebel officers' demands that the armed forces be publicly honoured for suppressing terrorism in the 1970s, would not be given a free hand in combating violence as in the late 1970s. He said the anti-terrorist struggle chould not be rorist struggle chould not be an excuse for "the indiscrimi-nate use of force" and that ter-rorism should be fought "only from within the law but with

all the force of the law".
"The Republic knows how to defeat enemies of democracy. This is an opportunity to show the world and ourselves that we have learnt from our past,

display the fine line which he must walk between molliflying the army and keeping it under civilian control. Earlier in the

day, Gen Francisco Gassino, the army chief of staff, said that "the army is now closing ranks around its martyrs" in the face of terrorism. Other political leaders have echoed the President's implica-tions that Argentina must not

return to the bad old days of the 1970s when the aim of com-bating left-wing terrorism was seen to justify any government means. Mr Cesar Jaroslavsky, leader of the Lower House, stressed that "we have to show that we can control subversion within the rule of law".

There is concern in Buenos Aires that the attack may be the first of a new wave of leftwing terrorism. Mr Carlos Menem, the Peronist candidate in the presidential election to be held in May, said the take-over of La Tablada "could not be an isolated event" and Mr Carlos Alvares, government minister for Buenos Aires province, warned that it could be only "the beginning of future actions" by terrorist

groups.

The terrorists' strength and large supply of arms indicate that they must have been the strength before corruins out the trained before carrying out the attack. Yesterday the President enacted two decrees aimed at preventing future outbreaks of violence. The first will create a National Security Council to advise the President on anti-subversive measures and to

December uprising of Col Mohamed Ali Seineldin which involved 400 men, has been criticised by the opposition. A second act aims at administrative simplification, giving the Prosecutor-General special powers to mobilise provincial government departments so

improve intelligence gathering. The failure of the state intelli-

gence service, SIDE, to predict the latest revolt as well as the

government departments so that "all areas of public administration [can] lend effort to the struggle".

It is unclear how the attack, which left nearly 40 people dead, will affect the governing and opposition parties in the presidential election. Mr Menem indicated that the violence was aimed at interfering with the elections and it is conwith the elections and it is conceivable that the governing Radical party could gain from



Alfonsin: determined not to return to bad old days

a repeat of the type of terrorisi attack that took place under the last Peronist government. But the tragedy may be viewed as yet another example of the Government's lack of control and its inability to

keep the peace.

In his speech Mr Alfonsin said "democracy is consolidated and strengthened, though at a high price" by the tragedy. The maintenance of democracy is the one concrete achievement he has to show for his five years as President. for his five years as President. But his hard-hitting speech did not clarify the central ques tion of the identity of the insurgents. Some observers remain sceptical that the attack was carried out by a

#### SEC chief cool on buy-outs proposal

By Lionel Barber

MR David Ruder, chairman of the US Securities and Exchange Commission, said exchange commission, said yesterday that granting tax relief to corporate dividends would be unlikely to halt leveraged buy-outs and other debt-financed corporate

mr Ender's remarks in testi-mony to the Senate Finance Committee contrasted that of Mr Nicholas Brady, US Trea-sury Secretary. Mr Brady expressed tentative support for granting tex relief in order to stem the tide of buy-outs. Mr Ruder said SEC econo-mists studying buy-outs had concluded that cash flow considerations were the most important force driving the deals. He also pointed out that granting tax relief for divi-dends would cost "an enor-

Mr Ruder repeated his sup-port for new rules requiring extensive public disclosure in some cases, and on matters relating to the so-called fair-ness opinions issued by invest-ment banks and other advisers to buy-out deals.
Mr Ruder also told senators:

"Your activity may affect the market which is still nervous."

# Fraud inquiry in Chicago extends to leading firms

THE Federal Bureau of of documents. Investigation delivered more than 200 subpoenas to Chicago's trading community this week as it intensified its mas-

exchanges.
The wide-ranging probe has now extended to some of the most prominent futures firms in the industry. Subpoenas have been delivered to some hig clearing firms at the city's two futures markets including some run by exchange board

that the subpoenas do not indi-cate any wrong-doing, and are process. But, by focusing on some of the biggest futures clearing houses in the world, traders believe government prosecutors are pursuing some of the most successful brokers

Clearing firms process trades for many independent floor traders as well as their own futures brokers. The subpoenas have asked for a range of information on specific trades as well as blanket trading records which could run into billions self-regulation"

Some independent traders who were subpoensed last week are believed to have pro-vided the Government with sive investigation into fraud at testimony about specific trad-the city's major futures ing practices which has led to exchanges. scope of the inquiry. A grand jury was due to hear evidence from subpoenaed traders yes-

terday.

FBI investigators are also looking into allegations of tax evasion by traders in the futures pits.

members.

Both the Chicago Board of tion has stunned Chicago's futures community. Fears that the subnembers do not be inquired by a subnember of the inquir futures community. Fears about the inquiry led to a slump in trading volume at the beginning of the week, but vol-ume was quick to bounce back. There is a widespread feeling among Chicago's traders that they are being victimised for malpractice that is so routine it has become commonplace. "These sort of things go on," one trading firm executive commented about alleged abuses. "They oil the cogs of industry as in any business."

The city's two futures exchanges have, however, issued statements stressing their commitment to "rigorous

#### **Boeing clears** 737s of faults in wiring BOEING of the US said

yesterday that nearly the entire fleet of 737-300 and 737-490 ariliners in service had been cleared of possible faults

been cleared of possible faults in their wiring systems, covering some 495 aircraft, reports Michael Donne. Only nine remained to be checked.

The checks had been ordered initially by the UK Civil Aviation Authority, after the crash of a British Midland 737-400 on the MI motorway earlier this month. The checks were also ordered by the US Federal Aviation Administration and the manufacturers of the aircraft manufacturers of the aircraft and engine, Boeing and CFM International.

There were immediate fears that the crash might have been due to cross-wiring or some other malfunction in the engine fire detection, overheat and vibration monitoring

Although no wiring malfune tions have been found in 737-300s and 400s, this does not did not occur in the British Midland jet.

The Department of Transport's Air Accidents Investiga-tion Branch is still involved in

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#### Venezuela set to loosen private sector controls

MR Carlos Andres Perez, who is to assume the presidency of Venezuela on February 2, has presented businessmen with an economic programme designed broadly to reduce government controls on private sector activity and promote non-traditional exports.

But the scheme still retains

some elements — such as direct government subsidies and a limited number of price controls — aimed at cushioning inflation for low-income

workers.

The programme, expected to be fleshed out shortly after Mr Perez takes over, was being seen by bankers as a sign that the government was consider-ing applying for loans from the International Monetary Fund and World Bank. Sketching out his pro-

gramme to members of Federamaras, Venezuela's largest association of businessmen, Mr Perez said his government

planned to adopt a unified, floating exchange rate for the Venezuelan currency, the bolivar, carry out a progressive lib-eralisation of price controls and domestic interest rates, reduce the Government's fiscal deficit, and simplify customs

duties and bureaucratic rules.

These steps, which would not be implemented until after the government took office, constitute a departure from the current government's policy. This would open possibilities for export sectors such as man-

or export sectors such as manufactured goods.

The President-elect said direct subsidies would be provided in some areas, and that price controls would remain in place for a small basket of consumer goods.
Venezuela, one of the world's

largest oil exporters, ended 1988 with a large balance of payments deficit, low investor confidence and inflation of over 35 per cent.

#### Peru expected to hold talks with banks soon

By Stephen Fidler, Euromarkets Correspondent

The first meeting between Peru and its leading creditor banks for almost two-and-ahalf years may take place in late February or early March, according to bankers.

Peru, with accumulated arrears of \$6bn on foreign loans, is making efforts to restore relations with the international financial community so it can gain access to fresh loans from the International Monetary Fund and World

A meeting, requested by Peru, took place last week in Washington between Mr Carlos Bank. Rivas Davila, the Peruvian Finance Minister, and officials of Citibank, which heads the 13-bank country advisory group. The proposal for a further meeting with the full advi-sory committee, the first since September 26, 1986, was

agreed.

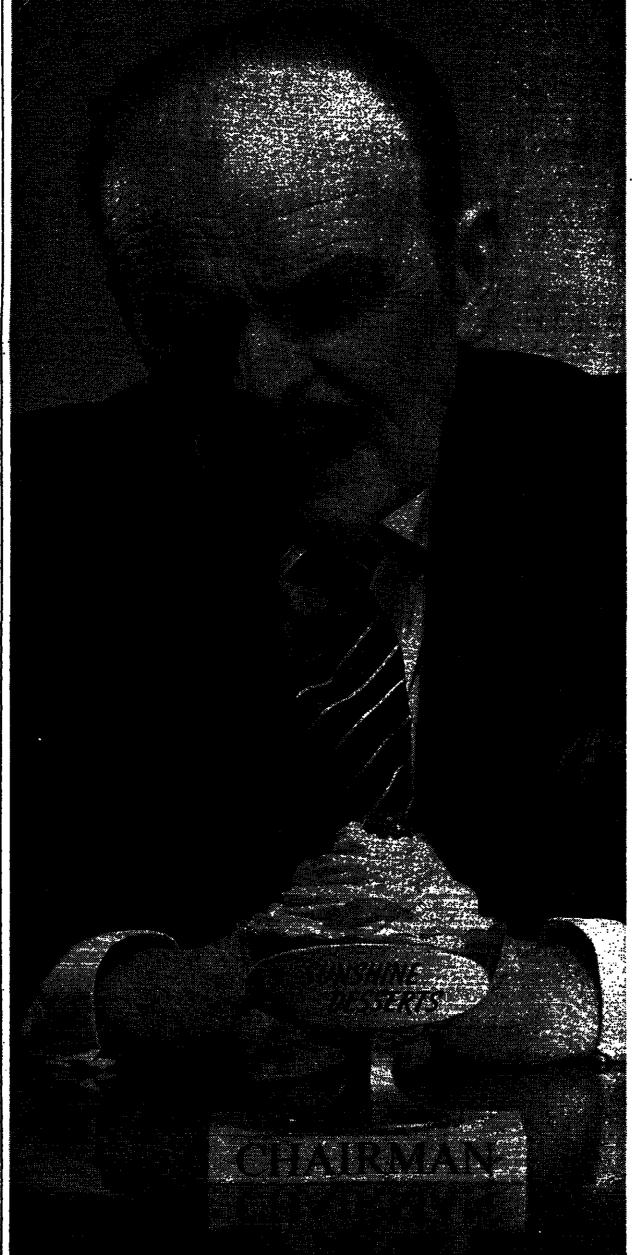
Mr Alan Garcia, Peru's President and an implacable opponent of the IMF, said on Sun-

delayed \$530m quarterly interest payment from Brazil, Mr. William Rhodes, chairman of the 16-bank advisory committee, said yesterday. The payment on restructured debt was first due on January 17 but first due on January 17 but held up, Brazilian officials said, for technical ressons.

day that an IMF team would visit the country next week to discuss an economic programme. Nevertheless, Peru inces a long struggle to normalise its relations with credi-

With non-existent foreign reserves, Peru is not in a position to erase arrears, but while still behind on its payments it cannot currently gain access to

new funds from the IMF and World Bank. One possible plan is for a group of friendly countries to



# A South Korean dockworker at Inchon port, near the

# border with North Korea, yesterday, checking a 200-tonne load of electrolytic copper, the first ever industrial cargo to be imported from the communist North into the South.

though plenty remain in pri-vate hands. "Lawbreakers have continued their criminal activi-

ties armed with home-made

guns," the China-News Service

Yu blamed the 50m tran-

sients who under reform poli-

cies can roam China trading or picking up casual work for much of the increase. Coastal

cities where reforms have altered lifestyles are worst

affected and overseas gangs smuggling drugs, gold and antiquities have entered the

New crime trends have given

China's conservatives ammuni-

tion to criticise reforms, but

earlier this month party leader Zhao Ziyang defended the situ-ation as inevitable. "When the hig river flows east," he com-mented, "the silt lies on the river bed while the dregs float

By Jim Jones in

THE South

his own accord"

Mr Peter Soal, the opposi-

Government, already in tur-moil as Cabinet ministers

Johannesburg

#### Alarm in China over sharp rise in crime

By Colina MacDougail

CHINA saw alarming growth in crime last year, according to Yu Lei, Deputy Minister of Public Security, in an interview with the China Daily. Serious crime rose nearly 66 per cent, and crime overall by 45 per cent. Around eighty per cent of all crimes were theft, he said.

Peking will now target seri-ous crime for a special crack-down, Yu said. Five years ago in a similar campaign, thou-sands were subjected to brief mass trials and summarily

Yu confirmed that crimes of violence such as murder were up. Other reports indicate that armed robbery and the stealing of weapons from the military are no longer uncommon.

A recent amnesty in Fujian province brought in over 1,200 guns, 12,000 rounds of ammunition and 20 tons of explosives,

#### Tibet leader | S African minister seeks more resigns autonomy

By Colina MacDougali

TIBET'S Panchen Lama, the nation's top religious leader after the exiled Dalai Lama, has said the region's autono-mous status in China should be more fully observed, accord-ing to reports from Peking. The Panchen Lama has been

on a rare visit to his own Tibetan parish of Shigatse. The occasion of the trip is the grand reburial of five of his predecessors who were unceremoniously dug up by Red Guards in the 1966-76 Cultural

The Panchen, nicknamed the "Chinese chopstick" by Tibetans because until now he has been effectively a Chinese puppet, also declared that the price paid by Tibet for the past 30 years had been too high — "a mistake we should never repeat". Some people, however, had already begun to repeat the mistakes, he added. Though moves towards inde-

pendence should be resolutely combated, he pointed out, stress in future should be on correcting leftist errors. In this context, "leftist" is code for suppression of Tibetans and

their culture. The Panchen Lama himself spent years in prison during the Cultural Revolution, and contrary to his status as a monk was forced to marry by the Chinese.

#### **Hong Kong** trade deficit

By John Elliott in Hong

HONG KONG last year had a visible trade deficit of HK\$5.73bn (£414.6m), compared with a small surplus of

HK\$86m in 1987.

The deficit was caused mainly by a dramatic slowdown in the growth of the colony's home-produced exports from 27 per cent in 1987 to 11.5 per cent last year, at a time when demand for imports

remained strong. Provisional announced yesterday showed that total exports grew last year by 30.4 per cent to HK\$493.1bn. This included domestically produced exports of HK\$217.7bn, up 11.5 per cent over 1987, and re-exports of HK\$275.4bn, an increase of 50.7 per cent. Imports grew by 32 per cent to HK\$498.8bn.

The deficit was broadly in line with government expectations and there is no sign of any policy changes being con-

# Revitalised Indochina set to emerge from conflict

John Ridding on the hopes for economic revival and peace after a decade of fighting in Kampuchea

Kampuchean conflict, which now appears nearer than at any time during the decade long conflict, would imply dramatic change for Indochina. Traditional and deep rooted alliances would be undermined and at last there would be an opportunity to reconstruct the region's devastated economics. tated economies

Since the Vietnamese, backed by the Soviet Union, invaded Kampuchea in 1978 – to overthrow the Chinese-backed Khmer Rouge regime in backed Khmer Rouge regume in Phnom Penh – the tense rela-tions between Peking and Bangkok on the one hand and Hand, Phnom Penh and Vien-tiane have frequently prompted conflict. In 1987 Thailand and Laos

fought a brief but bitter border war and there have been regu-lar confrontations between Chinese and Vietnamese forces. Most notably, naval units from the two countries were engaged in clashes in March last year over the dis-

Recent months have seen progress towards defusing regional tensions and Thailand has been actively promoting rapprochement. In November

A Kampuchean solution, together with the Soviet pullout from Kabul, has paved the way for a Sino-Soviet summit

last year Mr Siddhi Savetsila, the Thai Foreign Minister, travelled to Hanoi, and yester-day Hun Sen, the Kampuchean Premier arrived in Bangkok. But despite such initiatives the conflict in Kampuchea has ced a ceiling on rapproche-

Now China and Vietnam have apparently agreed that all Vietnamese troops will be withdrawn from Kampuchea by September. China, which has supported the Khmer

puted Spratiy's Islands in the South China Sea. Rouge resistance of Pol Pot, is reported by diplomats to have agreed to phase out military aid to the coalition of three guerrilla forces, including the Khmer Rouge, in parallel with

> Reports also suggest that eputy foreign ministers from both sides agreed in talks in Peking last week that the end of Vietnam's 10-year occupation of Kampuchea would be monitored by an international supervisory body that had yet to be defined.

Such moves could defuse tension permanently.

The implications for diplomatic relations extend beyond Indochina, with President Mikhail Gorbachev pressing for a summit with Mr Deng Xiaop-ing to refresh Sino-Soviet relatogether with the Soviet with drawal from Afghanistan, have paved the way for such a summit in May.

Moscow's stated desire to

improve relations with the six Asean nations and to partici-

mism of the East Asian region have been obstructed by the involvement of Vietnam in Kampuchea. With this obstacle removed Mr Gorbachev's Pacific initiative should enjoy greater success.

For the nations of Indochina

the main benefit of a settlement would be the opportunity to repair their shattered societies and economies. The principal beneficiary from a resolu-tion would of course be Kampuchea which has been ravaged by almost 15 years of civil war and suffered virtual economic destruction during the Khmer Rouge rule between 1975 and 1978. Since then the continuous fighting between the Vietnamese-backed Phnom Penh regime and the guerrilla Thalland and the West has permitted only limited reconstruc-

For Vietnam, there is little doubt concerning the benefits of a troop withdrawal. Although its military presence

in Kampuchea is largely Soviet-funded, the US-led trade and aid embargo has been an important factor in Vietnam's inability to rebuild its economy following the Vietnam war. Moscow has also become

For the nations of Indochina the main benefit would be the opportunity to repair their shattered societies

increasingly unwilling to finance a war which Vietnam seems incapable of winning.

The situation has now become critical Annual inflation is running at between 700 and 1,000 per cent and agricultural approduction has starnated tural production has stagnated with poor harvests and famine

in recent years.

A withdrawal of Vietnamese troops from Kampuchea could ease the crisis in an number of ways: it would probably result in a lifting of the embargo on

trade and aid enforced by the US, which in turn would -improve the prospects for Vistnam's foreign investment code. Introduced in 1987, this code offers some of the most liberal terms of any Soviet bloc invest-ment scheme. Its success has, however, been limited by the reluctance of potential trading partners to break the trade

An agreement would also facilitate Vietnam's access to foreign loans, but would not necessarily resolve the deadlock between Hanol and the IMF which has existed since Vietnam failed to meet a deadline for an overdue payment in

In the long term, the normal-ising of regional relations and the lifting of trade sanctions would encourage the develop-ments of economic links between Vietnam, Laos and Kampuchea and the Six Asean nations. Thailand in particular has expressed a desire to improve trade links with its neighbours.

# Israeli labour prepares for battle

TENS OF thousands of Israeli public sector workers halted work yesterday, as the Histad-rut Labour Federation flexed its muscles in preparation for a planned general strike next

Industrial trouble has been gathering in Israel since the beginning of the month, when Mr Shimon Peres, the Finance Minister, introduced an economic austerity package designed to curb public expenditure and spur growth. A key element of official pol-icy fiercely opposed by the His-

By Jim Muir in Beirut

LEBANON'S feuding Shia

militias announced a ceasefire agreement yesterday under Syrian and Iranian mediation

in Damascus. But three hours

later, their fighters were battl-

ing it out again around dis-puted hill villages in southern Lebanon.

The outbreak later died

away. But it underlined the

doubts of many observers about the shelf-life of any

agreement between the radical, Iranian-backed Hizbollah and

the pro-Syrian Amal move-

ment, so deep is the hostility

dividing them.
"Anything they agree in

Damascus isn't going to hold for more than a week," said

one sceptical Shia source. The

of an automatic cost-of-living adjustment mechanism. The labour organisation is also unhappy with the Trea-sury's refusal to implement backdated pay awards to loss-making state-owned companies. Over 16,000 workers at Israel Aircraft Industries, one of the country's largest enter-prises, staged a 24-hour strike

yesterday over the Treasury's hard line on pay. They joined telecommunications workers, social security employees and firemen who have engaged in increasingly

came after three days of inten-

sive negotiations, made it clear that the Iranian and Syrian

mediators had only been able

to win agreement on a prelimi-

nary ceasefire and a halt to the

virulent propaganda war which has accompanied the

More than 150 people are believed to have been killed since the latest round of

clashes broke out between the two factions in the hills of cen-

tral south Lebanon and in Bei-

Apart from the uneasy truce, the only other point on which the two could agree was that

the discussions should con-

one sceptical Shia source. The tinue, with the aim of reaching truce announcement, which a comprehensive reconciliation

several days. Potentially most damaging is the action by the state-run Bezek telecommuni-cations company. An all-out stoppage, as is

being threatened for Sunday and Monday if the Treasury does not honour the backpay award, would disrupt all tele-communications and broadcasting. The Treasury has insisted that, if it is to improve the financial condition of troubled public sector enterpri it must have the flexibility to implement nationally agreed pay deals at its own dis-cretion.

settling all the disputed issues.

Mr Ali Akbar Velayati, the Iranian Foreign Minister, who

headed a large delegation in the talks, left Damascus yester-

day but is expected to return shortly for follow-up negotia-

One stumbling block which arose repeatedly in the talks was the insistence of Mr Nabih

Berri, the Amal leader, that Hizbollah should hand over the

alleged killers of three top Amal leaders, assassinated in

an ambush last September. But

Shia sources believe the most

serious hone of contention is

Hizbollah's demand that its

fighters be allowed to return to

south Lebanon, where they lost

most of their positions to Amal

in the first round of fighting

Mr Yisrael Kessar, the Histadrut secretary-general, has meanwhile, warned the Manu-facturers Association that private sector employers are playing with fire over their blanket refusal to negotiate another cost-of-living award. Since the expiry, last autumn, of the last agreement, workers

have been technically in a legal limbo over the long-standing practice of pro-viding regular salary adjustments to compensate for inflation. Inflation is currently running at an annual level of over 16 per cent.

Lebanese rivals end Syria-Iran ceasefire

between the two factions last

March. Amal is strongly opposed to any return to the south by the radicals, who want to step up attacks on Israel and its "security zone" in the south. Hizbollah believes in continuing the battle into Israel itself, while Amal wants to regain the border zone and spare south Leba-non's mainly Shia population further Israeli reprisals.

South Lebanon is now the

strongest card left in the hands of Mr Berri, following the collapse of Amal to a Hizboilah offensive in Beirut's southern suburbs last May. Amal sources believe Mr Berri's room for manoeuvre on the issue of a Hizbollah return to

#### Senegal debt package agreed -

By George Graham in

THE Paris Club of creditor nations has agreed to a debt relief package for Senegal. The West African nation, which west African nation, which has already six times rescheduled its debts at the Paris Club, will benefit from the programme agreed by leading industrial nations at last year's economic summit in Toronto and at the International Monetary Fund meeting in Berlin.

Creditor nations will choose between wiping out a third of the debt repayments due and rescheduling the rest over 14 years, with eight years of grace; rescheduling over 25 years, with 14 years grace, at market interest rates; or rescheduling over 14 years, with eight years grace, but at an interest rate 3.5 per-centage points below the mar-ket rate.

This exceptional programme is intended to apply only to the very poorest nations, principally those of sub-Saharan Africa. Other countries which have already received this treatment include Niger, the Central African Republic, Tun-zania, Madagascar and Mali.

Senegal, with gross national product per capita estimated at around \$510, has been hard hit by plunging prices for groundnut oil, one of its main exports. Its total external debt is estimated at around CFA tions were represented on the Francs 800bn (\$1.44bn).

#### Somalia 'to free political prisoners'

By Akwe Amosu

SOMALIA'S Government yesterday launched an international propaganda offensive promising unconditional release for all its political prisoners, a new political settlement in its war-torn northern region and liberalisa-tion- of its state-dominated

Mr Jalle Mohamed Ali Sama ter, the Prime Minister, announced the initiative in London apparently to counter Somalia's growing reputation for human rights abuses and

poor economic policies.
But he ruled out any talks
with the rebel Somali National
Movement with which Mogadishu is fighting a civil war.

Amnesty International,
invited to witness the planned freeing of detainees, reacted sceptically to the prime minis-ter's statement and said "the human rights situation is still serious; there have been no

attempts to stop torture".

The Prime Minister could not give figures for the number of political detainees although he said those released would be in the hundreds. Amnesty ~there may be "thou--believes-there r sands" however.

Amnesty noted the new com--mittee to investigate abuse: and a promise of a "new law" to guarantee individual rights, but warned that military personnel responsible for viola-

# Picking up the pieces of Uganda's broken economy

Julian Ozame, recently in Kampala, finds signs of hope but a still tentative recovery from civil war

manoeuvre to succeed an all-ing President Botha, has been further shaken by the sudden resignation from the Cabinet of Mr Pietie du Plessis, Minis-ter of Manpower and Public illagers in the Luwero Triangle, Uganda's noto-rious killing fields dur-Mr Du Plessis is reported to have resigned on Tuesday and ing the civil war between Yow-eri Museveni's National Resistance Army and Milton is expected to relinquish his parliamentary seat in the mar-ginal Transvaul constituency of Lydenburg. Mr Chris Heu-nis, the acting State President, said in Cape Town yesterday Mr Du Plessis had resigned "of Ohote's troops, are slowly returning to their ruined homes and reclaiming their small farms from the bush and overgrown elephant grass.

The area around the small town of Semuto was the base tion Progressive Party's spokesman, reacted to the res-ignation by calling for a public of operations for the NRA and consequently one of the worst ravaged by Obote's army. Homes were riddled with bul-lets, looted and stripped bare of investigation into reports con-cerning land deals. He said Mr Du Plessis had been the most spendthrift of ministers and window frames, doors and corrugated iron roofs. Crops were burnt down and most people fied. Semuto became a ghost

had regularly refused to answer questions on amounts spent on refurbishing ministe-The resignation will lead to a by-election in a constituency It was here that Obote's solit was nere that Obote's sol-diers practised a policy of genocide against the Baganda villagers. Every day now, as new stretches of land are ploughed, skulls and fragments in which the ultra-right Con-servative Party has been gain-ing ground. Its loss would be a serious set-back to the ruling National Party which has also of bone are collected from the been shaken by another scan-dal which has led to this freshly turned soil.

The grisly remains are no week's resignation from par-liament of Mr Peet de Pontes,

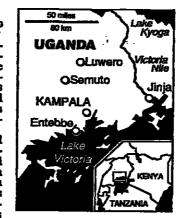
longer piled up beside the road but gathered into large black rubbish bags awaiting collection by government trucks.
After three years of peace
under President Museveni's
National Resistance Movement, Luwero's long suffering peasants are trying to forget. Since 1986 the area has been the focus of reconstruction efforts. Semuto has been given The usual fly-past and parade through Cape Town's streets will not take place, nor will the usual cannon salute. two new tractors, a coffee factory has been built and in November the Uganda Com-mercial Bank opened its first

branch in the town. When the NRM came to power – three years ago today it inherited an economy devastated by years of war, plun-der, corruption and despotic misrule. The nation's industrial base lay abandoned, its infrastructure in an advanced state of decay and farmers retreated into subsistence pro-

The new Government viewed the economic policies of its pre-decessors with disgust and had a bitter contempt for Western donors which had financed a succession of governments presiding over personal enrichment and gross human rights

Restoring peace and security became the NRM's first priority, with economic policy allowed to drift in populist The exchange rate was reval-

ued, price controls reintroduced, government salaries raised, budgetary outlays doubled and monopolies were established for key items of external and domestic trade. By the end of 1986 the fiscal deficit had increased to 4.4 per cent of GDP; money supply expanded by 176 per cent over the year. Inflation soared, to 555 per cent between May 1985. 256 per cent between May 1986 and May 1987. And with 49 per cent of Uganda's 1986 export earnings of \$420m going to pay off its \$1.7bn external debt and much of the rest to finance the continuing civil war - import capacity was



however, it became apparent that serious rethinking was going on at the upper levels of Government,

The following May the Gov-ernment introduced an IMF approved economic recovery programme aimed at stimulating economic growth and restoring price stability. The exchange rate of the Ugandan shilling was massively depreciated and a new currency (the new shilling, worth 100 of the old) introduced. Other mea-sures aimed to squeeze out excess monetary liquidity and boost agricultural and indus-trial production.

The results were mixed. Agriculture and industry responded strongly but GDP at factor cost grew by just under 3 per cent in the 1987-88 fiscal year, ending on May 31. Over the same period inflation stood at 188 per cent.

Part of the failure of the first

nent Secretary at the Ministry of Planning.

Agricultural and industrial reform programme was due to external shocks, including falling coffee export prices. But the Government also allowed the money supply to increase by some 230 per cent in 1987-88 to finance coffee purchases and stocks, and domestic credit expanded to meet public spending on defence and relief

efforts.
In July last year the Government redoubled its efforts. A new programme was announced, depreciating the exchange rate by another 60 per cent, increasing agricul-tural producer prices, reducing the budget deficit, raising interest rates by 10 percentage points to 40 per cent and restricting monetary expansion through a reduction in bank

credit to government.
The Government also pledged itself to regular adjust-ments of the exchange rate to maintain real effective depreciation. In December last year the shilling was further devalted by 9 per cent from Ush150 to Ush165 to the dollar.

This, combined with a tight monetary and fiscal policy, has had a powerful impact on inflation.

tion. According to figures released by the Central Bank, inflation averaged 1.7 per cent a month between July and November last year. "As a result of strict policy

we have broken the back of inflation. This is an excellent omen for the future," com-ments Mr Tumasime, Perma-

output has continued to rise and the Government estimates a GDP growth rate of 5 per cent for 1988.

But there remain formidable barriers to tapping Uganda's rich economic resources.

Corruption is rampant in the civil service and policy implementation is weak. Civil servants at the bottom end of the ladder get paid only Ush1,000 per month – the price of a bunch of matoke (bananas), the staple foodstuff – and a permanent secretary Ush6,000. Most bureaucrats moonlight and spend much of their time working on outside interests.

While peace and security has been restored to most of the country a heavy price has been paid for this. The army has swelled from about 20,000 to 80,000 strong, consuming 40 per cent of the budget. Many for-mer rebels, some with dubious pasts, have been assimilated into the NRA as part of a Gov-

ermment amnesty.

And despite a tough Government policy on army brutality, there have been allegations by Amnesty International of NEA human rights violations in the

struggle against rebel resistance in the north.

The broad based Government set up by President Museveni in 1986 has survived largely intact. But with a cabinate of most the following the control of the cabinate of most the following the control of the cabinate of most the following the cabinate of most the cabinate of most the following the cabinate of t net of more than 60 there is a feeling, shared by the President, that it is a government of quantity rather than quality.

Divisions are also appearing within the coalition about the longer term political institu-tions needed. The NRM has been insistent

that a return to conventional party politics is off the agenda. "Party politics have failed consistently in Uganda and led to unresponsive leadership, corruption, tribalism, repression and bloodshed. We need to rethink what is the best structure suitable to our country which can guarantee direct which can guarantee direct
participation, democracy and a
sure system of succession,"
says Mr Eryia Kategaya, Second Deputy Prime Minister.
Instead, the Government has
built a pyramid structure of
elected Resistance Committees,
ranging from individual vil-

lages up to district level.

But the powers and scope of the RCs remain undefined and

----

some political observers are sceptical of the NRM's plans to substitute this system for parliamentary democracy.

President Museveni's Government still commands much support both inside and out-

side Uganda. Its image of integrity has remained largely

In three years the country has come a long way. But the gains are by no means secure. A lasting peace, a political sys-tem which guarantees peaceful succession and real tangible economic benefits for Uganda's people remain elusive. For a Government which gave itself until 1990 to deliver the fruits

# Growing party discontent undermines Gandhi's standing in Congress-I

the MP for East London.
Mr De Pontes resigned after reports he had taken money to

facilitate the entry of an Italian drug dealer, Mr Vito Palaz-

This year's parliamentary opening on February 3 is to be a quieter affair than usual because of Mr Botha's illness.

zelo, into South Africa.

THERE HAS been a rapid and ominous escalation in dissident activity within the ruling Congress-I party after its resounding defeat in the southern state of Tamil Nadu last week and this has led to a considerable weakening of the Indian Prime Minister's posi-

tion as party leader. Dissidents are trying to topple senior party leaders in several states. A further setback for Mr Rajiy Gandhi has been

a statement by a senior Con-gress-I Member of Parliament which sought "an alternative within the Congress-I as a majority of the members of legislatures, including parlia-ment, are displeased with the leadership".

The statement was made by

Mr Chimanbhai Mehta and is the first direct challenge to Mr Gandhi's leadership since his tussle with Mr V.P. Singh, who now leads the opposi tion National Front, more than two years ago over charges of payoffs in defence

squeezed.
Towards the end of 1986,

The statement said "the decline in the popularity of the Congress-I is continuing because of the deliberate cultivation of feudal culture of loyalty to the leadership at the cost of principles". Mr Mehta said the Tamil Nadu results had "exploded the argument there

Congress-I".
The statement came as Con-

gress dissidents are challeng-ing chief ministers nominated by Mr Gandhi. In the volatile state of Bihar, two ministers have resigned from the goverument and joined nearly 200 dissidents seeking to remove Mr Bhagwat Jha Azad as Chief

Mr Azad was sent to Bihar by Mr Gandhi just 11 months

no alternative to the ago and has found it virtually congress-I". because of opposition to him within the party. The dissi-dents were yesterday persuaded to give him a temporary reprieve and the state legislature was adjourned for a week to prevent Mr Azad's defeat on the floor of the

In Madhya Pradesh, a team of senior ministers sent by Mr Gandhi to ensure a smooth

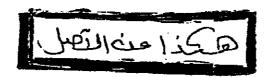
succession to Mr Arjun Singh, who resigned earlier this week after criticism of him in the High Court concerning a cor-ruption case, found the going heavy because of opposition to their choice from Congress-I state legislators.

After a delay of three days

Mr Motilal Vora, the Health Minister in Mr Gandhi's Cabinet, was yesterday sworn in as Chief Minister. Since Mr Vora

Madhya Pradesh, he is certain to find the state tough to govern and even more difficult to save for Congress at a time when national elections are less than a year

There are reports from the western state of Rajasthan that Congress dissidents may threaten the stability of the state government headed by Mr S.C. Mathur, another



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#### **OVERSEAS NEWS**

# Peking keeps the Dalai waiting

Colina MacDougall on China's waning enthusiasm for Tibet talks

ARE the Chinese trying to slide out of their proposal to hold talks with Tibet's exiled spiritual leader, the Dalai Lama?

At first informally scheduled

At first informally scheduled for Geneva this month, Peking has begun to spell out additional terms for the meeting which look like delaying it indefinitely.

Since September when Peking, under pressure from the world publicity given to the Dalai Lama and the growing violence in Tibet, first suggested discussions, its interest appears to have cooled.

cooled.

In the interim it has beefed up its relations with Nepal and india and induced them to look again at the kind of support they give to Tibetan refugees. With Tibet's southern neighbours taking a harder line, Tibetan borders sealed more closely and security within the region tightened, China may be hanny to progressinate.

happy to procrastinate.
This attitude is unlikely to

this attitude is unlikely to be popular with western gov-ernments, already exercised by the human rights issue and the shooting of foreigners and Tibetans by police in Lhasa at an independence demonstra-tion in December. At least one monk was killed and numbers of onlookers, including a Dutch of onlookers, including a Dutch

woman, were injured.

The British Foreign Office has stressed to the London-based Tibet Support Group that it views China's commitment to the talks as important, although its degree of resolution in pressing the Chinese to fulfil that commitment remains to be tested.

Initially, the Chinese agreed to talks with the Dalai in Peking, Hong Kong, any of their missions abroad, "or any place he wishes" - a concession, since they had always ed he came to Peking.

This accommodating spirit was somewhat marred when they declared that "no foreigner" (a reference to the Dalai's Dutch adviser, international lawyer Mr Michael van Praag) could take part. They also refused to meet any delegation from the Tibetan leadgaton from the Thetail lear-er's government-in-exile, but at the time, prospects of getting the talks off the ground seemed relatively bright. Then the Chinese objected to

the fact that the Dalai himself did not intend to be present at the earliest, agenda-setting



Dalai Lama: still hoping for a word from Peking

years had been too high - "a

mistake we should never

repeat."
Some people had already begun to repeat the mistakes, however, he added. Though moves towards independence should be resolutely combated,

the emphasis in future should be on correcting leftist errors, he said. In this context, left-

ist" is code for suppression of Tibetans and their culture. The Panchen made the com-

ments at an unusual meeting of leaders of the autonomous

region and of other supposedly

region and of other supposency autonomous Tibetan areas in adjoining provinces. The fact that the meeting has been held indicates growing Peking con-cern at dissident protest and at rising world awareness of the Tibetan plight.

team should not contain gov-ernment in exile members.

ans who have ever called for

independence, which would rule out almost the entire

The Chinese are also trying to insist that none of the team members should include Tibet-

TIBET'S status as an autonomous region of China should be more fully observed, the Panchen Lama has declared, according to reports from Peking, writes Colina

MacDongall.

The Panchen Lama, Tibet's top religious leader after the exiled Dalai Lama, has been on a rare visit to his own Tibetan parish of Shigatse. The occasion of the trip is the grand reburial of five of his ors who were uncere moniously dug up by Red Guards in the 1966-76 Cultural

The Panchen, nicknamed the Chinese chopstick by Tibetans because hitherto he has been effectively a Chinese purpet, also declared that the price paid by Tibet for the past 39

talks. They did so casually, through a previously obscure official, Ms Chen Xin, vice min-ister of the Nationalities Affairs Commission and the Hong Kong newspaper, Wen

Ms Chen has since noted that a demonstration by young Tibetans held outside the Chinese embassy in New Delhi would delay negotiations and was "not favourable" to Chinese contacts with the Dalai. Latest objections are to the proposed venue - Gene-va - and to the presence of members of the Dalai's government-in-exile in India in the

negotiating team.

While China originally said it would not meet a government-in-exile delegation, it did not stipulate that the Dalai's

100,000 Tibetan exiles since they fied Tibet in 1969) is safely over, the Chinese can afford to dispense with their mollifying

dispense with their mollifying attitude towards the Dalai.

The joint communique on the Gandhi visit reaffirmed that Tibet was part of China, and that India did not permit anti-China political activities by Tibetans on its soil. While this is nothing new, this fresh and positive restatement of the Indian positive restatement of the Indian position can be used by China to pressure Delhi if Tibetan protests in India recur. As for Nepal, Peking has

Tibetan protests in India recur.
As for Nepal, Peking has stepped up its efforts to shut it down as any kind of sanctuary. At the end of November, the Nepal government confirmed it would not allow Tibetans to use Nepalese soil for hostile action against the Chinese.
Hitherto the Tibet-Nepal border has been relatively porous. But in September, for the first time, the Nepali Government deported 26 refugees (including some children) to China.

reported to reingest that the some children) to China.

To make it worse, the Negalis reportedly allowed Chinese embassy officials to question them beforehand and to take photographs. American sources indicate that Nepal has since despatched a further 250 back to China.

In September, the Nepali

In September, the Nepali Government confirmed arms purchases from China (to India's concern) and later reaffirmed its "friendly ties" with China. Since then a Chinese vice-minister of security, Gu Linfang, has paid an 8-day visit to Nepal. Tibetans living in Nepal are reportedly packing up to leave for India as the political climate cols.

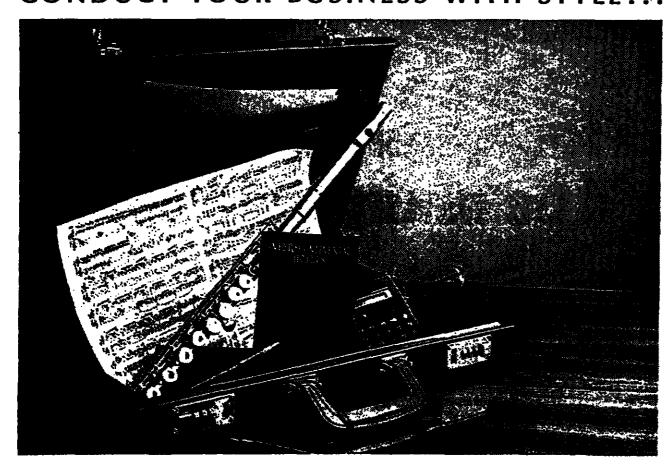
In Tibet itself the situation is growing more polarised. The

growing more polarised. The security forces are becoming tougher as they improve logis-tics and local control. Yet protests continue. At least one has taken place since in Lhasa (by Tibetan students) and one (also by Tibetan students) in Peking.

They have already stated that the Dalai's proposal made in Strasbourg last June – that Tibet should have internal self-government – should not be the basis for the talks. China appears auxious to reassure domestic and interna-tional opinion that all is normal, by reporting the welcome given to the Panchen Lama's recent religious visit to Tibet, the arrival of the new, dynamic party secretary, Hu Jintso, and frequent (but limited) developments in education or culture.

be the basis for the talks. Clearly the Chinese do not want to condone in any way the idea that the present status of Tibet is up for discussion.

Cynics suggest that now the long-awaited December visit to Peking by the Indian premier. Mr Rajiv Gandhi (whose country has been host to about But it is unlikely that there will be much change until there is at least a start on the process of accem-



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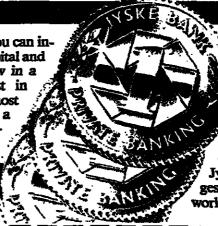
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# US attempts to dispel EC fears on telecom trade

By William Dawkins in Brussels

The US yesterday attempted to dispel fears that it was planning possible retalation against trade restrictions in the European Community's telecommunications industry, amid signs of grave concern from the EC.

Mr Alfred Kingon, US Ambassador to the Community, said Washington had served notice on the European Commission that it wished to open negotiations on market

open negotiations on market opening measures. "This is not a brawl, this is not retallation. We are opening a negotiating process with the Community," Mr Kingon said. However, he warned that the Commission's green paper on Commission's green paper on the liberalisation of telecommunications was not explicit enough on what kind of mar-ket access would be allowed to non-EC countries.

A Commission spokesman said Washington had not yet given Brussels full official notification, but that the Commu-nity was "seriously con-

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The EC market for telecommunications equipment is worth around Ecul7.5bn, the Commission estimates, just under a fifth of the world total, while EC producers are believed to have run an Ecu500,000 deficit with the US Under the Trade Act, the telecommunications equip-talks could go on for up to ment, but not services.

three years, well before the creation of the EC single market in 1992. However, Mr Kingon said the ES was "simply looking for a commitment," rather than detailed EC plans,

within the deadline.
Washington's call for talks is a consequence of a provision in last year's US Omnibus Trade and Competitiveness Act, obliging it to open talks with countries with which it does not already have telecomunica-tions agreements.

The call is also directed at South Korea; but not at Japan because the US already has a telecommunications accord with Tokyo, and wishes to con-tinue negotiations within that same agreement.

This represents a break with previous US policy of seeking market access accords in the sector with individual member states and a mark of Washington's recognition of the EC as the competent authority for telecommunications.

Mr Kingon said the sector had been singled out for separate negotiations because ser-

vices were not yet covered by the rules of the General Agreement on Tariffs and Trade. However, the Commission spokesman said the EC's policy was to pursue liberalisation within the Gatt, which covers

# Italy's oil contractors grin and bear it

Alan Friedman on how ENI's subsidiaries are dealing with the drop in crude prices

tough lately for SAI-PEM, the oil and gas drilling and pipelaying subsid-iary of Italy's ENI state energy

concern.
The past couple of years have been especially hard ones because of the depressed level of investment in the petroleum sector. SAIPEM's traditional clients, hit by the weakness of both the price of crude and the US dollar, have suffered lower cash flows. Less exploration, both on and offshore, has been taking place. And competitors in the international plant engineering and services industry have been slashing their margins in order to retain or win

in the current year SAIPEM is bracing itself for a 20 per cent drop in its revenues, from an estimated L1.340bn (\$10.0) in 1988 to around the L1,050bn this year.
Nor are things much better

at Snamprogetti, the plant engineering company that is a sister to SAIPEM in the ENI group. Snamprogetti reckons that after four years of cut-throat conditions for the world's leading contractors, it s an achievement merely to have level-pegged its turnover at around L1,000bn and to have produced a 1988 profit in line with 1987's modest L10.2bn. For a company that prides itself on big turnkey projects and depends upon the natural gas and petroleum sector for a third of its work, just standing tracts—the IPSA-2 oil pipeline

Conversations with the managing directors of both SAI-PEM and Snamprogetti reveal that both men are nonethele cautiously optimistic about a moderate upturn in orders between now and 1990. Yet Mr Gianni dell'Orto, who runs SAIPEM, and Mr Duilio Greppi, the head of Snamprogetti, are both aware that the good old days are over.

still is hard enough.

So how are ENI's sister engineering concerns coping? And what strategies are being pursued in order to maintain momentum in the 1990s? For both SAIPEM and Snam-

progetti, the strategic leitmo-tifs are diversification and tils are diversification and joint ventures, while the corporate fallback strategy is found in a policy of squeezing every possible advantage out of other companies inside the ENI group – equipment makers, such as Nuovo Pignone or explorers such as AGP. Both SAIPEM and Snampro-

getti are also accepting more smaller-sized jobs that a few years ago would have been ignored. An example is a recent L36bn contract won by Snamprogetti to build a bitumen plant in Tanzania. According to Mr dell'Orto, SAIPEM's revenues would

that runs 900km from Iraq to Saudi Arabia and a gas pipe-line that runs 450km from the delta of the river Niger to

The past years have been hard ones because of the depressed level of investment in the petroleum sector. SAIPEM's traditional clients have suffered

lower cash flows.

Lagos.
These orders contributed L350bn and L170bn respec-tively to SAIPEM's 1988 consol-idated turnover, or in other words, about 39 per cent of words, about 39 per cent or total 1968 revenues.

In the next couple of years SAIPEM is hoping to drum up new orders for the laying of gas pipelines in the North Sea, an area that Mr dell'Orto predicts will offer the industry up to \$1.8bn of contracts between

now and 1993. To prepare for growth in the North Sea, SAIPEM last year formed European Marine Con-tractors Ltd., a joint venture with Brown & Root that must compete against companies such as McDermott of the US,

and service concerns, is Iran. Since last June, executives of Since last June, executives of SAIPEM have been in talks with the National Iranian Oil Company (NIOC) about a project to lengthen the IGAT-2 gas pipeline that runs from the Southern Iran to Tabriz in the North

More importantly, though, the Iranians signalled to SAI-PEM and other Italian contrac-tors that new orders may be around the corner as Tehran begins to reconstruct its indus-trial infrastructure after years of the Gulf War.

The first fruits of the Bandar Abbas solution came just a few days ago with the news that Belleli, a private plant engi-neer with ties to IRI compa-nies, has won a \$740m contract from Iran to build a steel plant. Aside from the search for new markets SAIPEM and Snamprogetti are trying to cut costs by seeking lower priced equipment from other companies inside the ENI or IRI state

"We can buy pipelines from Italsider at a cheap price and try to beat the Japanese," says Mr dell'Orto, adding that by the same token "we have bought pumping stations from

of the Netherlands.

SAIPEM's other hope for the future, along with several other Italian plant engineering

Pignone at low costs."

"My impression," says the SAIPEM chief, "is that we are negative phase in this market." Mr dell'Orto does not, however speak with enormous convic-tion about this forecast. He has more heart when he talks about the smaller projects that SAIPEM is pursuing in new markets such as Nepal, Gabon,

and North Yemen where SAI-PEM has never worked before. At Snamprogetti, meanwhile, a similar strategy is underway – the search for smaller jobs, for new geographic areas of work, the need to cut back on equipment costs by squeezing sister companies inside Italian state groups and finally the need to cut margins in order to retain market share.

The outlook for 1989 Snamprogetti suggests, for the third consecutive year, a net profit of around L10bn on turnover of around L1.000bp.

Level-pegging this may be, but given current conditions it is viewed by the company as a satisfactory performance. And this, at the end of the day, appears to be the way big Italian contractors see the near-term, as a phase in which the key objective is to hang on during the current shake-out in the world market, until an upturn in capital outlays brings back traditional clients.

#### UK bank to expand into **US** project financing

By Peter Montagnon, World Trade Editor

MORGAN Grenfell, the UE merchant bank, is to expand into the US domestic project financing market by acquiring the business of the Avidyne Group, a San Francisco-based specialist company.

The move underlines the

attention being paid to the US market as well as those of other developed countries by merchant banks suffering from a traditional business dearth in

the developing world.

Mr James Dundas, Morgan
Grenfell's head of international
finance and banking, said a
great deal of private sector and limited-recourse financing potential existed in the US

market. Morgan Grenfell had estab lished international expertise in this field but "we haven't to date got anything of a track record of our own right in the

Mr Peter Yoakum, head of Avidyne, becomes chief executive of a newly-formed Morgan Grenfell Capital Financing subsidiary which will take on Avidyne's staff. Mr Dundas declined to say how much Mor-

#### **US Treasury lobbied on** 25% mini-van tariff

By Peter Riddell, US Editor, in Washington

THE US Treasury is facing intense lobbying both from leading domestic motor manufacturers and from European governments and Japan over whether to approve a 25 per cent tariff on imported minivans and sports utility vehicles.

A decision is imminent, pos-A decision is imminent, possibly by the end of the week, and presents Mr Nicholas Brady, the Treasury Secretary, with a delicate balance between the high profile campaigning of the Big Three US producers and international complaints over protectionism.

The issue was raised by both Mr Nigel Lawson, the British Chancellor of the Exchequer, and Mr Gerbard Stoftenberg.

and Mr Gerhard Stoltenberg, the West Gerhard Finding Mrs. istar, in meetings in Washing-ton with Mr Brady two weeks

The argument has arisen overseas companies maintain because of a ruling on January
4 by the US Customs Service vehicles account for only about that all imported vans and a tenth of the domestic Us sports vehicles, previously classified as cars and facing a 2.5 per cent duty, would be classed as trucks and face a 25

In response to protests from overseas governments from overseas governments that long-standing international classifications were being changed, the US Treasury suspended the ruling on January, pending the current reconsideration. The European Committee treats such years and munity treats such vans and sports vehicles as cars.

The chairmen of the Big The chairmen of the Big Three US producers, General Motors, Ford and Chrysler, have written jointly to Mr Brady arguing that the Trea-sury would lose "several hun-dred inflion dollars in antici-pated revenue" if the importers won the case.

The argument turns on whether the tariff should be levied on the design of the vehicle, fike trucks, as the US producers argue, or their use, as passenger vehicles, as the

These vans and sports vehicles account for only about market, but sales have been growing rapidly. A 25 per cent tariff would raise prices by an average of \$2,500, according to industry estimates.

#### Fiat agrees to new talks on Polish mini-car deal

By John Wyles in Rome

Poland's Minister of Industry, Poland's Minister of Industry, Mr Mieczysław Wilczek, yesterday secured the agreement of Italy's Fiat group to set up a joint committee to examine proposals which would radically alter a \$500m (£277m) deal to produce a new minicar at the FSM car plant at Bielsko Biala in southern Poland.

sternation inside Fiat in December by abandoning its plan to award Fist a further \$500m contract to re-equip the FSO plant near Warsaw for the production of a medium-sized car. The Polish government decided it could not afford the investment required for an annual production of around

Poland's revised plan envis-ages production of the same mini-car planned for FSM at the Warsaw plant with a joint annual output of up to 600,000

units. The result, said Fiat yes-terday, "is that the whole situ-ation has been re-opened and

ation has been re-opened and all aspects need to be thoroughly examined."
It is not yet clear whether the Polish change of mind will impose a severe delay on the FSM small car project. Flat has prepared a prototype of the vehicle to replace the Flat 126 which FSM has been producing since the early 1970s.

This was shown to Mr Wilczek in Turin after his round of meetings with Flat executives,

meetings with Flat executives, including Mr Cesare Romiti, the group managing director and managing director of Flat

Auto.

The joint working party is to examine the industrial and financial implications of the Polish proposal which involves adding, ultimately, another 306,000 units to those due to come out of the FSM plant when production of the new model is fully on stream.

#### ACP group seeks further trade preference in EC

By David Buchan in Bridgetown, Barbados

A DIPLOMATIC equall blew up A DIPLOMATIC squalf hiew up-yesterday in the Caribbean between the European Commu-nity and the group of 66 Afri-can, Caribbean and Pacific (ACP) countries over the lat-ter's complaint of vanishing trade preferences in the EC-

Addressing a joint European Parliament-ACP meeting in Barbados, Mr Carl Greenidge, the Guyanan Finance Minister representing the ACP countries, said the EC should compensate ACP states for making general concessions on tropical products in negotiations on the General Agreement on Tariffs

But Mr Luis Yanez, the Spanish Development Minister, speaking for the presidency of the EC Council of Ministers,

retorted that the Community "could not guarantee any relative level of preference" for ACP countries, most of whose products already enter the EC duty-free. ACP states, whose share of the EC market has recently declined despite their recently declined despite their special links with the Community under the Lome Convention, resent similar trade advantages being given to other developing countries out-side the Lomé framework.

Mr Yanez said multilateral trade negotiations were in the interests of all parties. Despite ACP protests to the contrary, he maintained that Brussels had properly consulted its Lome partners before amounc-ing at Montreal last month that it would free access for all tropical products immediately,

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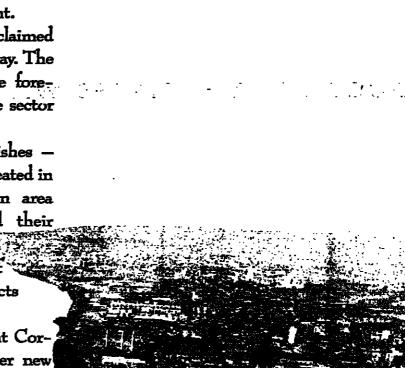
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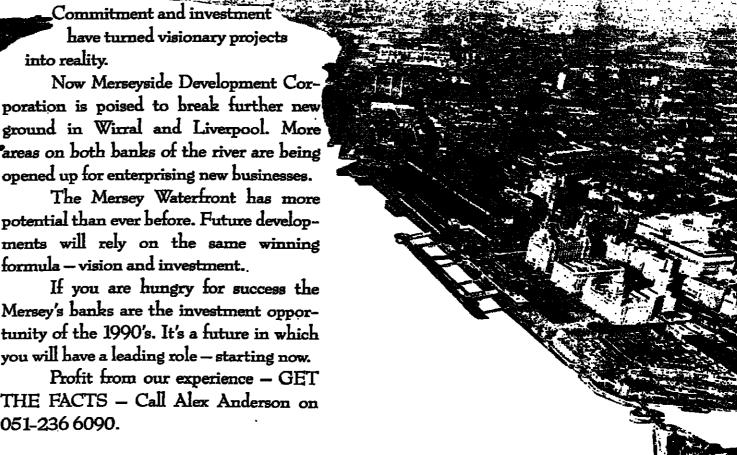
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# Size of stakes in electric companies to be restricted

THE GOVERNMENT is to take special shares in the electricity supply industry to ensure its independence after its breakup and sale to the private sector. The shares would be used to prevent private investors from raising shareholdings in the privatised companies to more than 15 per cent, Mr Cecil Par-kinson, Energy Secretary, told

The arrangement, which is reminiscent of the golden shares taken by the Government in other privatised indus-tries, such as Britoil, British Gas and British Telecom, are part of its scheme to promote competition and diversity into what has traditionally been a monolithic and monopolistic

the Commons Energy Commit-

They could also be used to prevent an industry of strate-gic national importance falling

under foreign control.

The special shares would at first be taken for only five years in the 12 distribution companies, which will succeed the present area electricity boards in England and Wales. However, the shares would be held indefinitely in National Power and Power Gen, the hig two generating companies for England and Wales, in the two ertically integrated Scottish

boards, and in the National Grid Company, which will operate the transmission sys-

After five years, it would be possible for individual share-holdings in distribution companies to exceed 15 per cent, but then only with the consent of more than 75 per cent of all the shareholders. These limits would be removed altogether

Despite having the power to control the balance of shares in a company, Mr Parkinson said that in the "highly improbable" event of a distribution company getting in serious difficulties, the Government would also be free not to veto a change in its ownership. This change in its ownership. This could take the form of a merger or takeover by another electricity distribution com-

Assuring members of parlia-ment that the industry would be sold "at a fair price" rather than at a discount, Mr Parkinson said that its capital strucson sain that its capital struc-ture had not yet been settled. He indicated for the first time, however, that it would be "geared up" to include debt as well as equity. The industry is debt-free.

He confirmed that the Government would have a say in determining the initial post-pri-vatisation contracts between the production and distribution side of the industries as well as the terms on which coal, gas and oil would be supplied to the power stations.

However, contracts for bulk coal deliveries would be pri-marily for the electricity and coal industries to determine. Mr Parkinson denied that the Government was biased against the use of coal for the industry and said that it would be free to obtain its fuel from

ne cheapest source. But if British Coal continued with its present rate of prog-ress, he expected it to be "the supplier of choice of a very substantial proportion" of the electricity industry's fuel.

Meanwhile, he had last week formally approved the appoint-ment of "headhunters" to seek eadhunters" to seek mean of "neatminters" to seek candidates for the powerful post of director-general of the office of electricity supply who will regulate the industry in the interest of consumers.

The regulator's office are 12 The regulator's office would

be staffed by 223 people, of whom 115 would be involved in the new regulatory process. The others would perform jobs already carried out under the present system - such as con-

# NatWest plans £3bn spending to update computer network

NATIONAL WESTMINSTER, the UK's largest retail bank, is planning to invest £3bn over the next five years to bring its ageing computer systems up to date to cut costs and improve

the quality of its services. About £1.2bn will be spent on hardware including new mainframe computers, data storage units and computer terminals. The rest will be accounted for in new facilities, programming and communica-

Mr Bert Morris, chief execu-tive of the bank's support ser-vices division which includes responsibility for information technology, said the invest-ment would represent the larg-est tranche of capital expendi-ture for the group in the period

to 1994.
Work on the first phase of the programme, which will include rewriting all the 12,500 already started. The project comes up for formal approval from the board in two week's

The programme includes the

fordshire, in addition to the bank's existing centres at Goodmans Fields, London, and Kegworth in Leicestershire. Plans for a fourth centre are at an advanced stage. Logica, a leading UK com-

puting services company, has won the contract to assist the bank in redeveloping its busi-ness software.

Some elements of the programme are technologically risky. The new systems will be based on an advanced electronic filing system called DB2 designed by International Business Machines which is still developing and has yet to prove it can operate quickly enough to handle the 1m requests for information the bank's 21,000 computer terminais will generate every day. National Westminster is the last of the big UK banks to tackle a problem which is now the single biggest operational concern for banks worldwide.

Their computer systems, built some 20 years ago or more, were designed around account numbers, making it difficult if not impossible to range of marketing activities.

# REFORM OF THE LEGAL PROFESSION

# Advocates proposed to replace solicitor/barrister distinction

PERHAPS the most radical novelty of the Lord Chancellor's proposals for the reform of the UK legal system is the creation of a body of advocates who could be either barristers

or solicitors, or other professionals properly qualified.

The emphasis should no longer be on belonging to one or the other professional organisation. A stroke of pen would sweep away the perennial con-troversy between the Bar, the barristers' professional associa-tion, and the Law Society, the solicitors' body about the rights of audience in higher

courts.

Barristers alone have hitherto held this right. Under the proposals only the qualifica-tion of the individuals would and in which courts.

Of no less importance, par-ticularly for the clients, would be that the decision on whether a barrister should be accompanied in the court by a solicitor or - to adopt the dis-- an advocate by a second lawyer who is not an advocate, would be left to those who pay the bill.

Clients would also have a

admitted to the Bar would retain their present rights of audience in higher courts. But newly admitted barristers as

newly admitted barristers as well as solicitors, and other professionals, could gain rights of audience only if they can show they have the required education, training and qualifications and are bound by appropriate codes of conduct.

The Lord Chancellor will reach his decisions on rights of audience on the basis of advice from the new Advisory Committee on Legal Education and Conduct, and after consulting the judiciary. One can expect that the judges will act as a brake and that the expansion of rights of audience to the new category of advocates will proceed slowly at first.

However, the judiciary itself will change with time, if and when new appointments to higher courts are made from the reservoir of country court judges and solicitors who will qualify for High Court appointments as soon as they gain a required experience as advo-

ments as soon as they gain a required experience as advo-

The Advisory Committee will make recommendations for such appointments so that the system should become more open, replacing the confi-dential inquiries by the Lord

'No limits'

of services

By Raymond Hughes

to range

Chancellor's Department.
The rights of an advocate will be attained by obtaining a certificate of competence. A "full certificate" will entitle to advocacy before all courts, a advocacy before all courts, a "limited certificate" in only lower courts. The universal prohibition of rights of sudience for staff lawyers is no longer considered necessary, in particular, the discussion document foreshadows the possibil-ity of giving rights of audience. in all criminal cases to lawyers employed by the Crown Prosecution Service if they obtain

advocacy certificates.
In addition to certificates authorising general advocacy, in higher or lower courts, there m inguer or nawer courts, trans will also be certificates for advocates specialised in crimi-nal or civil matters. One change will be that the public will have access to advocates without having to go through solicitors.

The new organisation of advocacy abandoning the dif-ference between solicitors and barristers will call also for a reorganisation of legal education and training. It is proposed to develop areas of spe-cialist expertise and to determine for each the stan-dards of education, training

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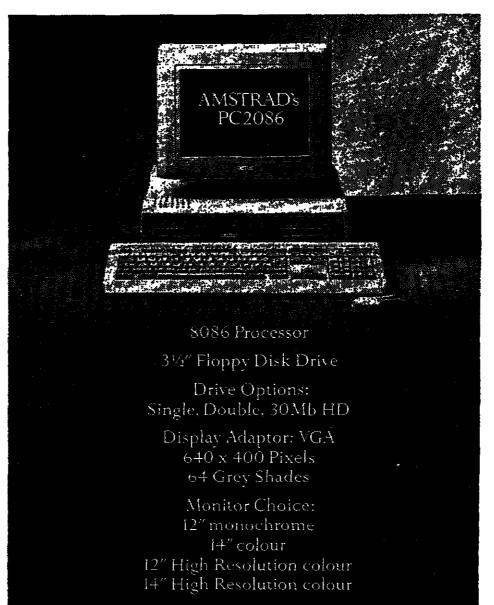
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and with overseas lawyers, subject to safeguards on standards. The demand for multinational legal practices is growing and will be given a fillip by the completion of the single European market.

If present restrictions are not lifted there is a risk that English solicitors will lose out to overseas law firms, which

fly anti-competitive.

There is appears no reasonin the proposals why mixed practices should be partnerships rather than a corporate structure. It will be essential for a solicitor's personal responsibility as a lawyer to override, in any conflict of interest or rale, his or her responsibility to the mixed practice as a whole and to fellow members.

#### Banks may extend legal work

available to users of legal services in England and Wales should not be limited unless there are strong public interest reasons to the contrary, according to the proposals.

The legal professions should be as free as possible, consistent with the safeguarding of clients, because the safeguarding of clients, the safeguarding of clients, the safeguarding of clients, the safeguarding of clients, the safeguarding of clients.

clients' interests, to offer ser-vices which best meet client

Proponents of mixed practices or multi-disciplinary partnerships believe they would enable solicitors to compete better with other businesse which include legal advice among their services and adapt to changing conditions of demand for professional services without resorting to artificial devices are breaching practice restrictions.

Amendments to the 1974 Solicitors Act are proposed to nerships with other professions and with overseas lawyers,

English solicitors will lose out to overseas law firms, which are permitted to be more fierible in arranging partnerships.

Once restrictions have been removed, the Law Society, or any other professional body, would have to satisfy the competition watchdog that any remaining restrictions they imposed were not unnecessarily anti-competitive.

There is ampears no reason-

# By Richard Waters

face much greater competition for their routine work if the Government enacts rules govering the legal transfer of property (conveyancing) in the form proposed yesterday.

Any institution will be able to offer conveyancing, pro-vided it employs enough law-yers or licensed conveyancers (a speciality introduced by the 1985 Administration of Justice

Act).
The institution will have to undergo tests to see whether it is "fit and proper".

That has been the Government's avowed intention for some time,

in a significant break with earlier policy it said yesterday that building societies and banks would be able to handle conveyancing for their mort-

gage customers.

That gives lenders a competitive advantage, enabling them to offer a "one-stop" service to property buyers.

The Government's earlier fear was of a conflict of interest where a conveyancer acted

for both the buyer and the lending institution. The conveyancer may receive information from the borrower, for instance, which

reduces, for instance, which reduces the chance of the loan being granted.

Also, the conveyancer would find it difficult to give inde-pendent advice about the type of mortgage best suited to the

The Government yesterday reversed its policy of not allowing conveyancers to act for buying and lending institu-tions. It said that many solici-tors: already acted for both lender and borrower on a pur-chase.

will be introduced to ensure that customers benefit from:

protection.

It will insist, for example, that conveyancers employed by lending institutions make clear that they do not offer independent financial advice.

#### Criticism of solicitors' attendance on counsel

By Raymond Hughes

THERE WAS criticism in the green paper about the the requirement for a barrister conducting a court case to be be attended by a solicitor. It said that this resulted in unnecessary double-manning and increased costs.

The need for an advocate to be attended depended on the circumstances.

Therefore, those paying for work in court should be allowed to decide whether the advocate presenting the case required the assistance of

another lawyer.

There should also be legislation to permit harristers to enter into contractual relations

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with those who instructed-

Advocates should be allowed to decide whether they wished to take instructions direct from lay clients or only from other

Retention of the two-tier sys-Hetantion of the two-tier sys-tem of Queen's counsel (QCs) and junior counsel was justi-fied, however, on the grounds that it helped the public to make better-informed choices of advocate and assisted the Lord Chancellor in the selec-tion of candidates as High tion of candidates as High Court judges and for other forms of public service. In future, all those holding

full advocacy certificates will be eligible to be QCs.

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#### **UK NEWS**

# Three Equiticorp Mobile 'phone measures to be unveiled | Howe rebukes US directors step down from GPG

By Nick Bunker and David Lascelles

TWO Lloyd's of London insurance brokers found them-selves at the helm yesterday of the GPG insurance and fund management group after the abrupt departure of all three representatives of its former 61 per cent shareholder, New Zez-land-based Equiticorp Interna-

The news follows Equiti-corp's decision to go into liqui-dation on Friday in New Zealand and the revelation that the UK's Serious Frand Office is investigating allegations of manipulation of GPG's share price by companies believed to be linked to Equiticorp.

A terse two-paragraph amnouncement from GPG yes-

terday said that Mr Grant Adams, GPG's chairman, Mr Ian Gunthorp, managing direc-tor, and Mr David Adams, exec-Company to utive director, would "no lon-ger continue in their executive positions with the company" following a board meeting on

Monday.

In their place, Mr Geoffrey
Knight has become chairman, with Mr Roger Earl and Mr Edwin Stanley as joint manag-ing directors responsible for

Harman Strategy

egal work

By Richard Water

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The Real Property

their UK and US operations respectively. Mr. Knight is chairman of Fenchurch Insurance Holdings, GPG's principal subsidiary. Mr Earl, Fen-church's chief executive, made a name for himself at Lloyd's as the leader of a group of aggressive young insurance brokers who joined Fenchurch in 1979 after delecting from Bland Payne, now part of the Sedgwick Group.

GPG refused to elaborate yesterday on its announcement. Mr Knight was said to be away travelling, while Mr Earl was refusing to speak to reporters. There is mounting travellation between that speculation, however, that GPG could be broken up, sep-arating Fenchurch from GPG's other main business, Forst-mann-Left, a US-based fund

year, when GPG had a plan to demerge into three distinct companies, Fenchurch, Forst-mann-Leff and Guinness Mahon, the merchant bank. The plan was scrapped last

# April, however, and only Guin-ness Mahon was demerged.

By David Lascelles and Nick Bunker

the arduous task of trying to

recover their money.

One part of that task begins in London today when the 28 banks who financed Equiticorp's acquisition of a 61 percent stake in Guinness Peat, meet to make plans.

Fortunately for them, the likelihood of loss is small. Their loan, which originally amounted to £130m when the acquisition was made in September 1987, has since been reduced to just below £100m, and is secured on the stake - which is now in two parts after last year's demanger of Guinness Mahon from Guin-ness Peat. On recent stock

The agent for the loan is Samuel Montagu, the mer-chant banking arm of the Mid-

The collapse of Equiticorp has been an embarrasament for Montagu, which had made a point of developing its clien-tele among the world's more

Executives there say that at the time of the bid. Equiti-corp's standing was high and many merchant banks would have been pleased to count it among their clients. But they also concede that there is a risk in advising fast-growing

The creditor banks have two immediate questions on their agenda. One is to agree on a common position at the annual meeting of Guinness Mahon which falls inconveniently soon: tomorrow. As major shareholders, the banks will have to vote in a new board of directors, and approve a minor restructuring which had been planned some

which has been painted when time ago.
But in the longer term, they will also have to devise a strat-egy to sell their holding. Today's meeting will decide on who should handle it and how. Guinness Mahon has already appointed Schroders to advise it.

ing the stake around itself, the new sellers will do so with the active support of Guinness

FONDORICALA WISLOSS - JSF 01-124 2022

LORD YOUNG, the Trade and industry Secretary, will later today announce a package of measures designed to introduce more competition into the UK's booming mobile communications industry.

car telephone operators, will be given more radio frequencies. There have been bitter complaints from car phone users over the past year that they cannot make calls when they want to because the systems

Four licences are to be awarded for the operation of a new type of mass-market mobile service, called telepoint. But Lord Young will also announce other measures, both decisions and some controversial suggestions.

Among the decisions, it understood that Racal-Voda-fone and Cellnet, Britain's two

recognised the full implica-tions to its business the forth-coming privatisation of its

main customer, the electricity industry, the Monopolies and

Mergers Commission said yes-terday.

In an otherwise highly com-plimentary report on the coal industry's performance in the years since the 1884-85 miners'

strike, the commission gave a

varning that it was in a time

of unique institutional uncer-tainty, which also included a

pledge to privatise coal.

The report also gave a quali-

fied verdict on its main area of

want to because the systems are so congested

Vodafone and Cellnet, a British Telecom subsidiary, have already been given extra fre-quencies within a six mile radius of Charing Cross station in central London, where there is the worst congestion. It is understood that they will be given those frequencies out to the M25 motorway. Lord Young's suggestions

inquiry - British Coal's

£700m-a-year investment programme. Describing investment and post investment

appraisal as generally effec-

tive, it expressed specific reservations about the £400m

"superpit" at Asfordby, Leices-tershire, on which £124m has

so far been committed.

It accepted that large sums had already been sunk into the project and that, combined with an agreement on six-day working, it might prove to be a worthwhile investment. Part

a worthwhile investment. But it warned against proceeding

with future investments on the basis of conditional approval

Coal industry warned over electricity sale

are expected to contain a number of surprises. One of these is thought to be a proposal to license a third car phone operator, working only around London. Another suggestion could be the auction of parts of the radio spectrum to the highest

The names of the four suc-cessful telepoint licensees have been kept secret because the information is market sensi-tive. There has been some not BT should be given one, with opponents to the idea saying that it already dominates telecommunications markets

unless sound financial pros-

pects were evident.
British Coal said it had con-

structured to review Asfordby's economic viability but it welcomed the report's main thrust and promised to study it.

The commission said that,

since its last important report

on the industry in 1983, Brit-ish Coal's achievements had

been "impressive" by any stan-

It had embarked on a pro-

cess of "turning an institution into a business," moving from preoccupation with levels of physical output to an empha-siz on financial performance.

and the other omitting it.

A total of 11 companies or

The Office of Telecommuni cations, the industry watchdog, gave its advice to Lord Young on telepoint just before Christ-mas, but left the question of BT's involvement open. It sent in two separate recommenda-tions, one including BI's name

consortiums made applications for telepoint licences. Of these, Ferranti, which pioneered the technology, and Kingline, a joint venture between Kingston Communications and Plessey, are considered the most likely to succeed.

However, the industry had not added to its strong drive towards cost reduction "a suf-ficiently bold, imaginative approach to influencing favourably vital aspects of its becines frince."

husiness future." The commission had been "surprised by a defensive atti-tude by British Coal to possihle criticism of some aspects of its decisions and operations." British Coal had "already lost opportunities to consider in detail how it might increase

its attractiveness to present and future customers, for example, in its response to the threat of future imports."

# for taking 'utopian' view of trade issues

By Robert Mauthner, Diplomatic Correspondent

SIR GEOFFREY HOWE, Foreign Secretary, yesterday chided the US for adopting too "utopian" a position on inter-national trade issues and for failing to understand that some of its own measures might cause concern in Europe and other parts of the world.

Referring to the lack of agreement at the recent Gatt trade talks in Montreal on agricultural reform, Sir Geoffrey said it was, at the moment "politically unrealistic" to demand a fixed date for the total elimination of trade-dis-

torting farm support.

Such a notion would not be well received in farming areas of the Middle West either, he said in a speech to the Ameri-can and Canadian Chambers of Commerce in the UK.

Sir Geoffrey considered it ironic that commentators in the US should be criticising the European Community's project for creating a single market by the end of 1992, when Europe-ans could have some justification for regarding the US omni-bus Trade Act as a measure that could restrict their

exports.

"The Trade Act has more potential to create a 'fortress USA' than anything in the SinThe decision that the Duke of Edinburgh should attend Emperor Hirohito's funeral did not mean Britain had "forgotten or forgiven" Japa-nese atrocities during the Second World War, said Sir

Geoffrey Howe.
In the Government's first public comment on the decision to send the Duke, the foreign secretary said the decision was taken because Japan was "an important, democratic member of the free world and an important partner of the UK."

gle European Act." Sir Geoff-rey said. "It's unwise to put others in the doghouse if you are living in a glasshouse." The Free Trade Agreement between the US and Canada was "a significant liberalising step," which was likely to provide a significant boost to GDP in the transfer of the CDP. in both countries, just as the completion of the single market in would increase the EC's growth prospects. "I believe the Free Trade Agreement is no more intended to close off the North American market than the completion of the single market in 1992 would the EC," Sir Geoffrey said.

#### Banks m Creditors plan ways to recover loans

THE COLLAPSE of Equiticorp, has left its bank creditors with

market valuations, the combined holding is worth about

land Bank group, which advised Equitions on the orig-inal bid, and put the financing

aggressive entrepreneurs, par-ticularly from Australasia.

The banks' problem is that Equiticorp and its advisers, Citicorp, had been trying for several months to sell the Guinness Mahon stake, with-

out success.

This has prompted some people to surmise that the disposal will be difficult, particularly if the banks ask a high price. There has also been talk of a management buy out.

Mr Geoffrey Bell, Guinness Mahon's chairman, argues that circumstances have changed so radically with Equiticorp's demise that buy-

ers should show greater inter-Where Equitieorp was tout-Mahon. "It's got to be a joint effort," he said.

Guinness Mahon has only a brief track record as an independent entity. In the year of its demerger, it earned £5.2m after tax and had a net asset

value of about 288.5m.

The bulk of its earnings came from merchant banking where it specialises in local authority syndications, property and film finance, asseted financing and private

banking.
Guinness Peat, now called GPG, is an assortment of busi-nesses – the renmants of the diversified financial services group which was built up by Mr Alastair Morton, its previ-ous chief executive. In its most recent financial year, it earned

It consists of Fenchurch, a Lloyd's insurance broker, Forstmann-Leff, a New Yorkhased funds manager, and two other smaller financial services companies in the US.

a net profit of \$23.4m.

There is also a large pile of cash from the recent sale of its stake in GPA, the world's larg-Much of the internal logic of the group has been dis by the demerger and the demise of Equiticorp. It would

seem likely, therefore, to expect a break-up to be among the options that lie before it. If so, the main question-mark would hang over the future of its subsidiary Fen-church Insurance Holdings, an insurance broker with 1987 turnover of £18m, heavily oriented towards the Lloyd's of London marine, aviation and

Founded in 1962, Fen was originally a subsidiary of Lewis & Peat, the commodities broker, until it was absorbed

a decade later.

It established a rep in the late 1970s as an aggres m the late 1970s as an aggressive player at Lloyd's, particularly after the arrival of Mr Roger Earl, now GPG's joint managing director. Mr Rarl at Lloyd's for the Three Mile Island US nuclear reactor after the notorious accident there in

The problem could be finding a buyer, or a merger part-ner, at a time when Lloyd's gling with plummeting pre-mium rates and the weakness of the US dollar, the currency for most of their business.

Only 18 months ago, Fenchurch conducted abortive merger talks with one Lloyd's broker, Hogg Robinson & Gardner Mountain, and there is no other immediately obvious partner, given that the 1980s wave of takeovers of UK brokers by large US houses This explains why most speculation focuses on a mau-

Mr Karl was resolutely refusing to talk to reporters yesterday, but one recent precedent for such a move was last April's management buy-out of another small Lloyd's broker, Lowndes Lambert.

agement buy-out of Pen-

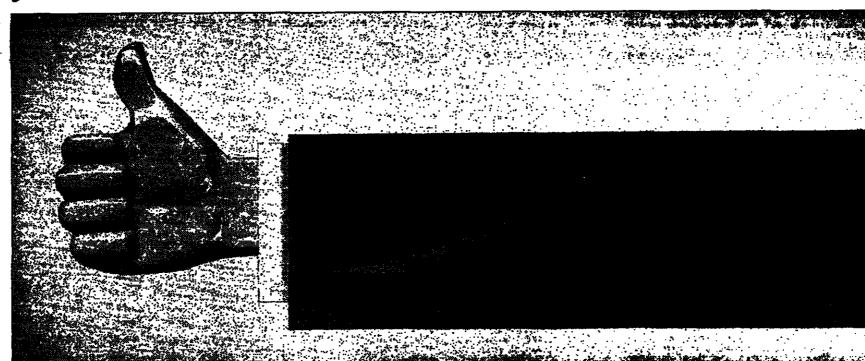
John Spencer Signs are a small company specialising in the manufacture of acrylic display signs.

Before the forming process the acrylic has to be softened, and until recently this was accomplished by manually passing acrylic strips over a bottled-gas heater.

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# Presentation in 11 FLIGHTS PER DAY MON-FRE LONDON CITY



Phyllis Cannan and Monte Jaffe

# Lear

**COLISEUM** 

Aribert Reimann's Lear, which received a first British produc-tion from English National Opera on Tuesday, more than 10 years after its première, is not the first opera on Shake-speare's play. Minor composers with unfamiliar names like Cagnoni, Frazzi, and Alberto Ghislanzoni (to name only three) made the attempt first. All are forgotten; what most operagoers remember instead is that *Re Lear* was a lifelong obsession and an unrealised project of Verdi's; and what many operagoers may recall is that Benjamin Britten's longplanned King Lear also failed to materialise.

The link between Britten and Reimann was Dietrich Fischer-Dieskau. He was to have been Britten's Lear, but when it became clear that the opera was never to come into existence, the great baritone set about persuading Reimann (a notable Lieder pianist with whom he had often sung, as well as composer whose works he had sung) to embark on the tremendous task. In the first production (1978, Munich) Fischer-Dieskau was indeed Lear, since then the opera has gone the rounds of European been recorded.

I first encountered Lear in its second staging, in Düssel-dorf a few months after the first. I was in little doubt then and with the passage of time am even less in doubt now -that after its period of vogue it will come to rest alongside the Lear operas of Cagnoni et al; for it is a monumental falling-short of an admittedly monumental task, an opera nasty, brutish, and long, musically almost entirely barren, and

dramatically redundant. As the work proclaims its relation to the play, there is some justification for examining it in that context. Claus H. Henneberg, the adaptor, con-densed the drama, trimming some scenes and telescoping others, using (in German) a translation that is for the most part direct but often with curious glosses on or dilutions of the original. It is sung here in Desmond Clayton's English, a brave but not entirely comfortble mixture of back-translated Shakespeare and modern

English - when reviewing the San Francisco Lear Andrew Porter called it, cruelly but exactly, "pidgin Shakespeare."
In general it is a workable treatment of a formidably com-

plex play; in any case, any operatic approach to Shake-speare must inevitably face music will justify the various decisions, and render them natural in the language of music-drama. But when the music is as banal, as limited in its range as Reimann's, one begins to resent the very idea of any such approach, since the result has been to reduce the emotional, political, and psychological profundity of King Lear to a drama of sterile

cruelty virtually unrelieved.

This is indeed, the most prominent recent example of the 20th-century Schreckenso-per, an arid if efficient and superficially forceful amalgam serial and post-serial musical devices (endlessly repetitive use of semitonal and microtonal clusters, unbarred vocal notation over ostinatos or else jagged voice-parts in splayed time-patterns against braying, percussion-dominated orchestral sonorities, and so on). Reiman guage is suited only to the Theatre of Cruelty aspects of the play. It pens the entire mighty dramatic progression, the terrifying but also end-lessly compassionate examinations of nature and Nature, into a spectacle of punk perver-sity and gratuitous violence.

It must be one of the loudest works ever produced for the lyric stage. Great slabs of fff sound assault the ears, in scene after scene - the shock-impact of volume is used up well before the storm. When the aural battering temporarily ceases - as in the Edgar-as-Poor Tom introduction — one notices how dry and uninspired the vocal writing invariably is; "lyrical" characters sing with hardly less angulatity than others. The disposition of voice-types according to of voice-types according to characterisation is fastidious (Edgar, a tenor, reaches into the countertenor stratosphere as Tom; the three daughters are three types of soprano; the Fool is distinguished from the madmen by his predominantly

## CINEMA Bombay's seedy glamour steals the show

SALAAM BOMBAY Mira Nair

GORILLAS IN THE Michael Apted

PHANTASM 2 Don Coscarelli

HEART OF MIDNIGHT Matthew Chapman

fira Nair's *Salaam* Bombay reminded me of one of those "date with a celebrity" newspaper competi-tions. "Describe in fifty words the appeal of a famous city and you can win a romantic weekend with Kylie Minogue in Canberra or Roger Moore in Rawalnindi." This Indian movie, which

won the Camera d'Or at Cannes for best first film, is like two hours in Bombay with Charles Dickens and/or Vitto-tio de Sica. Much of the praise lavished on the film is deserved. De Sica-like, Miss Nair has spurned movie studios – an act of unheard-of nerve in India – to take her camera out onto real streets, capturing Bombay's colour, vitality and resemblance to a gigantic accident of nature. The streets teem with life, the gutters teem with the poor or dying, and the buildings look like giant collapsed typewriters. Fluttering worn ribbons of grandeur from every opening, they sit in neglected nobility, waiting for someone to reclaim them by punching out a mes-

It is, however, a superficial kind of characterisation. There

musico-dramatic activity in Lear - construction by pil-

ing-up and contrast. It is, as I've said, efficiently done, as a kind of 1960s tower-block oper-

atic construction, all concrete

slabs and squares. But King Lear the play in all its fullness

is simply too broad, too various

to submit without protest to treatment of this kind.

charitable view of the ENO

decision to put on Lear could be that London needs, however

late in the day, to see and hear what has been à la mode else-

where in Europe. For myself, I think the decision a mistake,

and a waste of precious

resources (especially when ear-

lier in the same season they

were squandered on Philip

Glass, and when one thinks of

all the other, musically more substantial 20th-century operas

ahead in the queue).

One undeniable point in the company's favour is that under Paul Daniel's baton it is per-

forming and playing Lear with spellbinding brilliance. On the

part of every performer there is evidence of total commit-

ment, and the production, by the German Eike Gramss (first

shown at Krefeld three years

The American baritone

vocal and physical movement.

Robson (Edgar), Alan Woodrow (the heroic-tenor Edmund), Phyllis Cannan (Goneril), Eric

Shilling (Fool), Rodney Macann

(Gloucester), and Nigel Doug-las (Kent) at the head of a uni-

formly impressive cast. For them alone this Lear scrapes a

use of curtains.

These are harsh words. One

ns at root only one kind of

Miss Nair punches away at the city with all fingers, but the letter she keeps hitting is S for sentimentality. Our hero is a 10-year-old ex-circus boy (Shafiq Syed) who comes to Bombay to live off his wits. From tea-selling, errand-running and petty theft, he hopes to earn enough rupees to return to his native village. In the meantime, this Oliver Twist of the East meets a series of characters sketched so generically they could be on loan from a Victorian novel or melodrama: the wicked pimp. the artful drug-dealer, the innocent rose pushed into prostitution, the Smike-like "idiot" boy he befriends in a juvenile



Shafiq Syed and Chanda Sharma in "Salaam Bombay"

As played by Master Syed, the hero is perhaps the most generalised of all. Resembling a street-urchin Sabu, he has the martyred, impassive have every maternal heart in the audience sniffling away and reaching for its kleenex. In short, whenever we are thrown on the mercies of the characterisation, Salaam Bombay is a collage of stereotypes. What saves the film is its fresco of a city. Bombay is the grandest, and most grandly chaotic, circus a boy could ever work in. Mira Nair captures its seedy glamour, from the tea-stalls to the street fairs, from the make-believe of movie marquees to the hard reality of the slums, from the sari'd sirens leaning from the brothel bal-conies to the street children's "home" on a pavement by the railway station. Whenever it moves from close-up into long shot, Salaam Bombay is magnificent. It gives us a portrait of a city that dwarfs — in every possible sense — the

Garillas in The Mist is the latest spawn of Hollywood's longancestors. If King Kong was the mythical high point of that romance, my personal favour-ite was Gorilla At Large (1954). This was the 3D extravaganza in which Anne Bancroft and the audience were menaced by an escaped hearth-rug making strange growling noises. The

individual characters peopling

film helped to begin the 3D craze and probably helped to end it. Filmgoers decided capricious beasts - that they had no wish to don special migraine inducing glasses in order to have ape-suited stuntmen pawing at their popcorn.

No such unseemly matters

deftly hi-jacks the life story -and death story - of American anthropologist Dian Fossey. Miss F spent 18 years living among the mountain gorillas in central Africa. She was mysteriously murdered in 1985 and probably owes both her fame and final fate to her determination to stop poachers and pre-serve the species.

Enter director Michael Apted (of Coal Miner's Daughter) and star Sigourney Weaver. Moving star signification weaver. Moving smartly up the foothills to establish base-camp at Plausibility Ledge – Miss Weaver is always good as a guerrilla fighter, whether tackling interstellar aliens or terrestrial apes they then move on to Tragicomedy Peak. The movie's finest scenes are its later ones, when we wonder if the bat tered, fanatical, raging Miss W - railing at politicos, torching poachers' huts or mock-lynching her enemies - is not

"going ape" berself. It is to the credit of Apted, Weaver and screenwriter Anna Hamilton Phelan that they have the courage to de-glamorise their heroine. The film has moments of soft-centredness: a "love interest" between Weaver and National Geographic photographer Bryan Brown, several scenes too many of Weaver sporting with the gorillas. (At times her con-tribution to natural science seems to have been confined to posing in "wish you were here" shots with cuddly primates). But when the going gets tough, so does its heroine. The film, gleamingly shot by Australian cameraman John Seale, is bet-ter than one had hoped and far

better than one might have

feared.

The week's two horror films are of a connoisseur nuttiness. Don Coscarelli's Phantasm 2 is the sequel to a 10-year-old movie I never saw, by the same writer-director. Piecing together clues from this complex follow-up, I assume the plot ran roughly as follows. Mad white-haired undertaker runs private hit squad of midgets dressed in monks' cowls and performs lethal blood transfusions on young people he first immobilises with flying silver balls which batten onto their foreheads and send drills through their brains.

This sinister gent (Angus Scrimm), known simply as the "Tall Man," is at it again here. He also empties graveyards of their corpses — why I could not ascertain — and has a long wormy thing that wriggles out of his head at moments of extreme tension. I would say that he is suffering from executive stress, one of the banes of our age. (It can be alleviated by removing the socks and wiggling the toes in a clockwise direction). However, even allowing for this diagnosis, I

treatment of the three principals, young Mike and Liz and their balding pal Reggie. They end up, much like the audi-ence, gasping and hollering and wondering whatever will be thrown at them next.

In Heart Of Midnight young Carol (Jennifer Jason Leigh) inherits a nightclub from her eccentric Uncle Fletcher and explores its sinister history and geography. First floor, brothel: second floor, lingerie and brothel: third floor, evidence of snuff film-making and

brothel: and so on.
British writer-director Mat british writer-director Mat-thew Chapman, who made the high-style, low-cost thriller Strangers Kiss, here behaves as if he has just overdosed on Polanski's Repulsion. From his film's same-name heroine to its penchant for rotting foodstuffs to its gathering climate of sexual hysteria and homicidal mania, we are deep into clone territory. The only difference: Polanski did it first and did it

This last week saw the deaths of two men who also "did it first." Only the obituary columns could have made bedfellows of Leslie Halliwell and Salvador Dali: one a painstaking compiler, the other a mad-cap surrealist. Halliwell's Fibngoer's Companion was the first movie encyclopaedia that man-aged to be both exhaustive and un-exhausting. Its judgments were neat and sensible and its information was so vast it could have circled the world. For anyone working in or around the film industry, "Look it up in Leslie Halliwell" became a phrase as familiar as "Here's looking at you, kid" or "Tomorrow is another day." If Halliwell tried to order our

existence on Planet Cinema, Dali set out devoutly to dis-or-der it. His great collaborations with Bunuel in the late 1920s, Un Chien Andalou and L'Age d'Or, held movie imagery upside down and tumbled it into the world of dreams. Dead donkeys could lie on grand pianos, ants could crawl from the palm of a man's hand, a cloud slicing the moon could make visual rhyme with a razor slicing an eyeball. In Dali and Bunuel's world, the macabre and the lyrical lay down together. Nothing was forbidden, everything was possible, and the cinema began to show signs it could grow up and ome an adult.

Nigel Andrews

# More Shostakovich

ago), combines bare-boards simplicity and stark, fluid theatricality - the presentation of On Tuesday it was again the turn of Vladimir Ashkenazy and the Royal Philharmonic to the brass groups in curtained tiers on either side of the stage carries its own theatrical vividcarry the Shostakovich torch (sponsored by Weatherall, Green and Smith). Their shortish programme was es, as does the emblematic straightforward and sufficient: the cheerful little Ninth Symphony, and the large, emotionally complicated Fifth. Shostakovich wrote hardly any Monte Jaffe (also from the Krefeld Lear) makes his London debut in the title role: he is never moving, since the music will not allow him to be, but he is masterly in every detail of short orchestral pieces, so fillers have been in short There are quite marvellous contributions from Christopher supply for the concerts in this "Music from the Flames"

series.
The Ninth Symphony caused puzzlement and disappointment at its première; Stalin and a lot of other people had been rather counting on something like a Soviet Beethoven Ninth by way of victory celebration, and this patently wasn't it. It remains Max Loppert puzzling: in Volkov's book

Testimony the composer is reported as explaining very clearly why he could never have produced a "victory symphony" to order, but why his actual Ninth turned out as it did is still

Shostakovich managed to

run it to a just-acceptable length, without stuffing and in a witty, characteristic vein that discloses no barbed ironies or coded messages. Yet if his heart hadn't been in the labour, one would expect the symphony to be much worse. In fact it is crisp and moderately inventive, with good jokes. There seems no other way to take it than at face value, which is what Ashkenazy did. Lively tempi, bracing directness, excellent players in the prominent solo turns, a few acerbic emphases in the right places.

The Fifth Symphony is another matter. Nobody should have needed Volkov's revelations to perceive the painful ambiguities in this feeling-laden music – there are many more ways of playing the Fifth than the Ninth, and yet I think its forebodings and near-desperation are unmistakable in any perfor-

The RPO's had a sharp communicative edge, and a certain asperity. Ashkenazy kept the slow music lean and stern, sometimes almost over-pointed, as if to avoid gloomy huxury at all costs. Conversely, the quicker music hit racing speeds only at theatrical junctures, and was otherwise kept rather deliberate and un-brilliant — to severely

David Murray

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#### **ARTS GUIDE**

**EXHIBITIONS** 

The Royal Academy. Italian Art in the 20th century: after German and British, the third in the Academy's roughly biennial sequence of major national surveys. This is an exceptionally thorough study of the earlier phases clearly atthing out the phases, clearly setting out the several developments of Futur-tsm, Metaphysical Painting, Real-ism and Abstraction, but is ism and Abstraction, but is rather more cursory and helter-skelter in bringing the story up to date. Daily until April 9, except Good Friday; sponsors Aligalia and Flat.

The Whitechapel Art Gallery. A major exhibition of the sculpture made in the past two years by Richard Deacon, the young winner of the Turner Prize in 1987. Also an installation by the 1967. Also an installation by the painter, Kate Whiteford (daily except Mondays until Jan 22).

Briefing in

3 FLIGHTS PER DAY MON-FRI

AIRPORT, IS OLIVE AND ONLY AND

LONDON CITY

Grand Palais. Paul Gauguin.

Coming after Washington and Chicago, 250 works from the United States, the Soviet Union, Japan and Czechoslovakia, together with those in French possession, form the first great retrospective since 1949 of the legendary peintre moudit. January 14 until April 24, closed Tue; late closing night Wed (42 96 58

Galorie Odermatt-Cazego, Cazodel 1864-1943. The sculp tor, a disciple and lover of Rodin, whose tragic life, ending with 30 years in a mental asylum, inspired a book and now a film, is the subject of an important exhibition. There are 14 of her works, mostly bronzes, and seven bronzes by Rodin, including two portraits of Camille herself. 85 Bis, Rue du Fbg. Saint-Honoré (42 68 92 83) Closed Sundays. (42 66 92 58), Closed Sundays,

see Bellevue. Les Flacons de la Seduction. The art of per-fumery in the 18th century. 7 Place des Palais. Ends Feb 19. Palais Des Beaux-Arts. 34th Bel-gian Antiques fair organised by gan Ampques and organism of 48 Belgian collectors and dealers. This year's theme is "the unex-pected" — l'objet imprevu. Opens Mon. Ends February 12, 513 4831.

The Hague

Mauritshuis. These 36 "Paintings from England" lay at the heart of a diplomatic wrangle after the death of "Dutch" King William in 1702, when Queen Anne peremptorily demanded their return from William's Dutch hunting lodge as being the prop-erty of the English crown. Of

mixed quality, but including three superb Holbeins and Ger-ard Dou's serenely domestic

Brucke Museum, Emil Nolde RTGCE MINSOUM. SIMIL NOIGO (1857-1956). The exhibition con-centrates on Nolde's most cre-ative period in Berlin in 1910-1911. There are about 125 pictures, aquarelles, lithographs and etchings. Bussardsteig 9. Ends Feb 5.

Braumschweid

Braunschweig, Herzog Anton Uirich-Museum. European Baroque Painting. As a gesture of reconciliation, 65 17th and 18th Century paintings from the . Warsaw National Museum are exhibited in Braunschweig, 50 years after the German invasion of Poland. They can be seen until Jan 29, and afterwards go to Uirecht, Cologne and Munich.

Kunstlerhaus. The Soviets are becoming more relaxed about exhibiting their treasures abroad. The latest to hit the West is a collection from Leningrad's Her-mitage which is devoted to Scythian Gold, the golden artiscytnian con, the gotten arti-facts of the Scythians, a nomadic people who once ruled over a large area north of the Black Sea. The 170 exhibits — ranging from gold-embroidered ciothings, earrings and tablewear – were found in the ritual grave mounds of the Scythian kings. Ends February 26. Kunsthistoriches Museum. Pra-gue 1600 — A marvellous exhibition looking at the court of Rudolf 11, the great patron, not only of the arts but also the sci-ences. He kept Johannes Kepler, the astronomer from near starvation, and made Prague a centre of learning and culture. Ends Feb 26. ren 26. Museum der 20 Jahrhunderts, Klassische Moderne, a collection of the Museum's contemporary art. Ends March 7.

Museum der 20 Jahrhunderts. Klassische Moderne – a collection of the Museum's contempo-rary art. Ends March 7 1989.

Palazzo dei Conservatori (Campidoglio). Glass of the Cassars. doglio). Class of the Caesars. Queues are stretching right across Michelangelo's Piazza, waiting patiently for a glimpse of the immensely sophisticated ornamental glass and tablaware belonging to the imperial Roman court. Until Jan 31.
Galleria Nazionale d'arte Moderna. Witty conceptual art by one of the best of the middle generation of Italian artists, Giolio Paolini, born in Genoa in 1940. Until Feb 26 Until Feb 26

**New York** 

Metropolitan Museum of Art.
More than 100 works by
south-west American artist Georgia O'Keeffe covers the range
of her career, focusing on her
influential abstracts, flower
paintings and stark desert landscapes. Half of the works are
from the estate of the artist, who
died in 1986. Ends Feb 5

Chicago

Art Institute. Dante Gabriel Ros-

impressive purpose.

January 20-26

setti, J.E. Millais, Edward Burne-Jones and Simeon Solomon take centre stage for this British drawings show, called "From the Ridiculous to the Sublime, which covers a century from Thomas Rowlandson's sattres through Turner and Lear to the pre-Raphaelites. Ends March.

Tokye

Suntory Museum. Fabrics from Okinawa. Japan's southernmost island chain preserved until recently its own unique culture, influenced more by China than Japan. This exhibition features beautiful dyed textiles made by sapan. This samphon leatures beautiful dyed textiles made by a technique called "bingata" (red stencil dyeing), as well as woven fabrics in indigo and other dyes. There is also a small selection of Okinawan lacquerware. Closed Mondays. idemitsu Museum. Ukiyoe Paint-ings. Closed Mondays.

Teien Museum. Paintings by Leonard Fujita. Fujita (1896-1968) was one of the first Japanese artists to live and work in France and his arrival in Paris in 1913 coincided with the first flowering of modernism. This representa-tive selection of 40 oil paintings is drawn from all periods of his long career. Closed Mondays. Striped House Museum. Exhibi-tion of paintings by Kiyoshi Koizumi, third son of the late 19th century writer, Lafcadio

Hearn, who became a naturalised Japanese citizen. Koizumi's life and work were insvitably torn between eastern and western influences, although his best paintings were influenced mainly

# The Vinegar Works

The first attempt to accommodate the cultish neo-Gothic illustrator Edward Gorey in the theatre was a sadly tentative Broadway Drucula ten years ago. Now, the centre-piece of the current Lon-don Mime Festival is a glori-ously imaginative, weird and compelling adaptation by dereck, dereck Productions of The Vinegar Works, a collective title for three tales of moral instruction.
As far as Gorey goes,

instruction is irrelevant, and I am surprised to see the designer directors Julia Bar-dsley and Phelim McDermott invoking Hilaire Belloc's Cou-tionary Tales. Gorey's stories are in fact amoral, black and disturbing. In their admixture of casual zaniness and Gothic excess they form a modern marriage of Edward Lear and Mervyn Peake.
The fun here is to see the

precise visual world recreated, with its manneristic oddness elated to new theatrical methrelated to new theatrical methods. It is mightily significant, too, that a pair of our most distinguished classical actresses, Rosalind Knight and Sian Thomas, are fully involved in these strange and deadly shenanigans.

But first we have The Gashleycrumb Tinies, a litanical alphabet of dead children, a poisoned list of Mabel Lucie

appanet of dead children, a poisoned list of Mabel Lucie Attwell defectives. "E is for Earnest who choked on a peach, F is for Fanny sucked dry by a leech." Black-eyed and red-mouthed, 30 kids form up in sinister enactments of disaster at sea and had table manners, all skilfully devoted to getting their names on stone ners, all skilfully devoted to getting their names on stone. Reverting to Gorey book style, tombs pop up through the floorboards like shark's fins.

The adult actors pay processional tribute with a lone hallon sharply musting by the

loon, sharply punctured by the looming, satanic skull on stilts. "Q is for Quentin who sank in a mire, R is for Rhoda who perished in fire."

The lost child theme continnes in The Insect God, in which a theatrical family mourn a a dead infant by a river. The aes-thetic challenge here is posed by the treatment of an infanti-cide tracedy in the cide tragedy in the mock heroic vein of amateur theat-

Engraved backcloths fly precariously in and out of a model theatre structure. Expressions of grief are unrelated to hard



Sian Thomas in "The Insect God"

information. Odd gesticulation is a weapon of both artistic indulgence and of corporate turnoil Lamentation is most emphatically prolonged when a backdrop gets stuck, relief most pronounced when the "performance" is over.

What happens in the third leg, The West Wing, is a trade-off in the new theatre language department for visual statement both more starkly artificial and more specific artificial and more soggily avant-garde. Themes of Wagne-rian death wish and Schubert's hymn to music jostle plain-tively with the insistent repetition of John Winfield's syn-thesized melodic patterns.

A house is evacuated desolation ensues. A face at a win-dow, fleeting bewigged visions of the good time, paper unpeals itself from the walls, the room caves in, the astonishing white paper costumes rustle. You suddenly realise this is the last act of The Cherry Orchard made really interesting.

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The state of the s

This remarkable evening is fired by a response to an individual artist of significance. But it also embraces a will to enlarge the language of theatre that is thrilling to behold and essential to absorb.

Talk of new forms, cross-disciplinary activity, new dance. interpretation . . all this must now be referred to dereck, dereck and this unusual unprecedented enter-

Michael Coveney

INANCIAL TIMES THEIRSDAY FAMILIADY 26 1000

# Cyanamid re-cycled waste exhaust gase

9

In hard cash, Cyanamids' saving was around £80,000 a year.

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Cyanamid themselves were so impressed they turned their attention to the boiler house.

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Smith & Nephew Plastics is another example. At a cost of £11,000 they modified their fan motors which showed a benefit of £12,000 in the first twelve months alone.

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#### FINANCIAL TIMES

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Thursday January 26 1989

# **Bold reforms** in the law

THE THREE GREEN papers published yesterday on the legal profession and legal services in the UK exceed all expectations. The legislative intentions outlined in these documents would, if implemented, revolutionise the UK system of legal services, and move it from an international laggard to one of the most advanced systems, capable of adjusting to social and economic change, and to the process of European integration which is now under way.

which is now under way.

The proposals would keep intact the facade of the legal profession but would thoroughly reconstruct the structure behind it. There would still be barristers and solicitors, but both branches of the profession, and some others as well, would be allowed to practice advocacy in lower, higher, civil or criminal courts, according to their specialisation and experience. The proposed change in the career structure of judges is a logical consequence of such an opening—up of advocacy to those who are best qualified. Judges of lower courts, now increasingly appointed also from the ranks of solicitors, would be available for promotion to the High Court and beyond.

#### Guiding principle

The guiding principle of the proposed reform is to bring competition to bear on the provision of legal services, not only within the legal profession, but also between lawyers and other qualified people. There would be more room in this scheme of things for advisory services and for other professions which would qualify for advocacy in their particular field.

Hand in hand with this goes the proposed removal of the statutory barrier to interdisciplinary partnerships among solicitors, and the possible creation of partnerships for barristers who would in future be able to receive briefs from all comers rather than only through solicitors. These changes would not only improve the efficiency and economy of legal services in the UK, but would also provide the flexibility required to give the UK legal profession a greater role in an integrated European market.

European market.

Along with competition would go a wide-ranging degree of specialisation, both horizontal and vertical in character. There would be several new professional bodies of lawyers concentrating in various departments of law, providing specialised education for their members and establishing

codes of conduct. Advocates would be able to qualify first for lower courts and, after some years experience, also for higher courts. They could be generalists, or specialise in civil or criminal court work.

The specialisation of lawyers

and the second of the second o

The specialisation of lawyers is already fairly advanced in the City of London. The hope would be that the pressure of competition would oblige lawyers countrywide to branch out into departments where they could best deploy their talents and serve the needs of clients. With this goes the proposed authorisation of banks and building societies to provide conveyancing services to their borrowers

#### Law ombudsman

The third plank of the green paper proposals provides a statutory basis for the professional codes of conduct, as well as their supervision by a new advisory committee on Legal education and conduct. An ombudsman would be created with powers to investigate clients' complaints and recommend compensation not only for professional misconduct, but also for lawyers' negligence. All these measures are long overdue.

The green papers envisage the adoption of the Scottish "no win, no fee system" in England and Wales. This is a cautious and welcome move towards the contingent fee system, which in its US form relates fees directly to awards. The proposal does not go that far, and fears that it would lead to the excesses perceived in the US system are unfounded.

untounded.

The consultation period is brief for proposals of such a radical nature and the Lord Chancellor intends to have legislation ready for introduction after the summer recess of parliament. His reforms will be welcomed by the business community and by a part, at least, of the legal profession.

The Law Society has already expressed its satisfaction. The

The Law Society has already expressed its satisfaction. The Bar, as could be expected, is up in arms, and this means that the legislation will have a rough ride through parliament with its great contingent of bartisters and its crowded programme. The Lord Chancellor is going to need all his considerable skills, and the full backing of the Government.

Competition is likely to eliminate some inefficient lawyers but, in the long run, provide greater opportunities for the rest. More law business will be undertaken more effectively, bringing greater rewards to the profession and benefits to the community as a whole.

#### John Wyles on the background to Fiat's struggle with the unions

# Management muscle

n prospect, it was not an encounter likely to leave much of an imprint on the fabric of Italian industrial relations. Nevertheless, the aftermath of the meeting in November between a technician at Flat's Alfa-Lancia plant near Milan and his director of personnel has so embarrassed Flat Auto and its trade unions that all have been left wondering how long they can continue with a relationship built largely on political enmity and mutual distrust.

For when Mr Walter Molinaro, a mild-mannered, bookish 33-year-old Communist, walked out of Mr Emmanuele Mazza's office at Alfa-Lancia, he felt, in his own words, that he had been "insulted" by a "vulgar" offer of promotion in return for surrendering his union membership. Once he had seen Mr Molinaro's version in the newspapers, Mr Mazza felt that it was so untrue that he had to file a court action in his own defence.

The facts of the "caso Molinaro" are, therefore, in dispute, but it offers, none the less, an unflattering photograph of industrial relations inside Italy's largest private sector company and has encouraged several hundred other workers at the former Alfa Romeo plant and elsewhere in Fiat Auto to make similar complaints of management pressures to leave trade unions.

The controversy has been more than enough to fan the embers of conflict between Fiat and the left. Mr Achille Occhetto, the new leader of the Italian Communist Party, leaped to the defence of Mr Molinaro, the secretary of his party's 600-strong Ho Chi Minh branch at Alfa, and of other allegedly aggrieved workers by promising a campaign in defence of "democratic rights" inside Italy's factories.

The Government, anxious

The Government, anxious not to be outflanked to its left, despatched Labour Ministry investigators in search of anti-union behaviour in Fiat's 30 car plants, while the unions, as ever badly divided over how to deal with Fiat, are demanding a new system of industrial relations without being quite sure what they mean.

Fiat says that since Mr Mazza has chosen to go to court to defend his version, the company cannot sit down with Mr Molinaro. All allegations of anti-union behaviour have so far been roundly denied, but faced with the Minister of Labour's report that some management actions in some plants have "tanded to reduce trade union power," Fiat says it is ready to "examine" any mistakes which are clearly proved. The company regards as near total absolution the Minister's general conclusion that it has no strategic anti-union design.

"The point is that Fiat has a culture which believes that the

culture which believes that the production of cars cannot be done with an organised workforce," is a claim which, coming as it does from Mr Eugenio Cazzaniga of the Milan metalworkers section of the CISL

Volcker for

Conable?



strongly challenged by the company. And to some extent it is, since Flat knows that it is operating in a country where the right to union membership is guaranteed by the constitution and anti-union discrimination is forbidden by law.

But Flat has traditionally

demonstrated a preference for a weak union movement and a relatively unorganised workforce. It had both through much of the 1950s and 1960s and then lost control of some of its key factories in the late 1970s when militant trade unionism ruled in Italy. The impact of these latter

The impact of these latter years on the company's management, and particularly on Mr Cesare Romiti, managing director of both the group and of Flat Auto, should never be underestimated. When Flat finally broke the power of its shop-floor militants after a five-week strike in 1980 and went on to capitalise on the union movement's general decline through internal divisions and economic recession, it established an autonomous power of decision-making for its management which may be unequalled among companies of its size elsewhere in Europe. It was helped by a number of

factors, not least a slide in union membership to little more than 20 per cent of its industrial workers and by the inability of the three national confederations, the CGIL, the CISL and UIL, to put together any kind of common negotiating position on pay rates and virtually anything else concerning Fiat. The first company pay deal at Fiat Auto in nine years was struck only last July and even then, the largest of the union confederations, the Communist-dominated CGIL, refused to sign — which confirmed Mr Maurizio Magnabosco, Fiat Auto's head of

reliable interlocutor."

This agreement, struck at national level, created machinery for a management-union dialogue by setting up a number of standing joint commit-

industrial relations, in his view that "the unions are a scarcely tees to discuss issues such as canteen operations and the staggering of holidays.

But Fiat has little intention of allowing such machinery to ger laid

become a platform for the renaissance of plant-level trade unionism. That would undo the work of nearly a decade in isolating what little factory leadership exists and for which, as far as its key Turin plants are concerned, Fiat has little regard. "The leadership in the factories has not changed much in the past 10 years and is still locked in the conflictual attitudes of the 1970s," says Mr Magnabosco.

In pursuit of maximum productivity and the broadest possible freedom for management to manage, Fiat has widened differentials between skilled and unskilled workers and created a cadre of well-paid foremen to ensure discipline at the workplace. Skills and professional performances at all levels, including the assembly lines, have been rewarded through merit payment systems. Welfare provisions, meanwhile, are such that Mr Sandro Venturoli, of the UII, metal workers in Milan, explains union weakness within the factories as due to "a life-support system like the Japanese companies have, with some help available from the cradle to the grave."

when the adjusted the Market was a Arese near Milan and Pomigliano D'Arco near Naples at the beginning of 1987, many observers expected some kind of confrontation, particularly at Arese. There have been difficulties, but none more than might have been expected in applying the management-union agreement reached in the early summer of 1987. This brought working practices into line with Fiat's other car production plants in return for significant pay rises.

The principal sacrifice made

The principal sacrifice made by the Arese workers was the abandonment of production groups which had permitted assembly line workers to vary their functions and thus avoid repetitive tasks. Fiat's subsequent achievement at Arese has been a significant increase in output to the extent that 2,000 Arese workers are no longer laid off and a further 700 have been hired.

Meanwhile, union membership at the plant has been falling rapidly, from 50 per cent of the workforce before Fiat took over to 40 per cent at the end of last year. Whereas 180 foremen were union members in 1986, no more than 10 are now. Mr Riccardo Contardl, a CGIL representative on the workers' committee at Arese, claims that every technique has been used to diminish the union presence, principally a discriminatory use of merit payments, but also through the allocation of unpopular jobs to union members and offers of employment to their children, providing the father quits the union. Fiat points to the fact that

ing the father quits the union. Flat points to the fact that union membership at Arese had already tumbled from 63 per cent to 50 per cent before it took over, in line with a national trend which may have left the three confederations representing little more than 32 per cent of the active Italian workforce. But what about the 6,000 signatures out of the 11,500 workforce at Arese which have been appended to a petition of complaint against Flat and sent on to Italy's President, Mr Francesco Cossiga? "I see the signatures as revealing the difficulty of dialogue," says Mr Magnabosco.

Encouraged by Mr Rino Formica, the Minister of Labour, Flat and its unions have agreed to meet at national level to see how relations might be improved. Mr Molinaro says Flat needs a more articulated industrial relations structure "because there is a new generation of young workers coming into the factories which is not disposed to be blindly obedient." This is one point on which he and Mr Magnabosco can agree. But it looks very much as if the pace and type of changes will be decided by Flat because the unions have neither the bargaining muscle nor the internal unity for it to be otherwise.

**BOOK REVIEW** 

# Platoons for happiness

his is a provocative book which anybody interested in social policy (or political economy) ought to read. The fact that the penultimate chapter is entitled "Little Platoons" should what British appetites: Mr Douglas Hurd, the Home Secretary, has recently urged all of us to become "active citizens". One way to become active is to join a platoon of local do-gooders.

Charles Murray's latest book

is a natural successor to Losing Ground, his trenchant critique of "liberal" social policies (Basic Books, 1984). This argued, among other things, for the abolition of all federal welfare benefits except unemployment insurance. It ended by predicting that when "reforms finally occur, they will happen not because stingy people have won, but because generous people have stopped kidding themselves."

Pursuit of Happiness is a fur-

ther, spirited attempt to persuade the generous that public sector welfare programmes do more harm than good. And not just economic harm: Mr Murray believes that conventional social policies should also be scrapped on moral grounds—not because they make unreasonable demands on the better off, but because they encourage the poor to behave in ways that destroy their futures.

Mr Murray thinks the US has lost sight of the purpose of

Mr Murray thinks the US has lost sight of the purpose of government policy. The aim should not be (say) to raise gross national product or reduce inequality but, quite simply, to help individuals "pursue happiness". The idea is not quite as silly as it sounds. By happiness, Mr Murray is referring not to shallow pleasures, but to something akin to Aristotle's concept of an ultimate good in itself. His working (and inevitably flawed) definition of happiness is "lasting and justified satisfaction with one's life as a whole."

icy is how to enable individuals to achieve this state of bliss. The word "enable" is carefully chosen: governments, says Mr Murray, cannot make people happy, but they can help create the right conditions for happiness. He draws a parallel with the job of a park ranger responsible for maintaining a hiking trail in a wilderness. The ranger has to keep the paths open, which may require a few guard rails at dangerous spots. But if he does too much, he will ruin the enjoyment of the hikers, whose pleasure results in large measure from overcoming the challenges of the wilderness.

In setting out the minimum

larges of the wilderness.

In setting out the minimum conditions for happiness, the author appeals to the "needs hierarchy" established by the psychologist Abraham Maslow. The ranking runs roughly as follows: food and shelter, security from external threats,

IN PURSUIT OF
HAPPINESS AND
GOOD GOVERNMENT
By Charles Murray
States and Schuster,
New York, \$19.95

self-esteem and self-respect, and "self-actualisation" meaning fulfilment of one's potential. Happiness results only if all these conditions are met. Money is thus of limited importance because it cannot buy self-respect or self-actualisation.

Mr Murray argues that conventional social policies concentrate almost exclusively on meeting the first condition—adequate material resources—and in doing so undermine other necessary conditions for happiness: income support, for example, reduces people's self-respect and the likelihood that they will realise their potential. The book's uncompromising message is that the only way to gain self-respect is to accept responsibility for one's own life, and that entails "earning one's own way in the world." Civing money to people for doing nothing guarantees long-term unhappiness.

The small platoons enter the picture as crucial mechanisms by which average and below average citizens can gain lasting satisfaction. Consider the hard-working baggage handler, says Mr Murray. He is not bright, well co-ordinated, musical, witty or handsome: he will get no special recognition at work. How then will he be able to look back in old age on a "happy life, filled with deep and justified satisfactions"?

The only plansible way, says Mr Murray, is by being a productive member of a small local platoon — hy being, in the fullest sense, a good neighbour who does good works. The cause of bappiness thus requires retrenchment on the part of governments — in order that small platoons have something worthwhile to do.

something worthwhile to do.

I doubt that Mr Hurd will make use of Mr Murray's rationale for small platoons. It sounds far too condescending. But members of the Cabinet will probably find much of his social philosophy highly congenial. I can see the merits of encouraging self-reliance and so forth, but I find it hard to believe that the post-Second World War growth of the Welfare State has reduced the sum total of human happiness. Nor does it seem likely that a smaller proportion of the population is unhappy in the US than in, say, West Germany, where public welfare is more generous. But the fact that the author comes to the wrong conclusions hardly matters. The freshness of Mr Murray's approach and his skill as an advocate will win him many converts.

# The challenge of drugs

POLICE and customs officials round the world last year chalked up unprecedented success in seizing illicit drugs and impounding assets of the traffickers. Yet there is little comfort to be drawn from the alarming scale and complexity of what is now unquestionably the world's largest illegal business. Seizures represent well under 20 per cent of total available supplies which are constantly increasing.

stantly increasing.

The traffickers manage to remain one jump ahead of the authorities at every level from production through to distribution. Such are their profits that they now have the funds to corrupt whole societies. This is especially the case of the drug barons controlling the Latin American cocaine business which has expanded beyond all official expectations during the past decade, shifting the focus of international concern away from the oriental heroin trade.

It is no mystery why the business thrives. Marijuana, opium poppies and coca leaves are generally produced in developing countries in isolated areas by poor rural communities, often with strong local traditions of cultivation and not easily persuaded to switch to other equally profitable crops. The pressures of modern industrialised societies have created an exponential growth in demand.

#### Lack of direction

Until now the fight against the drugs trade has been bedevilled by the lack of both international and national direction. Governments have been caught between stamping out production, curbing demand and interdicting supply. Thus they have confined policy responses to individual issues such as policing, agricultural policy, or health matters related to addiction.

However, as narcotics have begun to impinge on national security and to affect international relations, particularly in the Americas, governments have realised the need for a more coherent approach that is co-ordinated at senior ministerial level. The Bush Administration's appointment of a drug car of Cabinet rank at least recognises the pursuit by too many agencies of too many objectives, probably squandering resources in the process, such as the customs service's expensive use of airships to police the border with Mexico.

Better co-ordination and

understanding of producer and consumer countries' problems is essential. At present, it makes nonsense of the genuine attempts by Washington to aid crop eradication in producer countries if there is not a corresponding effort to come to terms with demand in the US. Until there is, it is unrealistic to expect much weaker Third World governments to play their full part. Education and treatment, to which a new US drug law gives higher priority and more money, are part of this process, as is consideration of legalising some of the less damaging substances.

#### Enhanced role

Across borders, the United Nations, now being accorded an enhanced world role, could be further encouraged to pursue its quiet but patient efforts in the narcotics field. Last December it was responsible for bringing off the first comprehensive convention aimed at fighting the drugs business, which included provisions for the extradition of traffickers and seizure of their assets.

The international community can usefully devote more emphasis where it hurts the traffickers most — their profits. This after all is their prime motivation and if governments can make it difficult to launder large quantities of illegal funds at least part of the rationale for the trade will disappear

# Ì

■ George Bush has begun his presidency by replying to most questions that he does not know the answer and that the problems America faces are much greater than he expected. See, for example, the interviews in Time and Newsweek this week.

That may explain the rumours in Washington about the future of Barber Conable, the head of the World Bank. The buzz is that, as part of its review of international debt policy, the new Administration is considering making Conable US Ambassador to Japan, one of the few important diplomatic posts not yet filled.

Conable would be replaced at the World Bank by Paul

Conable would be replaced at the World Bank by Paul Volcker, the former chairman of the Federal Reserve. That would allow Bush and his Secretary of State, James Baker, to put forward a high-profile, new strategy for tackling the debt crisis. Or so the argument goes.

Conable's friends at the World Bank say the former

New York Congressman has
no intention of moving halfway through his five-year
term, and let this be known
in a recent meeting with
Baker. Indeed, officials say
Conable remains well-connected with Bush (whom he
served as co-campaign chair
man in the 1980 election), and
has been seeing him this week.
Volcker is now ensconced
in Wall Street as a highly-paid
consultant, and used to complain at the Fed that he was
not paid enough money. Yet
there is little doubt that he
would love to take on the
World Bank challenge. He has
the disadvantage that he is
no great friend of the Secretary
of State and recently committed the ultimate heresy of
attacking ex-President Reagan.
"I never considered our giveand-take terribly productive,"
he said in a Time magazine

interview, adding that Rea-

gan's powers of comprehen sometimes failed him.

# **OBSERVER**

Nevertheless, somebody in Washington is putting about the rumour, and it would be more a question of persuading Conable to go to Tokyo than persuading Volcker to accept the World Bank. Bush's concern about the debt problem also seems to be genuine.

#### Loose talk

Sir Geoffrey Howe, the Foreign Secretary, spoke yesterday about translation problems at international conferences. On one occasion, a minister who had used the well-worn phrase: "The spirit is willing, but the flesh is weak", heard his remark translated by a Russian as: "The vodka is all right, but the meat is underdone."

#### Good lunch

■ Guinness Mahon may be in the eye of the storm over the collapse of Equiticorp, but it still boasts of pulling in people to lunch.

Yesterday's guest list at the merchant bank's offices at St Mary at Hill in the City included the itinerant Paul Volcker, former chairman of the Fed, Lord Richardson, former Governor of the Bank of England, Sir Kit McMahon, chairman of the Midland Bank and former Deputy Governor, and Anthony Loehnis, the executive director of the Bank who is moving to S. G. Warburg, and many others besides, Unfortunate timing perhaps, but the lunch had been set up several weeks ago by Geoffrey Bell, the Guinness Mahon

chairman who is a close friend of Volcker and gave him office



space after he resigned from the Fed.

Riveting though the present international monetary situation is, the conversation may have dwelt on matters a little closer to home.

#### Diplomatic

Charles Price, the outgoing American Ambassador to Britain, has embarked on a series of fond farewells. Yesterday he spoke about the British media at a lunch given by ITN He said he had always been puzzled why the press had tried to drag the US into the Westland affair. He had always thought about it in the same way as "my good friend Michael Heseltine".

"As a consequence," Price

"As a consequence," Price added, "I still have my job." His best experience in Britain had been making friends; his worst had been Lockerbie.

# PM's reward One always thought that

the public refusal of Oxford University to award an honorary degree to Margaret Thatcher was one of the silliest things the university had ever done. Now at least she has some compensation.

some compensation.

It was a complete surprise to her when she was told at her own dinner party at 10 Downing Street on Monday that a new building at her Oxford College, Somerville, will be known as the Margaret Thatcher Centre.

The dinner was for donors

to the Somerville appeal, of which Thatcher is patron. Daphne Park, the Principal of Somerville, says she thought of naming the building after the Prime Minister only recently, and that the dinner was an appropriate occasion on which to make the announcement.

The appeal for £2m was launched in 1983 and the target

launched in 1983 and the targe has already been exceeded. Thatcher has also given her name to fund-raising in America and money is still coming in, although Park adds that as costs have gone on rising, more is still needed. The Margaret Thatcher Centre will consist of a set of lecture and seminar rooms, plus

ture and seminar rooms, plus dining room and, according to Park, will be ideal for conferences. Next to it will be another new building named after Dorothy Hodgkin, Thatcher's old tutor. Park retires as Principal in the summer. She says that she is relieved that she no longer turns up at dinner partes wondering which of her fellow guests she should tap for funds.

Foreman's law

sign in a Birmingham factory: "Work rules, Rule 1: the
foreman is always right. Rule
2: if the foreman is wrong, Rule

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#### ow far has there been an international convergence Thatcherite policies such as cutting subsidies to loss-making industries and privatisa-tion? And how far is Britain -or for that matter how far was the US under Mr Reagan - out

A start in answering this question has been provided by David Henderson, Head of Reonomics at the Organisation for Economic Co-operation and Development (OECD), in two personal papers. If OECD publications were as well written, life would be far easier.

In an essay to be published later this year, Perestroika in the West, Mr Henderson outlines the movement of Western governments in a market-oriented direction.

Henderson dates this shift to roughly 1979, but goes on to add that it is not associated with a shift of power towards conservative governments. It is also evident for instance in Australasia, Spain, Sweden and France, which have been under left-wing rule for most of

He lists four main areas; but some of the embellishments used in describing them are my own. In taxation there have been reductions in high mar-ginal rates of personal tax, a shift towards taxing consump-tion and - less clearly attempts to reduce exemptions and privileges. A second area is product markets, where

market economy.

main domestic exception to the free market trend.

But he concentrates on the

most conspicuous omission -

free trade in goods and ser-vices. In his view, despite all the anti-protectionist declara-tions, the trade regimes of the

OECD countries are on balance

less liberal than they were 10

or 20 years ago.

The protectionist measures which he believes most damaging have been ad hoc and industry specific. He mentions

four categories: subsidies or preferences for domestic pro-

ducers; discriminatory import

restrictions, many of them sup-posedly voluntary; the variable levies and duties of agricul-tural policy; and — increas-ingly — countervailing or anti-

All these measures discrimi-

ping duties.

It may be easier to privatise an industry or even abolish exchange controls than get rid of an import quota

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many countries have engaged not only in privatisation, but in deregulation, especially in transport and telecommunications. There has also been at least a desire to phase out industrial subsidies. Third, labour markets have been shaken up by removing con-trols and shifting away from centralised collective bargain-ing, as well as by reducing the disincentive effect of the social security system — usually by the not very subtle means of limiting henefits limiting benefits.

Fourth and most prominent there has been the freeing of capital markets by such mea-sures as the abolition of credit controls and interest cellings, and allowing greater participa-tion by foreign enterprise. (As I was looking at this last item, I was struck by the Labour

The second of th

**ECONOMIC VIEWPOINT** 

# The 'uneasy' free market revival

By Samuel Brittan



nate between countries and products; they reduce the scope for competition and free-dom of entry, and above all they turn "what could be low-level transactions between people and businesses into sub-jects of official negotiation between governments."
They have proliferated

partly because particular jobs are seen to be at stake, and the future of specific firms or industries. It may be easier to privatise an industry or even abolish exchange controls than get rid of an import quota. But Henderson believes that the full contrast between trade and domestic policy can only be explained by the power of bad ideas - what I once called

"businessmen's economics". Examples are that countries

ances matter, and that there is a national interest in having high technology industries. It is the prevalence of these revived mercantilist ideas that makes Henderson describe the supposed victory of free mar-ket ideas as "uneasy". Hender-son is at his most pessimistic in a separate paper on 1992: The External Dimension (The Group of Thirty, 32 St Mary at Hill, London, EC3P 3AJ).

He makes a very fair point here about labour markets. For in eight out of 20 member countries studied by the OECD, unemployment levels have almost fallen back to those that prevailed before the 1973 oil crisis. None of these countries is a Community member, though five are Euro-pean. In 10 other countries, gain from having a trade sur-plus, that bilateral trade bal-its peak rate; and all of these

are Community members. "It is within the Community. rather than outside it, that greater dynamism is needed in order to make possible levels of output and employment that are close to what the countries concerned should be capable of arbitrary."

But again his severest stric-tures are directed towards trade policy – not the spectre of Fortress Europe but the increasing strength of longestablished protectionist elements. In the end, however, Henderson admits that there is little to choose in degree of protection between the two sides of the Atlantic over the last 20 years. It is therefore intriguing why so many English-speaking free market economists instinctively mistrust the Community and pre-fer the English-speaking coun-tries, Japan or Scandinavia.

Not entirely because of the evidence. Of the four specific examples of threatened trade restriction cited in the first Henderson paper from a four-day sample of the Financial Times last year, one was about Japanese threats to Korea, a second Swedish threats to Japan and a third with the last

As Henderson himself says, the best hope for free trade is that a favourable Community experience with 1992 would be generalised for the wider world. In any case a full dis-mantling of all frontier and political barriers beyond normal trade negotiations would surely be a shot in the arm for markets and competition.

At the Royal Institute for International Affairs last night, Mr Nigel Lawson, the British Chancellor, gave some useful detail about the difference between genuine liberalisation and bureaucratic harmonisation. It was a pity that on the monetary side he devoted only three or four paragraphs to talking about the European Monetary System in slightly warmer terms that the Prime Minister. He gave many page sovereignty designed to post-pone indefinitely European monetary union; and he repeated the old Keynesian canard that it would require a common fiscal policy. As for surrendering monetary sover-eignty to a Bundesbank-type central institution, surely in his heart Mr Lawson knows that this would be a key as much to low inflation as to a common currency.

It is time that market liber als fought their own corner inside the Community - with out Mrs Thatcher if necessary.

#### **Arms reduction**

# The route to stability lies in restructuring

By Robert Neild

There are two possible negotiating responses to Mr Mikhail Gorbachev's announcement of unilateral cuts in conventional forces. One is to stick to the position that Nato has been evolv-ing in preparation for the con-ventional stability talks (CSI) in Vienna: seek a military bal-ance in tanks, artillery and armoured troop carriers by continuing to demand unilateral cuts from the Warsaw Treaty Organisation on the grounds that it has larger forces which give it a capability for attack; make this step a precondition to any large effects. There would still be tank forces facing each other

reduction in Nato's forces.

The second approach is directly to seek the elimination, or reduction to a really low level, of those components of the forces that provide a capability for strategic attack. On this approach the two sides should start by considering the key components, such as tanks, mobile artillery, attack aircraft and forward deployments of assault units and logistics, which give forces the capability to attack. They should examine the effect on stability of cutting these forces right down, whilst keeping intact forces that are strong in defence, such as light infantry, anti-tank forces and anti-air-craft forces. The objective, on which attention would be focused from the start, would be to cut the offensive capabilities of both sides to the point where the defensive strength of each was superior to the reduced offensive strength of the other.

The first approach - priority for the pursuit of balance -fits the post-Second World War tradition of confrontational arms negotiation. The second - priority for the restructuring of forces to remove offen-sive capabilities – could break that mould and produce easing in military competition and in arms levels. A comparison of the two will show why.

To pursue balance, whether as an ultimate goal or as a first step, implies that a balance of forces will produce stability, regardless of the character of the forces. But suppose, to take a highly simplified example, there existed only two kinds of forces, tank divisions and antitank minefields. If the forces of two protagonists consisted of tank divisions only, stability would not be achieved by ensuring that their tank forces were equal. With equality, each side would have a good chance of victory if it caught the other by surprise. Each would fear attack and would feel obliged to arm. If the num-ber of tanks was raised or lowered equally on both sides, sta-bility would not be changed, apart from second-order

ready to move.

If, on the other hand, there was a mixture of tanks and minefields and the tanks were removed - or reduced to low levels on both sides - the possibility of successful attack, and the fore of it moved by and the fear of it, would be removed or diminished. Stability would be produced by mutual defensive superlority", meaning that each side's defensive capability was great relative to the limited offensive

capability of the other side. In short, the pursuit of bal-ance is not, and restructuring is, a way of achieving stability.
A second, no loss important, sideration is that negotia ting a balance of conventional forces is a sure way to become bogged down in wrangling about numbers. For example, the MBFR talks on mutual balanced reductions in manpower. have been going on for 15 years and nearly 500 meetings with-out issue. The problem is that the strength of conventional forces, in contrast to nuclear forces, depends on an infinity of variables many of which are inherently unmeasurable -the quality and reliability of weapons; the quality of sol-diers, leadership and communi-cations; the effects of differences in geography and terrain; the political reliability of allies. The list is endless and, with respect to each variable, measurable and unmeasurable, there will be asymme-

try between the two sides.

It is not idle speculation to suggest that if balance is pursued at the forthcoming CST talks there will be a wrangle over numbers. Just before Mr Gorbachev's announcement of unilateral Soviet cuts, Nato, as an opening shot, issued to the

public a document with the title, "Conventional Forces in Europe: The Facts". The Soviet Union has promised numbers and can be expected to produce its version in reply.

example again, your neighbour gets rid of tanks and keeps minefields only, you will not mind how large those mine-fields are. Only in so far as your neighbour can attack you, need you arm against him: it is his offensive capability relative to your defensive capability that matters.

With restructuring, the present levels of offensive components would enter an agreement only with respect to what had to be scrapped. For example, if both sides agreed to have 5,000 tanks, the difference between 5,000 and the present number on each side would have to be scrapped, with a large cut for whichever side started with the larger num-ber. The technical problems of defining categories of weapons, the areas to which limits are to be applied and the procedures for verification and scrapping will be just the same as with the pursuit of balance.

To go for restructuring would be to respond positively to Mr Gorbachev who, apparently in a compromise with his military, has included balance as well as restructuring in his pronosals. It would be a way for the West to take the initiative, offering a coherent view of how to increase stability and reduce arms in a manner that provides security and savings for both sides.

If this approach is to be adopted, the political leaders of the West, led by someone ready to challenge old ideas like Mrs Margaret Thatcher, will need to grasp these new concepts and convert those who find them unfamiliar and unpalatable.

The choice of approach depends on how wholeheartedly we want to seize the present chance of unwinding the military legacy of the Cold War and testing the declared readiness of the Soviet Union and its allies to do so. ity College, Cambridge

# LETTERS

## Advantages of the present tax system

From Mr John Reduced.
Sir, Joe Rogaly's column concerning John Hills's proposal for changing the tax system (January 20) falls to reveal the numerous flaws in Mr Hills's research and recommen-The worst error is the assumption that the British

economy would have grown as strongly as it has if tax rates had remained at their 1978/79 levels. Mr Hills is forced to conclude that the 98 per cent tax rate on savings income for the better off was extremely try is more prosperous and damaging: once he starts to practically everyone is better tinker in his mind with the off is simply ignored.

1978/79 tax structure he is Mr Hills's recommendations forced into the position where would entail a major increase

have risen at anything like the rate of the last nine years with Labour's tax policies. It stands logic on its head to

imply, as the Child Poverty Action Group press release did, that people on lower incomes are worse off and that taxes on income have increased when there have been large cuts in income tax rates at all levels of income. The fact that the coun-

his whole argument is untena-in the tax burden for those at ble. average income and just above. No one seriously believes He wants to increase the that national income could national insurance rate from 9 per cent to 9.85 per cent, he wants income tax at 34 per cent, instead of 25 per cent, once a person's income reaches £11,000 a year, he wants to end tax-free lump sums paid on retirement from pension funds and wishes to tax savings more heavily by bringing back a sur-

charge on savings income. These and many of his other proposals would destroy jobs, reduce the growth in national prosperity and leave millions John Redwood,

#### Solving the money supply problem

notes in my wallet to have to resort to carrying credit enough funds for three days in London.

On arrival in England I had

one intended.
Is there any good reason

From Mr Peter d'A. Willis

Sir, I think I know why the Chancellor has trouble keeping the money supply under control.

On a recent trip to London I scalenlated that I would need to bring just two 1,000 Swiss france notes in my wallet to have to resort to carrying credit. be called profligate. Peter d'A. Willis,

why the Mint cannot produce a £100 note and a £500 note? Who financial discipline Just look at the Swiss who can scarcely PO Box 24, 1211 Geneva 4,

Fortunately the private behaviour in the matter of the detractors would wish it were

> suggest that one of your commentators write a piece con-gratulating Lonrho for spending so much time and money in the pursuit of truth and honest dealing in the face of almost universal official hostility and obstruction, at no small cost to its executives and, to a lesser extent, its shareholders. We need more companies who, like Lonrho, are prepared to give their principles as high a priority as their profits and your newspaper is in a unique

#### Best interest

From Mr W.J.W. Courtney. Sir, I would not wish to split hairs with Mr Turner (Letters, January 19) about the Monopo-lies and Mergers Commission report on water supply in the Southern Water region. Our conviction has grown over recent years that a closer asso-dation, between Southern ciation between Southern Water and the water companies would benefit the customers, who are our first priority. There is much duplication between us, such as in billing, operations and management, but our offers to the companies to eliminate this and to exploit some of the economies of scale, so as to give our mutual cus-tomers the best possible deal,

have not been welcomed.

I think it is unfortunate that Mr Turner, and the other directors of water companies in our area and elsewhere, appear to be so quick to recommend apparently the first bid which comes along. I am not convinced that such decisions have always been in the interests of customers and staff, or indeed the shareholders.

Chatsworth Road. Worthing, West Sussex.

#### In defence of Lonrho

From Mr Kenneth G. Shapherd. Sir, it is very sad to find that your journalistic standards are falling. I refer to the section headed Fraser/Lonrho in the Lex column of January 21. Until today, the only unhi-ased reporting of this affair which I have seen has come from The Independent, Chan-nel 4, and yourselves. I do not doubt that your Lex correspon-dent believes that his comments are appropriate. His views, however, are quite out of touch with those of most of the informed of us who see things from outside the con-fines of the City establishment.

Lex. . . the consequence for the market are not entirely satisfactory, especially when the prospect is one of connulling a takeover that happened two years ago.
I beg to differ. The conse-

quences for the market are entirely satisfactory. If the public are to have faith in the integrity of the City, its institu-tions, and its relationship with Government, then they must be certain that there can be no benefit from dishonest behaviour, if this has occurred. To

suggest that the annulment of a takeover which may have been so achieved is less than satisfactory, reveals an atti-tude which I believe to be quite inappropriate to your newspa-per, which hitherto I had seen as a flag bearer for the improvement in standards of City and corporate control and behaviour. That the events took place two years ago is irrelevant. As Lex must be aware, the only reason why two years have elapsed is the reluctance of certain authorities to pursue the evidence which was available to them at

Lex: Lonrho's shareholders cre affected only insofar as Tiny's personal crusade, which has been paid for largely with their money, has left a dirty smudge on the company's image and hence on its share

"Tiny's personal crusade," as Lex calls it, has received the overwhelming backing of Lon-rho's shareholders at succes-

rho and acting on behalf of, and with the concurrence of his shareholders, who are well aware of where the money has To suggest that Lonrho's

Fayeds' takeover of House of Fraser has left a dirty smudge on Lonrho's image is breath-taking in its diversion from reality. Whilst certain statements made may have been more diplomatically phrased, Lonrho's exposure of the circumstances surrounding the takeover, and the behaviour of those involved, is a service to the public which should be recognised in City circles even more than it is currently by the public at large. There are several participants who are much more qualified to be labelled as having a "dirty smudge" on their image than Lonrho. Where is the mention of them? With regard to the effect on Lonrho's share price, the fact that lesser newspapers, and now apparently even the FT, have made such unjustified disparaging remarks has contributed far more to Lonrino

W.J.W. Courtney, Southern Water, Guildbourne House,

much of the financial establish ment than the company's actual performance or behav-

investor is concerned with more than short-term price performance and is happy to stay with a company whose aspirations are not dissimilar to his own, however much its

For the sake of balance, I position to say so. Please do. Kenneth G. Shepherd, 68 Crescent Road, Bromley, Kent.

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Schweizerischer Bankverein

(Deutschland) AG

Sumitomo Bank (Deutschland) GmbH

Girozantrale

With restructuring, balance ceases to be the criterion of stability. If, to take the same



Wolfsburg, Federal Republic of Germany

Banque Paribas Capital Markets GmbH

Schweizerische Bankgesellschaft (Deutschland) AG

**Goldman Sachs International** 

Morgan Stanley GmbH

S. G. Warburg Securities

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# **FINANCIAL TIMES**

Thursday January 26 1989



# Tower promises to clean up the Pentagon | Overheating |

By Lionel Barber in Washington

MR JOHN TOWER, President Bush's controversial choice as Secretary of Defence, yester-day pledged to root out fraud in the Pentagon, and to co-op-erate with Congress in forging a new national security policy in tune with domestic budget-

I am not a mindless hawk," Mr Tower told a confirmation hearing at the Senate Armed Services Committee, "I am a

Mr Tower is a former chairman of the Senate Armed Services Committee, and a US negotiator in the Start talks in Geneva and many senators praised him for his knowledge

His nomination is probably se most controversial in the

because the former Texas Republican Senator led the fight in the early 1980s for President Reagan's \$2,000bn military build-up. Critics ques-tion whether Mr Tower has the skills to manage the Defence Department's \$300bn mual budget in the new era

Yesterday, Mr Tower deftly pre-empted criticism by dis-playing uncustomary humility and pledging full co-operation with the Democrat-controlled Congress on issues ranging from modernisation of Amer-ica's strategic nuclear arsenal to procurement reform, "the role Congress must play is

Mr Tower stressed, however that it was vital for America to maintain its defences in the face of "a new, more sophisti-cated challenge" from the Soviet Union, which, he said, "remains our greatest adver-sary." While welcoming President Gorbachev's unilateral cut in offensive troops and tanks, Mr Tower said the Nato Alliance should proceed with

In his testimony, Mr Tower admitted that enormous sums of money had been wasted on defence in recent years. He spoke of an erosion of public confidence in the Pentagon, without naming the man most closely identified with the build-up, former Defence Sec-retary, Mr Caspar Weinberger, who took a confrontational approach to Congress.

ical challenge in restructuring the Pentagon budget. Senator Carl Levin of Michigan forecast Congressional pressure on the Western Alliance to contribute more to the common defence. Defence burden sharing is long overdue," specifi-cally criticising Europe and

Yesterday, the White House announced that Mr Tower's deputy at the Pentagon would be Mr Donald Atwood, a former Vice-Chairman of General Motors, subject to Senate con-

Anticipating questions about his ties to defence contractors, including British Aerospace, Mr Tower told Senators: "My allegiance is not to

#### warning from Fed questioned by Bush

By Peter Riddell, US Editor, in Washington

Mr Manuel Johnson, vice-chairman of the Federal restrictive monetary policy." Mr Johnson said the Fed ing that it was wedded to a 2.5 per cent growth rate. This was not, he said, "a sacred num-

The Federal Reserve also based on surveys of businesses across the country. Most of the the retall and industrial sec-

Consequently, the Federal facturing activity continued to

The "Beige Book", using data up to January 13, is one of a number of inputs to the discussions of the policymak-ing Federal Open Market Com-mittee which will meet on February 7 and 8. Its findings are relevant in the light of Mr Greenspan's warning that the recent pace of economic growth cannot be sustained without pushing up inflation. However, there has been some

intervention, dipped immedi-ately after they were reported. In contrast, the publication

het was in contrast to Tuesday's emphoria based on the fighting talk on inflation by Mr Greenspan.

Price declines reflected concern that a series of aggressive

Average closed up 9.46 at 2.265.89.

# Britain's legal elite under sentence

#### A. H. Hermann explains plans for radical courtroom reforms

BRITAIN'S judges and barristers still hanker after the past - as witnessed by the

wigs they wear in court.

Their longing is understandable because they have been the uncontested leaders of their divided profession and, until recently, have found their picturesque traditions very

Such an elitist profession, serving only the very rich or those provided with financial aid by the state to fight legal battles is no longer acceptable in modern Britain.

Merely to bring the profes-sion into modern times would, in itself, have been a very big

However, the Lord Chancel-lor has seized the political mood to do more than that. He has proposed revolutionary change which is designed not only as a break from the pro-fession's Dickensian past but also to equip it for the future. If his proposals are imple-mented, the UK's legal profes-

sion will be able to claim that it is ahead of the legal profes-sion of the European Community in flexibility, efficiency and readiness to serve a grow-ing clientele at home and

In harmony with the spirit of Thatcherism, the main emphasis of the reform is a market for legal services governed by

competition. As in the field of financial services, such deregulation would be accompanied by tighter and semi-statutory codes of conduct, and much stricter supervision from out-

side the profession. An Ombudsman or "police-man" for the legal profession would be armed with powers to investigate, propose compensation of wronged clients, and to initiate further legislative and administrative improvements. In addition to competition

and supervision, the third lead-ing principle of the reform appears to be the creation of room for specialisation. This would strike at the heart of the existing system, the division between barristers (lawyers with wigs who may plead in court) and solicitors (who may not). There would still be a division. Not even Lord Welson. Mackay has suggested depriv-ing barristers and judges of their wigs and gowns. But in future, either could practice

judges, some of them former solicitors, would have open to them a career leading to the House of Lords, the UK's final court of appeal.

advocacy in the courts of the Existing barristers would retain their rights of audience in higher courts but a new generation would have to qualify for advocacy in the same way as solicitors. In harmony with this, county (regional) court

according to their speciality, also be admitted to represent

clients in courts. One impor-tant implication of this measure would be that the statutory barrier to interdisciplinary partnerships would fall, and that barristers, to be able to compete on an equal basis with the other advocates, will have to be allowed to form partnerships at home and abroad.

It has been long recognised that the academic and voca-tional education of UK lawyers leaves much to be desired, although one ought to note that this is a somewhat lesser problem in Scotland. It is proposed to devise a uniform framework for education of all lawyers, whether barristers or

The vocational training would be organised, as at present, by the Bar - the collective name for Britain's barristers - and the Law Society and other professional bodies that may be established to meet the possibility of greater specialisa-tion. But the content of such educational activities, as well as the qualification requirements, would be centrally directed, with the Lord Chancellor having the last word.

This far-reaching deregulation of the profession should be combined with new measures for the protection of the clients. The first of these will be Other professions could, a new system of certification of

advocates. Second, the establishment of statutory minimum requirements for professional codes of conduct to be drafted by the old and new professional bodies. Third, it is proposed to appoint an Ombudsman with wide powers

of investigation who would replace the present Lay Observer of the Law Society. Finally, the reconstitution of the 1971 Lord Chancellor's Advisory Committee on Legal Education, to deal also with professional conduct, should provide the Lord Chancellor with vigourous and active assistance in guiding and supervising the reformed pro-

This new standing committee with a majority of law members would submit an annual report to be laid before Parliament and could also make recommendations to the various organisations of the

professions.

The Bar reacted with predictable fury yesterday. There was talk of the "quality of justice" being threatened and the measures being a "charter for the big battalions" – a reference to the City of London's large law firms.

The passage of these measures.

The passage of these measures and their subsequent implementation will test to the limit the political acumen of Lord Mackay as well as the determination of Mrs Thatcher's reforming Government.

PRESIDENT BUSH yesterday onestioned warnings about overheating in the US economy from the Federal Reserve Board, saying he hoped it would not overreact to infla-

tionary fears.
His comments were made as further pointers emerged from the Fed of a likely continued tightness in US monetary pol-

icy.

The President told reporters in the Oval Office that there were no signals in the markets that the economy was in "real

trouble."

After admitting he had not talked recently to Mr Alan Greenspan, the chairman of the Federal Reserve, or read his testimony to Congress on Tuesday, Mr Bush said: "I don't want to see us move so strongly against the fear of inflation that we impede growth. We have to keep expanding opportunities for expanding opportunities for the working men and women of this country."

Reserve, restfirmed even more bluntly than Mr Greenspan did on Tuesday that keeping inflation down "requires a would resist inflationary pres-sure no matter what the rate of economic expansion, deny-

issued its "Beige Book", a report on economic conditions across the country, most of the 12 Fed districts note "some-what stronger regional eco-nomic activity on balance in December and early January than at the time of the last reports in November, with much of the growth centred on the refull and industrial sec-

Reserve states, "it would appear that the national econrecent weeks as consumer spending strengthened, manurise, and producers scheduled more investment in plant and

contrary evidence of a slacken-ing in the growth of consumer debt and a decline in housing

Janet Bush in New York adds: US financial markets generally took little notice of President Bush's remarks although the dollar, which was already under some pressure from US Federal Reserve

of the Beige book immediately sent US Treasury bonds lower as traders reacted to further evidence of strong economic growth.

At the close, the benchmark long bond stood 3, point lower to yield 3.82 per cent, undermined by the Beige book and a slightly weaker dollar.

The mood in the bond market was in contrast to Thes.

carn that a series of aggressive moves by the Federal Reserve throughout last year to tighten monetary policy appears to have been ineffective in slowing down economic growth. The logic suggests that a nuch more substantial rise in interest rates may be needed to bring down growth.

• The Dow Jones Industrial Average closed up 9.46 at

# Moscow aims to trim budget deficit

THE SOVIET Government intends to cut its construction and major investment programme by as much as 20 per cent and halt several "espe-cially costly projects" in order to cut its soaring budget deficit, a senior economic adviser said yesterday. Dr Leonid Abalkin, director

of the institute of Economics of the Soviet Academy of Sciences, said that at the same time the Government planned to tap private savings to the tune of up to 20bn roubles (\$32.4bn) by issuing "purpose-related" state bonds, and encouraging private finance of house-building. He also suggested yet

another round of steps to make joint ventures more attractive to foreign investors, including allowing them to buy "tradi-tional Soviet exports" with any rouble profits they may earn. This would provide a disguised way of guaranteeing the remittance of joint venture profits, even if they are not in hard currency.
His latest revelations came

as Soviet economists admitted for the first time within the Soviet Union that the real scale of the budget deficit was about 100bn roubles, not the 35bn roubles figure officially stated by the Finance Minister. Mr Otto Latsis, deputy chief

editor of Kommunist, the ideological journal of the Commu-nist Party, said Western econo-mists had already noted that the official figure failed to include a sum of 63.40m roubles borrowed from the "state loan

He said that a 100bn roubles deficit in the Soviet Union amounted to between 11 and 12 per cent of gross national product an unacceptable level for any economy.

Dr Abalkin, one of the small group of economic advisers closest to Mr Mikhail Gorba-

chev, the Soviet leader, did not identify any of the major capital projects intended to be day home, guaranteeing himself free vacations for 15 years or more, he said.

"We are going to freeze the construction of a number of especially costly projects which are not going to give any profit in the near future," he said. "This will amount to saving around 20 per cent of current budget investments." He suggested that the huge volume of private savings in the economy, caused by the

shortage of consumer goods, could be tapped both for housing, and for government bonds in specific projects. The Government is intending both to encourage private housebuilding, condominiums and the sale of state flats to their tenants. As for bonds, Dr

Abalkin cited an example sounding much like the Western concept of time-shares in holiday homes: a Soviet citizen could purchase bonds in a holi-

Dr Abalkin insisted that Mr Gorbachev's economic reforms were showing results, even if the popular perception is of continuing chronic shortages He said 1988 had seen an

unprecedented 25bn roubles increase in retail trade turn-over, with consumer goods spending up by 9 per cent. However, the increase had instantly been soaked up by the level of unsatisfied consomer demand

He ruled out any early move to retail price reform as long as acute shortages of goods persisted, saying that it would inevitably result in inflation. He also revealed that a first draft of price reforms from the State Pricing Committee had been flatly rejected by the lead-

# Sharp rise in Japan's overseas investment

JAPAN'S direct investment in

foreign countries is set to exceed \$40bn on the year to the end of March, a sharp rise on the previous 12 months, according to Jetro, the Japan External Trade Organisation. Direct investment overseas was \$22.9bn in the first six months of the year, up 44.6 per cent over the same period in 1987. For the year to March 1988, the figure was \$33.36bn, a

49.5 per cent increa

The totals confirm the continuing interest of Japanese companies in buying foreign real estate, setting up manufacturing companies and, to a ser extent, corporate acqui-

Jetro said the most impor-tant single element in foreign investment was the transfer overseas of industrial production by companies trying to combat the effect of the high

In the year to March 1988, the European Community mar North America accounted for ket in 1992. 46 per cent of total Japane foreign direct investment, fol-lowed by Europe with 19.7 per cent and Asia with 14.6 per

cent, where in each case investment was double the fig-The leap in European invest-

Investment in Europe rose to \$4.0bn in the first half of the 1988-89 year, a 25 per cent increase on the same period the previous year. While the rate of increase was lower than for total Japanese foreign nt, this is not seen as ment was prompted in part by
Japanese companies' plans to
build up a European presence
in advance of the integration of

ment was prompted in part by
a sign of any decline in interest
in Europe by Japanese companies, in view of the very sharp
jump the previous year.

# Toyota plans for \$1.2bn Europe plant

**WORLD WEATHER** 

Continued from Page 1

its pioneering step in the early 1980s, a move which was already greeted in some quarters in the European auto industry as the establishment of a Japanese "Trojan horse"

Only this month the European Commission brought into force a new regime for monitoring state aid to the European motor industry, which means that any project involv-ing state aid of more than Ecul2m (\$14m) to a vehicle

assembly or engine production project must receive the prior approval of the European Com-

Aid on the scale received by Nissen of up to £125m would certainly no longer be feasible, as the Commission seeks to make it impossible for governments or regional or local authorities to "bribe" overseas motor manufacturers to set up

in their locality. The European Community is still in disarray, however, over its plans to form an external trade policy for the motor

industry after 1992, when the individual quotas or restrictions imposed on Japanese car imports in countries such as Italy, Spain, France, Portugal and the UK are supposed to be dismantied, possibly to be replaced by a single umbrella quota for the whole of the Community.

There are strong voices demanding some form of pro-tection or "fortress Europe" which would include demands for at least 80 per cent local content in any future Japanese operation in Europe.

# The magnetic lure of the buy-out

The business of taking quoted companies private has not really caught on in Britain. The proposed buy-out of Magnet, at a presumed price of not much over £500m, is so tiny as to be invisible beside such as RJR Nahisco; but it would still be much the higgest in the UK to date. In principle, such deals have a lot to be said against them. Almost all recent examples have a history of dreadful ples have a history of dreadful price performance (Magnet's fall of some 40 per cent relative since its pre-crash peak is about average). The pique of managers at the market's verdict is of little importance companies of the loss to characteristics. pared with the loss to share-holders, who are entitled to demand either better perfor-

mance or a change of management. Such deals also bring into question the fiduciary duty of directors. Managers hold infor-mation not available to share-holders, which they will gener-ally make available to potential partners in the buy-out, but not to other bidders who might offer more. US who might other more. Usinvestors are to an extent pro-tected by outside directors (Magnet has just two) and by a tradition of shareholder litiga-tion. The chief protection in the UK comes from the institutions, who already scupper some of the chancier proposals at an early stage, but would do

tude to others which are in the public arena. Perhaps, though, yesterday's tentative announcement from Magnet is merely an invitation to bidders. At yesterday's close of 252p, a buy-out would be on the cheap side, representing less than six times current year cash flow; and as MFI is showing, even a vertically integrated and account of horse furnished. grated purveyor of home furnishings can succeed if the product is right. But if the business is to be sold, better it should go to an arms-length buyer like Woolworth, say; and better it should fetch more like

well to take a more hostile atti-

Taylor Woodrow

early spate of rights issues that stopped the UK equity market rally yesterday, but it was more likely the sight of a cou-ple of old hands failing to place £100m of a bid-inflated stock. The institutions are notfools, and it is hard to see how Ham-bros and Hoare Govett could have hoped to get rid of 10 per cent of Taylor Woodrow at 605p unless the equity market is going to run ahead of all

Magnet Share price relative to the FT~A All~Share index

xpectations. After yesterday's expeciations. After yestermy's fall Taylor Woodrow is still selling at 12 times prospective earnings, and its hid premium has disappeared. However, yesterday's drop in the P & O share price was rather norshare price was rather per-verse, since there is no longer any chance that it is going to be issuing a lot of paper to bid for an overvalued property

Conveyancing

The thousands of solicitors who make a living from conveyancing could well survive longer in the new competitive world than independent finan-cial advisors and estate agents have done. Although yesterday's proposals open the field wide to banks and building societies, they do not make it look especially appealing. If the Government really means it about no cross-subsidies and fees which fully cover costs, outsiders may not choose to compete at all. Even if the code of conduct is more lax than that, building societies and banks may find marketing arrangements with local law-yers a much cheaper alterna-tive to offering conveyancing services themselves. The luge fees that lawyers charge for what is apparently a simple task might make the market look inviting, but the same was said about estate agency, and look what has happened to the isiders that got involved in

#### **GPG Guinness** Mahon

It is in the interests of all concerned to reach a speedy resolution of the mess left by the collapse of Equiticorp. The longer GPG and Guinness Mahon are left twisting in the wind, the more likely that fresh embarrassments will

-James Capel Index Funds-

emerge. The Bank of England may have plenty of excuses, but the Equiticorp debacle is yet another sign that its record in overseeing contested takeovers in the banking sector is unreliable; and the various advisers do not emerge with any particular credit either. Meanwhile, internal tensions in the various parts of the old Guinness Peat group appear to Guinness Peat group appear to have prevented an early sale of at least part of the businesses, which might have stopped some of the dirt surfacing. virtually every major figure which has brushed with Guinness Peat in its various peat for wear, With the likes of Robert Mayurall and Lord France. ert Maxwell and Lord Kissin lurking on the sidelines, it would be rash to predict a simple solution. Guinness Mahon should be relatively easy to sell - if its management were to swallow their own ambitions

jinx did not strike again before it is finally laid to rest. Thomson T Line

- and a management buy-out of the various bits of GPG

looks the most sensible option. However, it would be surpris-ing if the old Guinness Peat

Wembley's famous bid for Thomson T-Line was so long in coming that it was not alto-gether a surprise to hear yes-terday that the whole thing had been called off. Whereas Wembley apparently had seri-ous intentions of bidding at 95p or so, the prospect of taking on Lord Hanson in a bld battle seems – quite understandably to have made it think again Meanwhile, the departure of one counter-bidder does not improve Ladbroke's chances

much. In Wembley, Thomson may have lost the friend of its own choosing, but it may well find that Hanson serves just as well. Yesterday's interim statement from Thomson was almost entirely devoid of the defensive trappings which might have been expected. might have been expected, gaining all its force from the fact that Hanson has bought shares at 4p more than the Ladbroke offer. That is a pretty powerful argument, especially given Hanson's customary reluctance to bulld a stake unless it is willing to bid at the same price. One can only assume that Hanson knows what it is doing; it is otherwise hard to understand why it is interfering so late in a high-profile bid, where the potential profit from buying the com-pany and selling the bits would count as little more than pocket money.

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#### **ACCOUNTANCY COLUMN**

# Holding up the mirror to company pensions

By Eric Short, Pensions Correspondent

UNTIL NOW, there has been no specific basis for accounting for pension costs in a compa-ny's published accounts. The costs brought into the profit and loss account have usually been the actual amount paid with the scheme and the pension scheme. into the scheme, and it was left to the particular company and its auditor to decide whether to show the actual cost separate from the cost of wages and sal-

If the contribution for a year was 15 per cent of the payroll of those employees in the scheme — a possible normal cost of a maximum benefit final scheme that the scheme is a maximum benefit of a maximum benefit of the scheme in the scheme in the scheme in the scheme is the scheme in final salary scheme - then that was the figure included in the accounts and pre-tax profits were reduced accord-

ingly.
If, as is likely at present, the company is enjoying a "contri-bution boilday" then no deduc-tion would be made. The pre-tax profits would reflect the full benefit of the contribution holiday and its corresponding effect on the share price. However, this ad hoc treat-ment of pension costs and its

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distorting effects on a com-pany's published earnings will disappear as Statement of Standard Accounting Practice (SSAP) No 24 comes fnto opera-

Under that standard, which now applies to all company accounts starting from July I 1988, the pension liability costs must be determined on a sys-

tematic and rational basis and charged in the year in which the liability arises irrespective

Company pension schemes fall into two categories, known as money purchase or defined contribution schemes and final salary or defined benefit

Under SSAP 24, pension liability costs most be determined on a systematic and rational basis

With defined contribution schemes the employer makes a certain contribution each year into an employee's pension savings account. Those contri-intions are invested and the accumulated sum at retirement is used to buy a pension.
Under SSAP 24, there is

unlikely to be any problem accounting for costs with these types of schemes. It will simply be the aggregate amount of contribution made by the company during the year.

However, as its name implies, with a defined benefit scheme the persion benefit is pre-determined — usually related to years of service and earnings at or near retirement Most company schemes still operate on this basis despite radical changes in the pension

radical changes in the pension environment last year.

The cost of funding such salary-related benefits would be determined by the actuary advising the pension scheme, taking into account the overall aims and objectives of the employer in funding the pen-

The method of assessment used by the actuary and his underlying assumptions will take into account the employer's objectives as well as the actuary's views and assessment of future invest-ment returns, mortality and other factors relevant to assessing the funding rate for

Under previous arrangements, actuaries have adopted very conservative assumptions, but have not specifically allowed for any future discre-Such an approach has usually produced substantial surpluses in the pension scheme which have been used to pay discretionary pension increases or for any other purpose the trustees or employer might

consider pertinent SSAP 24 accepts that calcu-

lating these costs is still the responsibility of the scheme's actuary. But it lays down the method of calculation - the so-called "accruals basis" - and requires the actuary to use To start with the auditor needs to sit down with the his best estimates in ascertaining the cost. Post-retirement

lating costs.
The result is that the SSAP 24 pension costs will be different from the actual payments and these costs will be brought into the accounts each year.

pension increases will have to be taken into account in calcu-

The standard also lays down other specific requirements relating to the pension scheme - the market value of the scheme's assets must be dis-closed and the level of surplus or deficiency expressed as per-centage of liabilities must also be shown.

In short, the financial posi-tion of company pension schemes will be much more transparent to shareholders and thus to possible predators. Under previously normal

conditions, the costs shown in the accounts under this standard would be less than the actual contributions paid. In that case the company would make an additional provision in the profit and loss account. If, however, SSAP 24 pension costs are higher than actual payments, as is the likely situation at present, then the excess would be transferred to a special reserve in the balance tionary basis and not guaran-

Actuaries and accountants are still assessing the practical implications of SSAP 24.

scheme actuary and the finance director ahead of the audit process to establish in advance the basis of calculat-ing costs for the accounts. Next, actuaries expect that

The financial position of company pension schemes will be more

transparent to shareholders

most finance directors will require the actual contributions to approximate to the costs in the accounts. This in turn will mean actuaries adopting more realistic, less conser-vative assumptions in their funding calculations and to take future pension increases into account

Finance directors are less wary of funding for future pension increases as long as these increases are still on a discreteed. Employee representatives could take a different

attitude. One obvious result of SSAP 24 is that companies can no longer take the benefit of healthy pension surpluses straight into distributable prof-

If buoyant investment condi-tions continue, the situation could arise where by a substantial special reserve is built up in the balance sheet.

If the pension scheme is wound-up, then under SSAP 24 any special reserve is brought back into the profit and loss account in the year the wind-up occurs as well as any other profit anget through other profit created through the scheme's liabilities being reduced.
With the increased transpar-

ency that occurs, SSAP 24 will help predators assess more readily the pension situation and identify healthy pension schemes ready for stripping. However, the immediate challenge for auditors is coming to grips with SSAP 24 for the first time.

The Institute of Chartered Accountants in England and Wales is holding a conference on the standard in mid-April and district societies will have access to the material for their

The Institute also intends to publish guidance notes before

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International CAs Central London c£30,000 + car

Ernst & Whinney continues to create career opportunities in the wake of its policy of vigorous business

Currently a first class opportunity can be offered to an experienced Chartered Accountant to join our specialist property client services team. Key areas of responsibility will be

■ to manage a portfolio of clients spanning the spectrum of property-related activities. Whilst additional clients will be in other sectors, the management and/or development of property within such clients will

m to provide a comprehensive client service that will include audit, tax, feasibility studies, business planning and other non-recurring financial services.

to make a major contribution to the development of the firm's business within the property sector.

At the moment the successful candidate will probably be working for a property company or servicing property clients within an accounting firm. He/She will need a sound technical knowledge both of the profession and the property sector, managerial flair and above average comunication skills. For the really able and committed, promotion prospects are outstanding.

Please write with full details to Barry Compton, Personnel Manager, Ernst & Whinney, Becket House, 1 Lambeth Palace Road, London SE1 7EU.



# Accountants, Advisers, Consultants **Outstanding Achiever for Fast Growth Strategy Consultancy**

Age 26-29

FINANCIAL CONTROLLER Flex. c. \$30-35,000 + Bonus + Car

(probably ACA) with at least one to two years' post-



Our client is a rapidly expanding new force in the strategic it has already grown to a strength of 50 professional staff and is currently poised to establish a number of overseas operating

This London-based company seeks a commercially-minded, pro-active individual to take overall charge of its finance function. Reporting to one of the founding Directors, the primary objective is to ensure that the Company's financial strategy and management information systems keep pace with its growth and expansion plans. On an ad-hoc basis you will undertake acquisition reviews and be involved in identifying tax planning opportunities, particularly with regard to the establishment and conduct of overseas operations. You are likely to be a young, graduate qualified accountant

Profession. You should be energetic, self-motivated with a confident, mature personality capable of quickly establishing respect and a sound working relationship with professional consulting staff. This fast-changing, intellectually stimulating professional environment offers an exceptional opportunity for a young individual

tion experience gained either in Commerce or the

to 'cut their teeth' in a 'Number One' finance position. The remuneration package is flexible for the right individual and will include a substantial performance related bosons. If you think that you can rise to this challenge, you

should contact Harry Chryssaphes, RA (Hons), MRA, FCA, at FMS, 14 Cork Street, London WIX 1PF (01-491 3431), ing a recent CV and current salary indic

Search and Selection Specialists

Financial Management A Company of the Assessment of

Northampton c.£30,000 + car + share options

consultancy and property development group planning a USM listing by the end of 1990. The growth and future plans of the group necessitate the appointment of a finance director to play a key role in the control and development of the business as well as the forthcoming listing. The appointee will take full responsibility for the finance function

Our client is a young, fast growing and acquisitive design

and initial key tasks will be to implement a computerised accounting system and develop pertinent management information.

Applicants, probably aged around 30, should be

qualified accountants with senior level commercial experience preferably gained within a multi-site and fast growing environment. Familiarity with computerised systems is essential and implementation of such would be an advantage. The successful candidate will be a committed individual with the drive and ambition to justify a full Board appointment within twelve months.

Please send personal and career details quoting reference F/969/A

Ernst & Whinney

**Executive Recruitment Services** Becker House, 1 Lambeth Palace Road, London SE1 7EU.

#### THOMSON ASSOCIATES LTD is seeking the services of FINANCIAL CONTROLLERS

For an international group of companies, principally active in the banking and financing industries.

Age: 27 - 37 Salary: £25,000+

The applicants will play key roles in the financial management of companies within the group. The successful applicants will possess a recognised accounting qualification and have experience in banking or related industries.

This group will put together an attractive package for the candidates selected, commensurate with their experience, for the positions which will be located either in the Principality of Monaco or one of the group's offices in the Caribbean. Paramount in the selection of the right candidate would be the ability to demonstrate a sense of judgement, capability of dealing with individuals at all levels within the group, good communicative skills and a preparedness to travel. Opportunities will be provided for career development within the group.

Applications should be made in writing to: Alan R. Thomson, Thomson Associates Ltd, P.O. Box HM1192, Hamilton HM EX, Bermuda. Fax (809) 295.1801.

#### A direct line to the executive shortlist



# Accountants for Operational **Analysis**

-Banking c£30,000 + Car Substantial Bonus + Banking Benefits

This client, a major international bank and financial services organisation, is seeking 2 graduate accountants aged 27-32 for a project team which is actively extending production management and IT solutions to a wide variety of international and UK banking operations.

variety of international and UK banking operations.

The positions, which are at project manager level, require strong analytical skills, inquisitiveness and open mindedness; good oral and written communication abilities and the tact and diplomacy to work effectively at all levels. There will be small teams of 3-4 analysis to manage which will require skills as team leader and team builder. There will be some overseas involvement. Promotion from these positions (which is already overseas) will be to line operational roles leading to long term high level. taking place) will be to line operational roles leading to long term high level business careers, rather than the financial control route.

The requirement is for industrial or commercially experienced

accountants who wish to move away from accounting and have the talent, tact and enthusiasm to grasp the opportunity. Relocation assistance is available where necessary.

Location—City. Please apply in confidence quoting reference L392 to:

Brian H.Mason Mason & Nurse Associates 1 Lancaster Place, Strand London WC2E 7EB Tel: 01-240 7805

Mason & Nurse

Selection & Search

## Finance Director

£30,000 + car + profit sharing scheme Hertfordshire

> Our client is a progressive, fast growing computer company. In addition to establishing itself as a value added reseller for a variety of manufacturers, the company is a leading specialist in the application of portable computers and data communications. An energetic Finance Director is now sought to strengthen the existing management team.

> Reporting to the Managing Director, the successful candidate will assume total responsibility for the accountingand financial management of the company. Managing a small team, the Finance Director will be expected to play an active role in strategic planning and must be capable of understanding rket in which the company operates.

Aged 28 to 40, you will be a chartered accountant who is results orientated and relishes the prospect of joining a highly charged management team. Given the nature of the business, computer literacy is essential as is the ability to relate to people at all levels. This is a first class opportunity for a commercially minded financial manager to share in the future success of this growth company.

Please write in confidence to David Kennedy, Clark Whitehill Consultants, 25 New Street Square, London EC4A 3LN.



CLARK WHITEHILL Executive Selection

inance director

circa £32k + Car + Benefits Halesowen, West Midlands

Lynx Express Delivery Network is a U.K. market leader in the field of express parcels distribution, with a turnover in the region of £80 million.

The 1987/88 financial year was a successful one and we now seek to appoint a proven, top quality, commercially-minded Finance Director to consolidate this performance and further develop the company. Reporting to the Managing Director, the successful applicant will be responsible for all financial and management accounting, credit control and Claims and Insurance functions. As a member of the Board, the Finance Director will also be required to contribute the Finance Director will also be required to contribute to wider management issues.

can you account for our success?

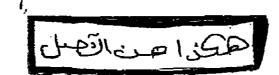
Applicants should be professionally qualified, ambitious accountants with a wide-ranging, successful track record, and possess commercial flair and firstclass communication and man-management skills. An excellent salary is offered including executive company car, together with a comprehensive benefits package including management bonus and profit share.

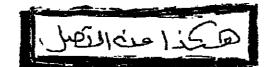
Please apply in writing, giving full career history and personal details, to: PL. Cook, Personnel Director, Lynx Express Delivery Network, Head Office. Fountain House, Great Combow, Halesowen, West Midlands B63 3BS.



LYNX

**Express Delivery Network** 





# MANAGEMENT ACCOUNTANT **Manufacturing**

Watford to £30,000 + car

Our client is a substantial UK subsidiary of a very large group based in Europe and operating worldwide. The UK activities, mainly in chemical manufacture and related areas, are carried out through several divisions located throughout the UK, with administration and finance centralised in Watford.

The Management Accountant will be responsible to the Finance Director for the analysis and review of income and costs relating to a range of product and customer groups. Sophisticated systems facilitate the preparation of very relevant and comprehensive reports both to UK and parent management. There will be significant input into budgeting and strategic planning, the control of major projects and assets, and the further enhancement of systems. The role will involve the management of up to 12 staff. Candidates must be qualified accountants, preferably ACMA/ACCA, with appreciable experience in manufacturing industry. They must have the maturity to communicate effectively at all levels of management and be ready to travel quite extensively in the UK and to Europe. This is a challenging role in an expanding organisation which provides excellent opportunities for career development.

Please write in confidence with full career details, quoting ref B4219, to John Hills.



Executive Selection and Search 70 Fleet Street, London EC4Y 1EU

A superb career move for a business-minded, Ambitious, Entrepreneurial yet disciplined Finance Professional as

#### **Finance Director**

for the Business-to-Business Sector

#### **Northern Home Counties**

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Rarely do opportunities arise for an individual to make an immediate impact on both their own and their employer's future. This is such an opportunity. With some \$60 millions of turnover from a range of

related businesses, this autonomous subsidiary of a major British blue chip' Group has built a superb reputation for service and reliability with it's commercial customers. Considerable investment has already taken place and there are now exciting opportunities for further development and expansion. The new Managing Director has identified the need for the appointment of a Finance Director.

Reporting to the Managing Director, the successful candidate will be a key member of the central management team, which is concerned not only with the monitoring and development of the existing businesses, but also for the Company's butther expansion, be a by acquisition or organic growth. The skill and experience our client seeks. is simple and yet demanding.

Aged 35+, male or female, you will be a qualified accountant. Acquisition investigation, consolidation, detailed cash forecasting, management information systems £30 - 35,000 + bonus

and budgetary control, you will treat as second nature, for the central team is no 'ivory tower'- it is a totally 'hands-on' working environment. More importantly your recent experience will show defined success in the broader commercial environment including: strategic planning, detailed contract negotiations, sales and marketing involvement ideally in the highly commercial business-tobusiness environment with major 'blue chip' organisations being the clients.

Commensurate with the calibre of individual to be appointed, our client is offering a highly competitive salary, together with a significant bonus potential, fully expensed executive car and the other benefits you would associate with this senior post, including, where necessary, a full relocation package.

Please telephone for an application form or, better still, send complete career details to: Timothy Read, Moxon Dolphin & Kerby Ltd, 65 Bewsey Street, Warrington WA2 710, telephone 0925 417222, quoting refere number 1507. The strictest confidentiality will be

#### Business Development - Investment Appraisal and Expansion ENTREPRENEURIAL YOUNG ACAS ONLY

Age 25-29

Salary Package \$30-35,000 p.a. plus car

The specialist arm of a diverse, highly acquisitive \$3 hillion plus pic, our client's primary purpose is to provide venture and investment capital to those developing companies and recovery situations, where the highly professional management team have confirmed the potential and viability of a company for future growth and profitability.

As part of the rapid growth of this small specialist team, there is now a requirement for two young ACAs with obvious entreprenential links. Both roles will be flexible and developalong a steep learning curve, but will fairly immediately co-

# Investigation work and acquisition appraisal. \* Advice to investment companies assisting generally on -Finance and providing planning advice at Operating (detail) and Corporate levels.

\* Acting as "back-up" to the Chief Executive in "turnaround"

In order to develop within this environment it is essential that candidates demonstrate: \* An easy ability to integrate well within a small professional

and dynamic team.

\* An obvious commercial mind with a manue, co

presence and a flexible and adaptable approach.

\* Experience of a significant amount of special work

This relatively unique opportunity offers significant rewards both in rapid career development and financial benefits

to the above challenge should telephone Karen Wilson BA, ACMA on 01-491 3431 or write to her at FMS, 14 Cork Street, London WIX 1PF enclosing a recent

Search and Selection Specialists

# Management Accountant

Central/South London £25,000 + f.e. car + bonus 

Our client, British Satellite Broadcasting, has earned the reputation as the most exciting new venture of 1989. They are currently in the midst of preparations for their launch and flotation planned for Outober 1989 and have identified a need for an ambitious qualified accommant to join their highly

motivated finance team.

Reporting to the Financial Controller, the role will involve responsibility for the company's budgetary control and management reporting functions, combined with playing a pro-active role in the growth and development of the company.

Cantidátics should be recently qualified accountants with at least two years experience of a large commercial organisation or some exposure within a broadcasting environment. Applicants should demonstrate enthusiasm and commitment in order to assist in the implementation of the company's large enthusiasm. Tracellest our spectrum and constraints exist for the calested individual.

demonstrate enthusiasm and commitment in order to assist in the implementation of the company's imbitious growth programme. Excellent prospects and opportunities exist for the selected individual.

Interested candidates, who meet these criteria, should send a detailed curriculum vitae including surrent salary and daytime telephone number to Carol Jardine quoting reference LM476, to Spicers accurre Selection, 13 Boston Street, London WIX 7AH.



SPICERS EXECUTIVE SELECTION A MEMBER OF SPICER & OPPENHEIM INTERNATIONAL

£30,000 +

PRESTIGE CLIENTS Seek high calibre ACA's and MBA's for consultancy and management positions. Ring 0836-653216 or send CV to H & B Associates,

(Business Consultants and Recruitment Specialists), 29/30 Warwick St, WIR 5RD

International Group

# UK **Finance** Manager

c.£27,000 + car + benefitsMiddx/N.W. London Border



Our client is a large and highly successful international group. The UK operation is a major building industry supplier and a significant contributor to group profits. It has an impressive record of continued expansion fuelled by organic growth and

There is a key opportunity for a Qualified Accountant to join the high profile finance function. Reporting to the Financial Controller, broad responsibilities will include:

- Management of the financial reporting and control of the finance department
- Treasury and tax management.
- + involvement in acquisition acquisition integration
- \* Investigations, systems and rationalization reviews

The company is seeking a qualified accountant with a minimum of three years commercial experience. A strong business awareness, thorough technical understanding and ability to quickly progress within the finance function are essential.



For further details and a confidential discussion pla ct Mark Masson C.A. on 01-387 5400 (out of hor 372 5952) or write to him at Financial Selection Services, Drayton House, Gordon Street, Bloomebury, London

#### Senior Customs Planning Manager with partnership prospects.

? = £ + - × ÷ ※ ? = £ + - × ÷ ※ ? = £ + - × ÷

LONDON

BDO Binder Hamlyn is a major international firm commercial environment would be acceptable.

of Chartered Accountants. Our London-based Corporate Tax Services Department, which has over 100 partners and staff, has built a distinguished reputation for giving up-to-date, practical and imaginative advice.

We already bave a thriving VAT and Customs Group which, in response to client demand, we are now looking to develop further. As part of our growth plans we intend to recruit a Senior Manager for the customs planning area who will report directly to the partner in charge.

The successful applicant will have reached a senior level in H M Customs & Excise and preferably bave several years experience wilbin a professional firm. Alternatively, considerable experience of customs planning in a

The role of Senior Customs Planning Manager will invoke marketing and developing our Customs Consultancy Services as well as giving specialist advice to clients. It is therefore essential that applicants can combine technical knowledge with commercial flair.

There are definite partnership prospects for the successful applicant.

If you feel you have the qualities we require, please urite, with full CV, to:

Alan D Buckett VAT & Customs Partner BDO Binder Hamlyn

8 St Bride Street, London BC4 4DA

**BDO BINDER** HAMLYN

S NEGOTIABLE + BENEFITS

We don't stop at the bottom line.

# INESS APPRAISAL Consultancy Roles in Corporate Finance

Through a policy of adapting to changing world markets, Vickers has evolved into a leaner and more competitive company than the engineering Group of past decades. There are now five principal businesses, each a leader in its field. including Rolls-Royce and Bentley Motor Cars. Now operating as a specialist in a variety of niche markets, this international Group aims to continue growing both organically and through selective acquisitions. The Business Appraisal department is situated within Head Office. Because of

recent developments, a number of executive positions have arisen within the department. The role involves optimising financial performance by analysing current and prospective activities. Considerable liaison with Board Directors, Divisional Chief Executives and external Consultants is required.

Principal responsibilities include: Acquisitions and divestment appraisals.

Project, tenders and capital expenditure appraisals.
Monitoring of subsidiary operational plans and performance.
Corporate restructuring – both in the UK and overseas.

Successful candidates will be in their mid to late 20's, MBA's or qualified Accountants, possibly looking for a first move out of the profession. Broad commercial or corporate finance exposure would be advantageous. The position is a proven route to other commercial and financial directorships within the Group.

Please apply directly to Jonathan Wilkinson at Robert Half, Freepost, Walter House, Bedford Street, 418 The Strand, London WC2R OBR. Telephone: 01-836 3545 or evenings on 01-672 0967. Alternatively, fax your Financial Recruitment Specialists

London - Birmingham - Windsor - Manchester

# FINANCIAL CONTROLLER

**Energy Management Services** 

Package c £35,000 + car

West London

This growing company is part of one of Britain's largest public groups and is an acknowledged innovator in its expanding markets. It has developed exciting high technology products and services in energy management and conservation, with impressive plans for future

Reporting to the Managing Director, the person appointed will be responsible for the financial control of the business, playing an important role in the commercial decision making processes. You will manage a team of nine, providing a full accounting service including project monitoring and control. You will be personally involved in arranging project financing with external institutions.

Candidates must be qualified accountants in their early thirties with a background of increasing responsibility in financial management, including experience of project accounting. Commercial acumen together with leadership and excellent interpersonal skills will ensure your success in this ambitious

Please reply in confidence, giving concise career, personal and salary details to Heather Male, quoting Ref. L388.

Egor Executive Selection 58 St. James's Street London SW1A 1LD (01-629 8070)

EXECUTIVE

United Kinodom · Belgium · Denmark · France · Germany · Italy · Netherlands · Portugal · Spain

# STRATEGIC PLANNING-US MULTINATIONAL

City

of the organisation and must be able to work to tight deadlines in a demanding environment.

Our client is one of the world's top 25 corporations and a global leader in information systems providing management consultancy, communications products, computer software and network services to a diverse customer base.

Rapid expansion both organically and by acquisition has led to the immediate requirement for a young and ambitious individual to work closely with senior management at board

Working for the UK subsidiary which is responsible for information management and international operations outside the US, the successful candidate will be expected to maintain and enhance the already sophisticated planning process and the MIS.

Reporting to a young and dynamic manager, this individual can expect to contribute substantially to the future direction Candidates should have experience of spreadsheets, capital appraisal techniques and exposure to a planning role within a marketing led, hi-tech environment. A knowledge of M&A activities will also be an advantage.

**Package to \$30,000** 

Prospects for promotion either internally or within the group are excellent as this is an extremely high profile role. The remuneration package will include a high base salary

Interested applicants should telephone Keith Allen on 01-633 0866 (out of office hours on 01-928 8039) or write to him enclosing a detailed CV, at BIS Applied Systems Limited, Executive Selection Division, 20 Upper Ground. London SE1 9PN. Please quote reference G1589.

# KEY TREASURY APPOINTMENT

**Major Corporation** 

LEWIS BRIGGS INTERNATIONAL

MANAGEMENT CONSULTANTS

The Company is a leading British engineering enterprise with substantial interests in the UK and abroad. Turnover is £3 biffion

The vacancy is aimed at the short term succession to the Group surer who is being promoted elsewhere in the organiza The successful candidate will be initially appointed Assistant Treasurer at the small headquarters in central London. Experience should be based on senior treasury management in an international corporation backed by an accounting qualifi-

Candidates must be able to demonstrate the personality and ability to contribute at the corporate level to the strategic development of the business which is very active both by organic growth and through acquisitions home and overseas. An attractive income package is proposed.

Replies, in confidence, should be made to: D M Lewis, Lewis Briggs International, Suite 15, Harcourt House, 19A Cavendish Square, London W1M 9AD.

# Manager **Business Reviews**

Surrey based c.£37,500 + car

One of the top 100 British controlled industrial groups seeks a Financial Manager to be a key nber of its central staff. This is a very constructive performance orientated role far removed from traditional internal andit. Significant travel to UK and overseas profit centres is involved. Preferred

Candidates will be graduate qualified accountants (ACA, ACCA, ACMA) currently in blue chip companies or one of the big eight professional firms. They need not have internal audit experience, but high professional competence, application and infor-mation gathering skills are essential. There are real prospects of promotion.

For a full job description, please write to W T Agar at John Courtis & Partners, 104 Maryle-bone Lane, London W1M 5FU, demonstrating your relevance clearly and quoting Ref.2298/FT.

# **PERSONAL ACCOUNTANT**

Windsor

Salary £25-£32,000

Private investor with substantial funds requires an experienced accountant (aged 30-50 years) to assist with the management of a mixed international investment portfolio. Knowledge of all types of financial markets, banking and taxation is essential.

The successful candidate will need a sound background in computing and be comfortable working in a small company environment. Commitment, confidentiality and reliability are key attributes for this interesting and varied appointment.

Please write with full career details to Lesiey Maclean, On Top Recruitment Ltd (Recruitment Consultants), Astral House, 125/129 Middlesex Street, London E1 7JF.

#### **FINANCE MANAGERS** MADRID & STOCKHOLM

Experience of Spanish or Swedish statutory requirements and will need to be bilingual. Responsible for all financial accounting procedures. 200-250 Krona and 6 million Pesetas. Call Angel International Recruitment 01-583 1661 JC or CB

#### **PROFIT FROM YOUR** ACCOUNTING AND **AUDITING SKILLS**

... in a responsible management role

c£22,000 + car + excellent benefits

Alex Lewrie, a subsidiary of Lloyds Bank plc, provides a range of financial services to all kinds of businesses throughout the UK. Our Receivables Financing company specialises in invoice discounting - a major growth area in commercial finance. As Deputy Manager - Receivables Financing, you will be playing a key role in the continued development of the business, leading and motivating a team of around 20 and monitoring individuals' performance against agreed rargets. Your brief will also include assessing and controlling the risks involved in lending, and ensuring that sufficient information and controls are in place. Some client lisison will also be involved.

A qualified Accountant with at least 2 years' post qualification experience, you'll need to be a first class manmanager and an efficient organiser. The 'people skills', confidence and

appropriate.

credibility to develop and maintain good working relationships with colleagues and clients alike are essential. Experience of the financial services sector would be an added advantage. Whatever your background, you'll have the potential to develop your management career with a highly successful and expanding group. On offer is an extremely valuable range of benefits including a generous mortgage subsidy, regular salary reviews, profit share, Christmas bonus and a first class relocation package where

If you think your career will profit from an initial meeting, selephone or write for an application form, or send a comprehensive CV to Ian Beeson.

Personnel Manager, Alex Lawrie Factors Limited, Beaumont Road, Banbury, Oxfordshire OX16 7RN. Tel: (0295)

### FINANCE DIRECTOR THE HENRY BARRETT GROUP PLC

c£22,000 + bonus

With outstanding performance over recent years our client. The Henry Barrett Group, attributes their success to a highly motivated and professional management team and their aggressive acquisition programme.

The Group, a PLC with interests in steel buildings, steel stockholding and services, proprietary engineered products and the manufacture of materials handling equipment had a group turnover in 1987/88 approaching £60M.

They are now seeking an experienced Finance Director to assume responsibility for one of their subsidiary companies with an annual turnover of c.£5M. Reporting to the Managing Director Appearing to the Managing Director, duties will involve responsibility for the total financial responsionly for the total mancial management of the company's interests. Through the financial department's staff of 5, the successful male or female candidate will ensure monthly management accounts, annua budgeting, statutory requirements and the provision of management information etc. are all handled in an accurate, timely, professional manner.
The devising and implementation of
computer systems also falls within the
responsibilities of the role.

**Executive Car** 

Candidates will ideally be in their mid 30's, qualified to a minimum ACMA or ACA and have experience of an engineering environment. It is essential that candidates have experience of designing and implementing computer systems.

Conditions of employment are as you would expect for an appointment of this stature and include an excellent \$\sum\_{\text{salary}}\$, potential bonus earnings up to \$\sum\_{\text{5}}\$-10K, executive car, contributory pension scheme, life assurance, family health insurance, share option scheme and salary continuation insurance. Relocation assistance is available if

Please write in the first instance to Mr R.H. Oshiston, the consultant Mr H.H. Ososion, the constituent advising on this appointment enclosing your C.V. and current salary details and stating any other relevant facts in support of your application.

The Carrington Centre, The Green Eccleston, Chorley, Lancs, PR7 58Z.

# Financial Reporting Manager

Central London

£24,000 + Benefits

Our client is recognised as being one of the most advanced technological engineering and service Groupe that operates worldwide. The UK headquarters operation has a wide corporate role which includes the monitoring and controlling of investments of approximately \$2 billion and ultimately reports to the Group Financial Controller in New

Due to continual developments within the Group this position has arisen which will be a key function within the corporate team reporting to the US. The role is exciting and demanding for a newly qualified accountant aged mid 20's, who will have broad financial reporting, tax and treasury strategy responsibilities along with a variety of

It is vital that candidates should have lively, energetic personalities not only to be able to work with the top Group management on a daily basis but also to progress within the Group, Good communicative skills and anthusiasm are essential for this role.

Please telephone or write enclosing full curriculum vitae quoting ref. 307

Philip Cartwright FCMA, 97 Jermyn Street, London SW1Y 6JE Tel: 01-839 4572

# Management Accounting Manager

£30,000 + car + benefits

Hants/Surrey border - M3 corridor

This £30m division of a major international group and a market leader in information technology is seeking to appoint a Management Accounting

The successful candidate will report to the Managing Director and form pert of the small divisional management team responsible for profitability, strategic development and growth. You will direct and control all aspects of management and project accounting and provide a pro-active financial analysis role to the profit centres.

This is an exceptional career opportunity for young qualified commercially experienced accountants, aged 25-35, who are highly motivated by success and profitability. It is essential that you are a good communicator at all levels of management and are able to display sound professional skills.

This appointment offers excellent career development with an attractive remuneration package which includes a fully expensed company car and benefits typical of a major international group, with relocation expenses where appropriate. For further details please telephone or send a CV in ... confidence to Keith Norman FCCA, quoting reference KJN/319 to:-



JACQUES SAMUEL & ASSOCIATES LIMITED Financial & Executive Selection Division 2 Park Street, Hitchin, Herts SG4 9AH Telephone: 0462-54761

# **Financial Controller**

MIDDLESEX

c£26,000 + Car + Benefits + Bonus

Our client a subsidiary of a major international group, is involved in the design, assembly and marketing of a comprehensive range of specialist power supply products for the aviation and computer industries.

Based in the U.K. the company also has extensive business operations in the U.S. As a result of significant growth, the Board now wish to appoint a Financial Controller, who will manage the entire finance function and work closely with the Managing Director on the future growth and development of the business. Candidates will be qualified Chartered Accountants, aged in their 30's, who have gained excellent commercial/industrial experience to include systems development and implementation.

Please send a full C.V. with handwritten covering letter to R. N. Collies, quoting reference M.111.

MOORES ROWLAND

Clifford's lim Fetter Lane, London EC4A 1AS

MOORES & ROWLAND MANAGEMENT ADVISORY SERVICES LIMITED A MEMBER OF MOORES ROWLAND INTERNATIONAL

# **Finance Director**

NORTH KENT

c£35,000 + Car+ Full Benefits

Our client is a highly successful Group operating European Express transport and distribution with over 30 branches throughout the U.K. and Europe.

The Group are rapidly expanding their operations with an aggressive programme of new services and acquisitions with the ambition of flotation and wish to appoint a Group Finance Director to oversee the accounting and finance functions and work closely with the Chairman in the development of the business. The successful candidate will be a qualified Accountant aged 32-38 years with first class commercial/industrial experience, strong management and personal leadership skills and systems implementation. European travel involved.

Please send a full C.V. with handwritten covering letter to R. N. Collier, quoting reference E.129,

MOORES **ROWLAND** 

Clifford's lim Fetter Lane, London EC4A 1AS

MOORES & ROWLAND MANAGEMENT ADVISORY SERVICES LIMITED
A MEMBER OF MOORES ROWLAND INTERNATIONAL

هكذا حن النصل

# **Young Accountant**

c£25,000 + car

Pearson pic is the UK quoted holding company of a worldwide group whose principal business sectors are information and entertainment, investment banking, oil services and fine china. The group has an impressive record of profit growth and is forecasting continued expansion. A vacancy for a management accountant has arisen through internal promotion.

Working as a member of a small, professional team based in the corporate headquarters, the management accountant will primarily be responsible for the collation, interpretation and analysis of management information. He or she will also be involved on a range of projects including acquisition appraisals. The growth of the group should provide considerable opportunities for career development.

In their mid to late 20s, applicants should be graduate qualified accountants from commerce or the profession. A flexible approach, analytical ability and good interpersonal skills are required.

Please write, quoting reference H/800/CF, enclosing a career/salary history and daytime telephone number, to our selection consultant:

David Hogg FCA Lloyd Management ---125 High Holborn London WC1V 6QA.



·PEARSON·

# **Operational Auditors**

A POOL OF POTENTIAL WHICH WE INVITE YOU TO EXPLOIT...

circa £20.000 + Car + Benefits - Kent

With a range of industries spanning paper manufacturing, packaging and office supplies to name but a few, along with an annual turnover of £900m. stringent financial controls and accurate auditing of our Group operations is essential for us to achieve even greater profitability and market dominance.

Since our much publicised £600m Management Buyout last year - the UK's largest to date - we have achieved our objectives and truly represent a vast pool of potential for growth, a potential which we fully intend to exploit prior to our envisaged flotation.

To this end, we are now looking for two qualified individuals to join us as Operational Auditors at our Kent location within our Reedpack Limited offices, and serving the Group operations as a whole.
You will be working across a wide

range of areas - from marketing, sales & distribution, procurement and stock control and data processing to production control, cost & management accounting and financial management

& control - with a view towards improving operational performance and

Apart from being qualified to ACA, ACMA or equivalent you will ideally have 2 years' post qualified experience involving management accounting and control or experience of auditing major manufacturing businesses at a senior level. In addition, you must be prepared to travel to our numerous locations (with some overnight stays), although you will primarily be working in the South of England.

In return, we are offering an excellent salary and career prospects which can lead to a senior role in financial management within a relatively short space of time.

If you believe that you are the calibre we require and wish to apply, please telephone (0622) 717777 extn. 4444, or write with a detailed CV to: Julie Crockford, Group Personnel Officer, Reedpack Limited, New Hythe House, Aylesford, Kent ME20 7PE.



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#### KUWAIT PETROLEUM (GB) LTD



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# Manager, UK Internal Audit

October 1986 marked the entry of Kuwait Petroleum into the downstream petroleum market in the United Kingdom. The Company now operates one of the largest networks of service stations in the country and is keen to expand its operation further, both in the United Kingdom and

Based at the Company's new headquarters in Staines and reporting to the Audit Manager, Europe, you will be responsible for the supervision and performance of audits within the United Kingdom Company and will also be required from time to time to participate in teams performing audits of other companies in the European area.

The position requires a sound knowledge of accounting principles, generally accepted auditing standards and tax, as well as a broad understanding

Applicants should be qualified chartered
Applicants should be qualified chartered

Now rie of four years' post qualifying experience which has

been gained in a fast moving consumer marketing environment. They should have the maturity to retain complete independence, should have excellent communication skills and should be conscientious, with complete integrity. Experience gained within the petroleum industry would be an advantage.

You will receive an attractive salary and excellent benefits package which includes a noncontributory pension scheme, free private medical cover and a company car.

Please write with full cv, including salary details to: David Lloyd, SMCL Oil and Gas Ltd. Recruitment Consultants, 2 Queen Anne's Gate Buildings, Dartmouth Street, London SW1H 9BP or telephone 01-222 7733.

Now new ideas have a place to happen

# Financial Controller (Director Designate) Marketing and PR Services

West London

Neg. to £35,000 + Car + Benefits

Our Client is a well respected and expanding marketing Group with ambitious plans for future growth and development. The Group has an impressive client base and offers a complete marketing, sales promotion, public relations and direct marketing service. They have identified the need to recruit a Financial Controller (Director Designate) to control their financial management functions and to provide higher quality advice on future growth and strategic development plans.

Reporting directly to the Executive Chairman, the successful candidate will play a key role in increasing profitablity in line with predicted growth by means of strict budgetary control and accurate management information. Promotion to a Board position is envisaged, Our Client is a well respected and expanding

together with the opportunity, in due course, to participate in the Group's future success.

Ideal candidates for this challenging position will be practical, ambitious and energetic, with a strong commitment to business development. Applicants, aged between 27 and 35 will be qualified accountants with at least three years commercial experience, preferably coincid in a creative and connectivities armience. gained in a creative and competitive environme

Interested candidates who meet these criteria, should send a detailed curriculum vitae including current salary and a day time telephone number, to David Fyles, quoting reference LM103, Spicers Executive Selection, 13 Bruton Street, London W1X 7AH, or telephone him



SPICERS EXECUTIVE SELECTION

A MEMBER OF SPICER & OPPENHEIM INTERNATIONAL

nce Director

# FINANCIAL CONTROLLER

# **Industrial Services Group**

A recently established subsidiary of a successful and substantial property group, our client is predicting an exciting future. A series of acquisitions across its target sectors will lead to the company becoming a major force in its industry.

Part of the small London based headquarters team, the Financial Controller will be responsible for the establishment, development and control of the full financial and administrative function, including planning and systems implementation. As the senior financial executive, he or she will have significant participation in both pre and post acquisition exercises and will closely monitor performance. Expected to make a major contribution to the achievement of corporate strategy, the Controller must have the potential to grow with the company which will aim for flotation.

Ideally in their early 30s, applicants must be graduate accountants with broad commercial experience. Strong technical and interpersonal skills and the ability to retain sight of objectives whilst working in a dynamic environment are essential.

to David Hogg FCA quoting reference H/796/CF.

日に c£37,500 + car + bonus4 4

Please write, enclosing a career/salary history and daytime telephone number,

LLOYD MANAGEMENT Selection Consultants 125 High Holborn London WCTV 6QA 01-405-3499

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#### **Northamptonshire** c.£30,000 plus car and benefits

Our client is a rapidly growing mini-conglomerate with a budgeted turnover of £5.5m. The Group is very profitable and has no gearing, thus being perfectly poised for further expansion both by organic growth and by acquis

in order to allow the Group to proceed in a structured manner, there is now a need to recruit a qualified accountant to head the financial function. This position reports direct to the Executive Chairman, and will entail supervising divisional accounting staff and a small Head Office team.

You should be a qualified accountant in your early thirties, computer literate and keen to move to the top financial role in a fast moving environment. Statutory and management accounts, auditor liaison, consolidations and Company Secretarial duties will be within the remit as will close involvement with line managers.

If you think you have the flair and outgoing personality that this position requires please write to Geoffrey Rutland ACA, ATII at the address below, quoting ref 1575, and giving concise career and salary details, and a daytime telephone number, or call him on (Of) 583 3303 (office) or (O1) 878 8395 (home).

**BDO** BINDER HAMLYN

**BDO Binder Hamlyn Management Consultants** 8 St. Bride Street **London EC4A 4DA** 

Financial Manager

N.W. London to £26,000 + car

High profile Anglo/American group requires graduate qualified for key management role. Through rationalisation and planning, you will make a positive impact through the organisation. Ref. AL7191

Management

Reporting

Renowned business services group seeks confident

c£25,000 + car

East Midlands c£30,000+Incentive Bonus+Benefits

Midlands based Group, involved in construction and property development. The Group plans a future flotation on the stock market and wishes to secure the services of a highly competent Finance Director

This role will be challenging and demanding—
yet the rewards are high. As Finance Director,
you will steer the Group through its finance and
play a major role in its ongoing growth and its
finance success. You will report to the Chairman
and take charge of an afficient and capable and pake charge of an afficient and capable finance function.

Prior experience of florations, acquisitions and the construction industry is of key importance, as is well-developed commercial acumen and polished personal skills. As a qualified Chartered Accountage you will have the necessary vision and drive to make a positive contribution to the Group's development. In return, career prospects are first-rate with the Group, and an excellent salary and executive benefits package including a performance related

booms will be offered. interested applicants should apply in writing, with full career and salary history details, quoting reference B/174/89 to Louise Cheoman.

KPMG Peat Marwick McLintock

**Executive Selection** Peat House, 45 Church Street, Birmingham B3 2DL.

**Systems Accountant** £30,000 + car S. Essex

Superb opportunity to join this market-leading hitech group in a sharp-end project role. Aged 25-35, a qualified accountant with fiair and tenacity required. This is a "fast-track" post, Ref. JFH7036

**Divisional Financial Controller** 

West End £27,000 + car

Subsidiary of one of Britain's largest media groups needs commercially aware, qualified accountant to join the operational executive team. You will assume total

responsibility for all financial matters. Ref: SEW6672

individual with 3-4 years' post qualification experience to join its operational management team. Age 27-34, ideal stepping stone role. Ref: JFH5647

To pursue these or other opportunities please contact one of our specialist consultants. MANAGEMENT PERSONNEL

25 City Road London EC1Y 1AA **2** 01 408 1694 **2** 01 256 5041

2 Swallow Place, London W1R 7AA Fax: 01 409 3058

City



**Fax: 01 374 8848** 

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# **FINANCE** DIRECTOR

NW1

£35-40,000 +Profit Share

+Car+BUPA

The Art Group is a private company with a current turnover of £7m, a 100% increase on the previous year, it is involved in the publishing, wholesaling and retailing of high quality Art posters. The group was formed following the successful acquisition of the Poster Shop by the publishers, Bancrest. The efficient integration and subsequent development of the group is a direct result of a highly motivated and ambitious management team. The company's policy is that of continued and aggressive expansion both in the U.K., and also by increasingly pursuing acquisition and new business opportunities in the multinational market place.

The company now wishes to appoint a Financial Director whose role will be to control and develop the existing financial function. Responsibilities will be to provide a full monthly management accounting package as well as a rapid response to requests for information on a continuous basis. This will be in addition to the production of a full range of In the indicate the position of a large of statutory and financial data, including reports to the institutional shareholders. The position will play a significant role, as a member of the board, in the continuous development and implementation of the strategic plan, which will include the acquisition process.

The successful candidate will be a qualified ACA, likely to be aged under 40, who has had a minimum of 5 years commercial experience to date, ideally in a similar or related industry. You will be ambitious and commercially minded, possessing drive and business flair. Yet, you will be able to deal efficiently with the day to day financial requirements of this fast expanding company. You will have a good knowledge of computer packages and be able to constantly develop the financial function so it will continue to make a positive contribution in the rapidly changing environment. Finally, you will have a strong and outgoing personality, able to work effectively within the group's open management style and play a major role in the continued success of this group. For further information write to Mark Spickett at the addresses of alternatively telephone him on 01-629 4463.

#### OLIVER # McKENZIE

A MEMBER OF THE HARRISON # WILLIS GROUP Cardinal House, 39-40 Albemarle St., London WIX 3FD. Tel: 01-629 4463

## **Newly/Recently Qualified Accountant** DIRECTING DECISIONS

#### Fund Management **Operations**

£24K + Bank Benefits

As part of a leading financial services organisation, our client is a dominating force within the Fund Management markets. Their reputation for consistently providing significant returns on investment ensures that their client base is both competitive and growth orientated.

Accurate financial analysis of the investment markets is of course a crucial phase in the investment decision process. A qualified ACA is required to head up a substantial team providing Fund Managers with financial information, and to take on full responsibility for Treasury Services.

Reporting to the Manager of investment Services, this position calls for a technically strong individual, aged 25-27, with excellent man-management and interpersonal skills, together with an understanding or strong interest in investments and financial management. An ability to work with advanced financial computer systems would be an advantage.

Based in Central London, this high-profile role is at the heart of the business, involving a fundamental contribution to commercial issues and considerable liaison with Fund Managers.



Career prospects include opportunities to develop in a variety of financial roles either within this division or in any one of a wide variety of areas throughout the organisation as a whole.

Please write, in confidence, enclosing a full CV, quoting Ref. A244 to Charles Austin at Mervyn Hughes International Ltd. Management Recruitment Consultants, 63 Mansell Street, London E1 8AN. Telephone: 01-488 4114.

#### Financial Director **Hampshire** (designate) c.£30,000 plus car and benefits

Our client is a long-established family company with interests in plant sales and hire. It has established an enviable blue chip client list throughout the UK and is also the UK agent for a number of prestigious overseas manufacturers. The company is very profitable, with an impressive asset base, and is ready to expand

from its solid core business.

There is now a need to recruit a Financial Director (designate) to take responsibility for all the company's financial and management reporting. The FD (des) will report to the Managing Director, and will be an important part of the management and of You should be a qualified accountant in your thirties, keen to join an established business as it begins a major growth phase. You should have manufacturing and computerised costing experience, and be comfortable in an environment where to one stands on caremony.

If you believe you have the skills and experience required, please reply to Geoffrey Rutland ACA ATII, quoting ref 1558, giving concise career and salary details, and a deytime telephone number, or call him on 01-583 3303 (office) or 01-878 8395 (home).

**BDO** BINDER HAMLYN

**BDO Binder Hamlyn Management Consultants** 8 St. Bride Street **London EC4A 4DA** 

Group Management Accountant Specialist Retail Group London. To £30,000, Car

This group of companies with a turnover of around £50m and branches countrywide is part of a substantial British retail plc. It has a firmly established high public profile and an international client

The new group management accountant will be a key member of the senior head will be a key member of the senior head office accounting team reporting to the group finance director and liaising regularly with the other directors and senior managers. Responsibilities centre around the provision of accurate and timely information both internally and to the group holding company utilising MIS and will include managing the treasury function.

and will include managing the treasury function.

Candidates should be qualified accountants ideally in the 28-32 age range with a management, chartered or certified training and some commercial postqualifying experience incorporating management accounting. The negotiable salary is complemented by a company car and good benefits with excellent opportunities for progression either opportunities for progression either internally or in the parent organisation.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, S.J.A. Nicholson, Hoggett Bowers pic, 1/2 Hanover Street, LONDON, W1R 9WB, 01-734 6852, Fax: 01-734 3738, quoting

# Hoggett Bowers

EIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, SHEFFIELD and WINDSOR
A Mamber of Blue Arrow plc

# APPOINTMENTS

**ADVERTISING** 

For further information call 01-248 8000

Candida Raymond ext 3351

**Deirdre McCarthy** ext 4177

Paul Maraviglia ext 4676

Elizabeth Rowan

ext 3456

**Patrick Williams** 

Patrick Sherriff

resture people aged 25-55 with an Iral or professional background trained to ofter a wide range of fin synthesis to businesses, professional

#### TREASURER

'A new and challenging role in a changing environment'

West Yorkshire

to £35,000 + car + benefits

Privatisation of the Electricity Supply Industry in 1990 will result in exciting opportunities for Yorkshire Electricity. As part of the forward planning for privatisation, our client has identified a requirement for a Theasurer to manage and develop a professional treasury function.

Reporting to the Electricity Supply Industry in 1990 will result in exciting opportunities for Yorkshire manage and develop a professional treasury function.

Reporting to the Finance Director, this is seen as a key role in an organisation with an annual turnover in excess of £1 Billion. Specific responsibilities will include:

development and management of banking relationships implementation and management of treasury systems cash management

interest rate risk management

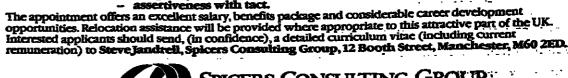
- advising on the treasury aspects of Corporate Strategy

Candidates, aged 28-35, should be professionally qualified in treasury management, accountancy, banking or commerce and possess a minimum of three years treasury experience gained at management level within a medium/large PLC. Familiarity with the latest techniques available to the Corporate Treasurer and an appreciation of composition to advantage of the corporation and described in the corporation to the corporate of the corporation to the corporate of the corporation to the corporation to the corporation to the corporate of the corpor corporation tax planning is considered important. The successful candidate will also be able to demonstrate:

- the ability and maturity necessary to establish a new function within a fast changing environment.

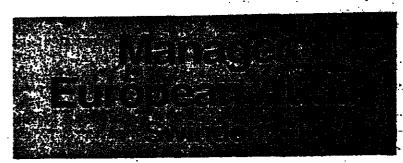
- excellent communication skills.

a capacity for innovative thought.





SPICERS CONSULTING GROUP



intel's reputation in the computer systems and microcomputer components market is well known: a dominant position is being progressively consolidated in major areas of leading edge technology in thirteen European countries.

- The European Audit group occupies a strong and influential position within Intel's financial world, and planned career movement now demands the appointment of a MANAGER — EUROPEAN AUDIT who is capable of enhancing and developing the existing audit strategy and function: the position reports to the European Finance Director and Director of Internal Audit in the United State
- Personal qualities will include a well developed communications ability, with a proven record of success in an open, results orientated, performance driven
- The background requirement is for a qualified accountant with up to 8 years post qualifying experience including supervisory exposure, which may have been gained in practice, or preferably at headquarters level in a multinational
- The remuneration and benefits package, including bonus, car, relocation and stock plans is of a level commensurate with the sentority of this position.

For an informal discussion or more information, call Richard Taylor or Ray Withey on 0793-696000. Alternatively, send your CV to: Ray Withey, UK Employee Relations Manager, Intel Corporation (UK) Limited, Pipers Way,

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## **Newly/Recently Qualified Accountants** INDUSTRIAL MANAGEMENT **C**ONSULTANCY

**Nationwide Opportunities** 

To \$25K + Car + Benefits

With a turnover in excess of \$2.5 billion, this diverse quoted UK group epitomises Britain at its best. They are market leaders in the development and manufacture of a wide spectrum of products which support fineg manufacture both here and internationally.

Their operation comprises a range of decentralised business units, strategically located throughout the UK, each with a specific market focus and supported by a Management Services Division which troubleshoots throughout the Group. The division comprises a centre of excellence in business/financial management and provides independent consultancy, on a fee basis, to all of the group's operating units. A small number of qualified accountants are now aought, preferably aged between 24-29, to join this elite team operating throughout the South East, Midlands and North of England.

Reporting directly to senior management, you will advise on a broad range of financial issues, covering topics as diverse as capital investment, acquisitions and systems development. You will also work extensively with operating divisions in improving the performance of their financial management. However, due to the varying size, nature and complexity of each business unit, there is no such thing as a typical day. Essentially, you'll need to be prepared to expect the unexpected.

hese positions represent an outstanding opportunity to gain the broadest possible exposure to business and will therefore open up numerous career avenues, either within financial/business consultancy or general



Please write, enclosing a full CV, quoting Ref: A243, to Simon Hewlit or Julia Charch at Mervyn Hughes International Limited, Management Recruitment Consultants, 63 Mansell Street, London El SAN. Telephone 01-488 4114.

#### New Appointment

# Manager-Litigation Support

£20,000-£25,000 (negotiable) plus car Birmingham Based

Price Waterhouse is recognised as one of the major firms of Accountants and Management Consultants, worldwide.`

With the world becoming ever more litigious the firm has recognised the importance of being able to offer to clients and to the legal profession advice on quantum in legal disputes. A litigation department is therefore being set up in Birmingham office headed by a senior partner. This initiative demands the recruitment of an experienced manager to take a lead role in developing this service. The position calls for a Chartered

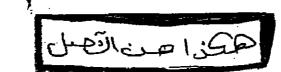
Accountant, probably qualified for three or more years and able to work under pressure, who has a meticulous and dedicated approach to document review and is able to extract relevant data and prepare accurate, detailed reports. The manager will spend the greater part of his/her time assisting instructing Solicitors and Counsel in the financial interpretation of legal arguments, in building relationships with the litigation departments of leading firms of solicitors particularly in the Midlands and encouraging and developing expertise already within the firm's Birmingham office.

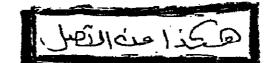
This is a highly interesting and rewarding area where no two cases are ever the same. The successful candidate can expect first class professional career progression within Price Waterhouse

Send a full C.V. detailing your current salary and quoting reference number MCS/8850 to Jim Mitchell, Executive Selection Division Price Waterhouse Management Consultants Livery House 169 Edmund Street

Price Waterhouse







# Finance Director (Designate)

East Midlands

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Our client is a highly successful subsidiary of a newly formed private group, which markets a range of high quality printed products to Blue Chip customers. The company has a turnover approaching £14 million and operates on a totally autonomous basis but with excellent support from the wider group.

Owing to a recent promotion within the group, the company now has a requirement for a Financial Director (Designate) to assume control of all financial, company secretarial, data processing and purchasing activities. The successful candidate will be expected to become involved in the wider aspects of the management of the company, acting as the recognised number two to the Managing Director.

Candidates should be qualified accountants (ACA/CIMA/CACA) aged 27-35 with a

c£27,500 + Car + Benefits

broad base of financial management experience to date and a commercial business outlook Essential qualities will include drive, determination and the strength of character to manage a rapidly changing

The group offers exceptional potential for future advancement to more senior financial line roles and ultimately into general management, therefore only candidates with the necessary entrepreneurial flair

If you feel that you can meet this challenge please contact Ian Leech at Michael Page Finance. Imperial Building, Victoria Street, Nottingham NGI 2EX or relephone him on (0602) 483480. (Fax (0602) 410125).

Michael Page Finance

International Recruitment Consultants London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Newcastle upon-Tyne Glasgow & Worldwide

**Appointments** 

Advertising

Appears on Wednesday and Thursday £49 s.c.¢

**Premium Positions** £59 s.c.c

# FINANCE DIRECTOR **Luxury Motor Cars**

c£40,000 p.a. + Car + Usual Benefits

West London

This is an outstanding opportunity for a qualified Accountant well-versed in the financial disciplines of the retail motor trade, preferably with some experience of vehicle leasing and contract hire, to join the board of a company poised for dramatic

Backed by substantial funding and benefitting from a blue-chip client base the company specialises in the highly profitable executive car sector of the business including such marques as Rolls-Royce, Bentley, Ferrari, Jaguar and Range Rover.

On achievement of the profit objectives the personal rewards for the successful applicant will be considerable.

Applicants aged under 40, must possess all-round financial and accounting knowledge with the ability to define and implement the computer systems necessary to control and monitor business activities.

In addition to a basic salary negotiable cf40,000 p.a., a car will be provided, together with health cover and a contributory pension scheme.

In the first instance applicants should send a brief but meaningfull C.V., including details of current earnings, to Brian Hodges acting as advisor to the company.

Alternatively telephone Epsom (03727) 44311 for an application form.

# Resource & Development Ltd.

SEARCH . SELECTION . APPRAISAL . TRAINING RESOURCE HOUSE, 8A HIGH STREET, EPSOM, SURREY KT19 8AD

# Financial Controller

High profile commercial role with the emphasis on change and development.

c. £25,000 + bonus + car

South London

Part of a large international Group this U.K. Company with a turnover of £6m has an excellent reputation in the Building Services Maintenance Industry. The Company's plans to grow organically and by acquisition will take it from its present position to become

The recently appointed entrepreneurial Managing Director requires a Financial Controller to assist him in achieving the Company's ambitious objectives. In this highly visible role you will be totally responsible for the Financial Management of the Company and have the freedom to develop appropriate management information systems and to inject new ideas and thinking into the Company's financial strategy and planning. You will also be responsible for broadening the role to encompass company secretarial issues.

Aged 27-35 you should be a qualified accountant with management experience, ideally gained in a professionally managed service environment. Your knowledge of computerised accounting systems must be complemented with the ability, flair and commitment to make a significant contribution to both the commercial and financial management of

If you are ambitious and results orientated this opportunity offers an exciting career move together with a comprehensive range of benefits.

Please send your c.v. including current salary to Richard Simpson, Ref. 37501, MSL International (UK) Ltd, Pilgrim House, 2/6 William Street, Windsor, Berkshire SL4 OBA. Tel: (0753) 842044.

Offices in Europe: the Americas, Australasia and Asia Petific.

**MSL** International

FINANCIAL CONTROLLER/ PUBLIC RELATIONS

CENTRAL

LONDON

SUBSTANTIAL EXPANSION of their London operations has me that this subsidiary of an internationally renowned group need to recruit a young highly motivated accountant. Recause of the nature of their business the company are seeking a 'people' orientated condidate who is capable of operating in a fast-moving intellectually demanding environment.

The key tasks will be to manage and motivate a large team whilst looking to the improvement of management information systems for both routine and ad-hoc reports. An interest in computers and an ability to extend and improve the use of mainframe and p.c. systems will be a prerequisite. systems will be a prereq

Condidates should have qualified in the last three years and whilst a service company background or knowledge of large scale billings systems would be useful, personality and communication skills will be particularly important. Promotional prospects are excellent both in-house and throughout the parent companys'

Interested condidates should contact GORDON MONTGOMERY for further information or send a C.V. Telephone 01-629 8863. £25-27,000 + CAR + BONUS Fex 01-408 0961.



**RECRUITMENT CONSULTANTS** 

DONO HOUSE, 19-20 WOCOSTOCK SE, LONDON WIR THE TAL 01-629 8863

# Group Accounting Manager

West End to £32,000 + Car+ Benefits

Our client is a highly profitable quoted Investment Group with net assets in excess of £1/2Bn. Reporting to the Group Chief Accountant the successful candidate will control a staff of eight engaged in the preparation of budgets, monthly and statutory accounts, ad hoc excercises and ongoing development of computer systems for the Group and its subsidiaries. Flexibility, strong technical accounting skills and the ability to fit into a close knit team renowned for its professionalism are essential qualities. Applicants should be Chartered Accountants 28-35 who are currently at Managerial level in Practice or possibly a large Commercial Group, In addition to attractive salary benefits include, fully expensed car, bonus, share option scheme, non contributory pension scheme. BUPA, hincheon allowance and 5 weeks holidays. Applications to R.J. WELSH.



Reginald Welsh & Partners Ltd

#### ST PANCRAS HOUSING ASSOCIATION FINANCIAL CONTROLLER/COMPANY SECRETARY

c. £25 K plus attractive benefits package

St Pancras Housing Association is an expanding organisation working in Camden, Islington and Enfield to provide homes for the homeless and others in need.

We are seeking a Financial Controller in a hands-on role who will contribute substantially to the continuing development and management of the Association, reporting directly to the Chief Executive as a member of his management team and who will also act as Company Secretary.

You will be responsible for the financial and management accounting functions with the key objectives of improving management information and control systems, completing the restructuring of the finance department; and playing a key role in upgrading the computer systems over the next 12 months.

You will be a qualified accountant with some years experience in either the private or public sectors; and you will have managerial ability, commitment, flexibility and good

It is anticipated that following the successful restructuring of the department the right person will develop the role to one of Financial Director who will play a key role as the Association expands its activities to build on its successful work over the

For further information please contact:

Barbra Dalzeli St Pancras Housing Association St Richard's House 90 Evershot Street London NW1 1BS Tel: 01-380 1272

Closing date: Friday 10 February 1989

We are an equal Opportunities Employer

#### INVESTMENT BANKING

City-based U.S. investment group requires Investment Banker, with minimum 6 years' relevant experience, to include M&A and equity-related products, preferably gained with major U.S. company, and fluent

Japanese/English. Position responsible for marketing and back-up support of European products to Japanese client base in Europe; daily liaison with Tokyo investment banking unit; and provision of M&A back-up to senior management.

Salary negotiable. Applicants aged 30-35 and educated to degree standard should write in strictest confidence, enclosing full cv. to Box A1121, Financial Times. 10 Cannon Street, London EC4P 4BY

#### Chartered Trust

#### **OPPORTUNITIES IN FINANCIAL SERVICES**

**Excellent Salaries+Benefits** 

Chartered Trust is one of the country's leading finance houses with a national metwork of over 100 offices offering a wide range of financial services to the consumer and corporate

The competitive benefits package includes mortgage subsidy and profit sharing schemes and a remuneration system which recognises and revenue ment.



#### FINANCIAL CONTROLLER Cambridge

c£25,000+Car

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#### **EUROPEAN ACCOUNTS CONTROLLER** Woking **ENeg+Excellent Benefits Package**

Go ahead hi-tech American multi national company who due to expansion are seeking a qualified accountant, to oversee the accounting function of 7 European subsidiaries, resulting in regular European and U.S. travel The successful applicant will demonstrate a "Handa-On" approach with a ment, preferably within a hi-tech env and have the capacity to develop at the pace being generated within the

ideal opportunity for a motivated self starter who will thrive in this challenging



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This is an exciting opportunity to join a highly successful company which provides on-line financial information, both real-time and historic, to the financial community. It is part of a major US computer services corporation, and handles not only UK clients, but also has a significant European

Reporting to the Managing Director, you will complement and support his drive with your financial and commercial skills. Your responsibility will be for all financial aspects of the company, including a small finance department and the provision of strategic financial direction at board level. You will also have specific responsibility for developing financial systems.

You will probably be 35-45 with a good degree and an accountancy qualification. You will need to show at least eight years' progressive experience in a service industry at senior level. It is important that you have had experience of technological services in a

business-to-business environment. International exposure, including multi-currency reporting, would be a distinct advantage. Please send a comprehensive career résumé, including salary history and

day-time telephone number, quoting ref. 3001 to Bruce McKay, Executi Selection Division.

#### **△**Touche Ross

# **Senior Internal Auditor**

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£19,000-£24,000

We are seeking to appoint a Senior Auditor who will work closely to our Chief of Internal Audit. Leading a small team using modern audit techniques, the person appointed will investigate and recommend improvement to our accounting and other control systems within our District Offices. Applicants will preferably be qualified accountants with audit experience, good communication and management skills as well as financial and commercial exp Periods of travel in the Midlands, Wales and South West are involved.

Starting salary will be within the range quoted depending on personal experience and qualifications. There is an excellent leave allowance and an optional contributory pension scheme (currently 6.7%

If you feel you meet our requirements please forward your application with accompanying CV to: Andrea Jarvis, Resourcing Duty (Counters), PIRCS/Personnel, PHQ Chesterfield, Chetwynd House, CHESTERFIELD, Derbyshire, S49 1PF. Tel: (0246) 217427.

Closing date for applications is 9 February 1989. The Post Office is an equal opportunities employer. This position is open to everyone who meets the advertised requirements irrespective of sex, markal status, colour race, ethnic or national origin.

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West Midlands mid 20's to £25,000 + car

This is an exceptional opportunity to establish a sound career base in industry with extensive opportunities for personal development within the headquarters or into operational areas. Our clients are a £1 billion plus group operating internationally in a "high-tech" industry. An opportunity has arisen for a talented qualified accountant to join the group finance function which is responsible for the production of management and statutory accounts using "State of the Art" technology. The environment is, therefore, professionally stimulating but with a significant commercial bias so that good communication skills are as important as strong technical ability. Ref: 1683/FT. Send c.v. (with current salary and daytime telephone number) or write or phone for an application form to RA Phillips, ACIS, FCII, 2-5 Old Bond Street. London W1X 3TB. Tel: 01-493 0156 (24 hours).



# UNIVERSITY OF SOUTHAMPTON

#### CENTRE FOR MANAGEMENT STUDIES

#### Appointment of Director

The University is seeking a Director for its new Centre for Management Studies which is intended to play a leading role in postgraduate management education initially in the Wessex area but eventually nationally and internationally. The post provides an exciting opportunity for a highly motivated and resourceful person to launch the Centre, including the planning and introduction of a new MBA course. First class facilities will be made available in a new management development centre and the Director will be encouraged to draw upon existing teaching and research strengths of the University.

The Director will work closely with local industrial, public sector and educational organisations in order to create a partnership and educational organisations in order to create a particularly designed to improve still further the provision for postgradudate management education in a region of fast growth. Experience at a senior level in both industry and education would therefore be a distinct advantage. The salary will reflect the importance the University places on the post and a Professional appointment may be available to a candidate with appropriate qualifications

Further particulars are available from the Staffing Secretary, The University, Southampton, SO9 5NH, Tel: (0703) 593353, to whom completed applications should be returned by 24 February 1989. Ref. FT.

#### **Director of Finance**

The University of East Anglia invites applications for the post of Director of Finance, to replace Mr R.A. Newstead who retires in

The Director of Finance is responsible for the financial management of the University, including financial planning, budgets, forecasts and financial systems and controls. The

We are seeking to appoint a qualified accountant with substantial experience at a senior level in financial management, not necessarily in education, who will be able to respond to the challenge of the rapidly changing financial environment of

UEA is currently celebrating the 25th anniversary of its foundation in 1963. It is located in the attractive City of Norwich, within one of the fastest growing regions in the country.

The salary will be by negotiation, but is unlikely to be less than  $230,000~{\rm per}$  annum.

Informal enquiries concerning the post may be made to Mr M.G.E. Paulson-Ellis, Registrar and Secretary, by telephoning 0803 59 2208. Applications (five copies), giving full particulars of age, qualifications and experience, together with the names and addresses of three persons to whom reference may be made,

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A rapidly expanding distributor of capital equipment with a wide range of commercial customers and an eight figure turnover seeks a Financial Controller to be directly responsible to its main Board. This is a total finance role, including all treasury and systems matters.

Ideally aged 28-40, you should be a qualified accountant with a track record of achievement in the management of a significant profit centre in a fast moving commercial environment. Your successful performance and genuine contribution to company strategy will be quickly recognised.

For further information please send your CV to Peter Purdon at John Courtis and Partners, 26 Church St, Wilmslow, Cheshire SK9 1AU, quoting ref. 849/FT.

#### **Legal Appointments** appear every Monday

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For further information Contact

on 01-248 8000

Elizabeth Rowan Ext 3456

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#### **FINANCIAL** CONTROLLER LONDON

c £30.000 + car

This is a new appointment arising due to continuing rapid expansion in a highly profitable group which operates six London galleries. Turnover, currently in excess of £25 million, includes a significant export

Reporting to the Financial Director and supported by a staff of five, the successful candidate will be expected to improve financial reporting and controls and to implement computerised systems, as well as managing an efficient finance function.

Applicants should be qualified accountants in their thirties or early forties, who are familiar with the demands of a small, fast-moving business. They must combine a shirt-sleeves approach with the ability to think about the figures they produce, anticipating problems, responding promptly to the needs of management and displaying commercial

Please send a comprehensive career résumé, including salary history and daytime telephone number, quoting reference 3005, to G J Perkins, Executive Selection Division.

#### **△Touche Ross**

Thavies Inn House, 3/4 Holborn Circus, London ECIN 2HB. Telephone: 01-353 7361.

# FINANCE DIRECTOR

#### **Food products** Suffolk c.£30.000 + bonus

A SUBSIDIARY of a substantial British plc, this autonomous company manufactures a range of specialist products for the food industry, both for the UK and overseas. As a key member of the board, the Finance Director must make a significant contribution across the company's operations, both at strategic level and with systems problems, while managing the Finance and DP Department effectively. The critical ability is to get things done in a fast-developing environment. Candidates must be familiar with the standards of a large group, and be able to work successfully in the smaller enterprise. They will ideally be graduate accountants (probably in the 30s) with potential for career development. Senior executive benefits, including a quality car and relocation arrangements, will be provided.

Please send full cv indicating current salary, in confidence, to Michael Egan, Ref: 2951/MJE/FT PA Consulting Group, Hyde Park House, 60a Knightsbridge, London SW1X 7LE.



Creating Business advantage

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Based at Head Office in Riyadh, the Chief Accountant will be responsible for sixteen staff involved in all the accounting and financial activities, including regular and timely reporting to the partners, general ledger, accounts receivable and payable, cashflow and budgeting. The system is IBM computerised and there is a responsibility to oversee the DP function.

Candidates, probably aged 28+, should be qualified accountants with proven experience outside the profession, and have hands on attitude, ideally gained in a commercial environment. Good delegation, liaison and man-management skills are critical. Total familiarity with Lotus 123 or a similar program is essential. In addition to a tax free salary, benefits include annual bonus, free married accommodation, medical care, generous paid annual holidays, tickets for home leave and renewable contract, end of service bonus, subsidised school fees.

Please write in confidence, enclosing your up-to-date C.V. to G. E. Yazigi, quoting

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#### FINANCIAL CONTROLLER

Paper Distributors

c £35,000 + Car + Benefits Maidstone

A nationally known and successful private company requires a Financial Controller. The company has a turnover in excess of £50 million with plans for future growth and diversification. The position is an excellent career opportunity for an individual seeking a significant new challenge.

The Financial Controller will report to the Managing Directors and will be closely involved in day to day management as well as planning for the future. Responsibilities will include the development of reporting systems, financial planning, cash management and the supervision of staff together with investigating opportunities for expansion.

Applicants must be professionally qualified Accountants, preferably aged between 30 and 40. The role requires several years' experience in a medium size company, ideally preceded by an early career in a major accounting practice. The applicant must have strong communication skills. Knowledge of German would be helpful.

Please apply in writing, enclosing a full C.V., in the first instance to the Company's auditors Roger Lugg & Co., 12/14 High Street, Caterham, Surrey, CR3 5UA.

#### FINANCIAL CONTROLLER Film Production

Circa 30k & Car

Age 30-45

A film production company established in 1986 with a substantial backing from a city financial institution is now seeking a Financial Controller. The company has two major films and a musical release to its credit and ambitious growth plans for the next three years

Applications will be qualified accountants and ideally gained significant experience in film production or a closely allied industry. In addition the successful candidate will have strong communication skills and be able to operate in a demanding environment. Based at the company's head office the responsibilities will include:

- Introduction of a financial control system using a micro computer.
- Cash management. Preparation of business plans and feasibility studies.
- Liaison with legal advisors, financial institutions and principals:
- Company secretarial duties. Royalty control and payment.

The package will include a company car, life assurance and pension. There are excellent prospects for a board appointment in due course. Please write enclosing a full C.V. to: A Gilbert-Johns

KBC Management Consultants

Minstrels, Fawley Court Farm, Nr Henley on Thames, Oxon RG9 3AW Telephone: 0491 576465



#### Jarden Morgan Europe Group

#### **HEAD OFFICE ACCOUNTANT** MONACO

Jarden Morgan Europe is a successful and rapidly expanding financial services group formed two years ago, with a capital base of US\$ 60 million. The core activities of the group are stockbroking, corporate finance, international trust and corporate management, investment banking and funds management. The group presently has offices in London, Paris, Luxembourg, The Hague, Gibraltar, Jersey and Monaco.

The head office accountant, based in Monaco, will be required to assist the executive financial director in all aspects of the financial control and administration of the group. The ideal candidate would be a chartered accountant, aged between 25 and 30, with at least two years experience outside the profession within the financial services sector. French is not required. There is a profit sharing schemen operation. The salary is generous, negotiable and tax free.

in the first instance, please telephone or send a brief CV by fax or post to Vicki Carr. Jarden Morgan Europe (UIG Limited 1-11 Hay Hill, Mayfair, London W1X 7LF Telephone 01-493 3003 Facsimile 01-499 0487

# **MANAGEMENT ACCOUNTANT**

-with commercial experience

c.£24k + car (fully expensed) Hayes Middlesex

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In this dynamic, blue-chip organisation, the role of Management Accountant involves the detailed analysis and interpretation of company results and performance. Using sophisticated mainframe systems, you will make wide-ranging recommendations for the future and

**ESD** 

contribute to the on-going development of the business Constant liaison with other divisions, particularly Trading, Distribution and Marketing, will be a key aspect

Candidates will ideally be qualified accountants but, above all, will have at least two years' relevant experience in a commercial environment. Future prospects are

To apply, please write with full career and salary details to: Paula Taylor, Personnel Manager, Safeway plc, 6 Millington Road, Hayes, Middlesex UB3 4AY, Tel: 01-756 2131.

**SAFEWAY** 

# Assistant Manager Compliance

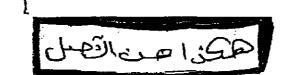
c.£26,000 + car + benefits

Our client is a major International Investment Management Group in the City with £8 billion funds under management. To strengthen their Compliance Department they seek a Newly or Recently Qualified Chartered Accountant

ideal applicants would be aged 25-35 with initiative, self-confidence and ambition to progress in what is emerging as a growth area in the financial services sector, and there is ample scope for career advancement in the Group.

Please reply with career details to Tony Burden, Executive Selection Division, 18 Grosvenor Street, London W1X.9FD, quoting ref. BH.424...

ESD is the Executive Selection Division of EAL International





# **FINANCIAL TIMES** COMPANIES & MARKETS

Thursday January 26 1989



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Boom time in **Toon Town** 



Walt Disney, the US entertainment group, reported the best quarterly performance in its long history, thanks to a string of successes from its revitalised film business. It released only 12 pictures last year, including three of the six most successful films: the No 1, Who Framed Roger Rabbit? (with gross revenues of \$150m, Good Morning, Vietnam (\$123m) and Three Men and a Saby (\$84m). Page 17

Perils of the deep

The lure of possibly vast reserves of extra oil is leading operators to drill deeper and deeper beneath the North Sea. But this is a perilous business: As Saga Petroleum nurses the latest potential blowout, Steven Butler examines the special problems encountered in looking for oil at previously unplumbed depths. Page 28

Chile unlocks the bank



Chile is set to bestow autonomy on its central bank - a highly controversial move which is also a novel one in Latin. America. The controversy centres on the naming of the bank's five-man governing council, which includes the council president, by General Augusto Pincett (1971) Constitution ochet (left). Opposition

the first council, entirely of Gen Pinochet's choosing, could thwart the incoming demo-cratic government's policies and undermine its economic authority. Page 21

Why Irish eyes are smiling The Irish stock market is enjoying a new year

rally, having risen by 5 per cent since the start of the year on good economic fundamentals and takeover speculation. Page 40

AmEx reaps bumper profits



American Express, US financial and travel services group, earned \$231m or 54 cents a share In the fourth quarter. on revenues which increased by one-third to \$6.34bm. In American Express earned \$1.04bn or

\$2.43 a share, almost double the \$533m or \$1.20 reported for 1987. Page 17

**Market Statistics** 

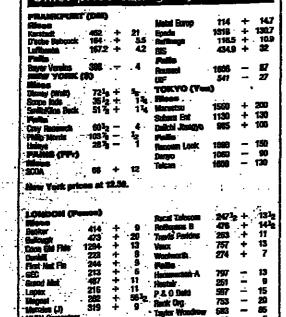
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Chief price changes yesterday



# P&O sells 10% stake in Taylor Woodrow

By Mikki Tait in London

Hoare Govett, the London stockbroker, and Hambros, the merchant bank, were yesterday left holding a 10 per cent stake in Taylor Woodrow, the UK construction company, after attempts to place out the interest previously held by Peninsular and Oriental Steam Navigation ended in failure.

ended in failure.

The stake was worth £522m at last night's closing price of 583p, down 65p on the day. It is currently held equally by Hambros and Hoare Govett.

Last night, Sir Jeffrey Starling, P&O's chairman, explained that he had been approached by Hambros and Hoare Govett yesterday morning, offering to buy the morning, offering to buy the shares at 600p each. He said that because the price offered showed a good profit for shareholders and released a sizeable chunk of

After lunch, according to other brokers, Hoare started to ring

funds, he agreed to sell.

around the market, attempting to place the shares at 605p. How-ever, the price - buoyed up by bid speculation because of the shipspeculation because of the strip-ping and property group's inter-est - immediately tumbled.

According to the computer-based Seaq system, about 4.5m shares were traded, although that figure takes in both buyers and sellers so the number of shares actually changing hands would be about half that amount.

Last wight however Hambron

Last night, however, Hambros confirmed that none of the P&O shares had been sold on, and attributed the placing failure to "a wave of bear selling." Hoare Govett said only that was not obliged to make any announce ment at this stage and, somewhat bitterly, that "the market is too visible as it is." At the current price, the two institutions are showing a loss of just under

£2.7m.
The situation is complicated by

the fact that Hambros and Hoere Govett have links with both P&O and Taylor Woodrow. House Govett is broker to both companies, while Hamhros has advised P&O in the past, and was adviser to Taylor Woodrow. In wake of the shipping group's stake-building however, Taylor Woodrow appointed Schroder Wagg as its merchant bank, whilst retaining a relationship with Hambros.

Yesterday, Hambros stressed that both the bank and Hoare Govett had been acting on their own account and were not representing either company in the "bought deal" and placing transaction. Hambros added that it certainly would not be bailing out" of Taylor Woodrow shares at current prices."

"The whole objective was to remove a shadow for Taylor Woodrow," Hambros said. Taylor Woodrow is expected to issue a statement today.



price showed good profit' P&O first emerged with a dis-losed shareholding in Taylor Woodrow in July last year, a holding which steadily increased through the summer. However, the official line from P&O has always been that the shares represented a trade investment and that its intentions were not hos-

Sir Jeffrey declined to disclose the company's average buying price, but analysts estimate that it may have exited with a profit of around £20m-£25m. Lex. Page 14

# Top Swiss service groups to link INSPECTORATE International.

the Swiss-owned services compuny, is to acquire a controlling minority stake in Adia, the Lausanne temporary employment group, in a deal that means the interests of Mr Werner Rey, the Swiss industrialist, will be fur-ther widened.

ther widened.

The agreement links two of Switzerland's leading service groups, both of which have booked above-average growth rates in recent years and carried out largescale international acquisitions. Adia is the world's largest employment agency after Blue Arrow of the UK, and owns Alfred Marks. Inspectorate, based in Berne

and controlled by Mr Rey, is to take over the entire capital of Adiabvest, a company owned by Adia's top management. This will give Inspectorate 20 per cent of Adia itself but 40 per cent of the voting rights, Mr Rey said. The purchase, for which no

overall value was disclosed, will be mainly in the form of Inspec-torate bearer shares. The Adiainvest shareholders will also subscribe to a convertible debenture of the Berne company, while the rest will be paid in

cash. Mr Yves Paternotis, Adia's general manager, will become managing director of Inspector-ate and nominated to the Adia board. Mr Martin Pestaloxxi, managing director of Adia, is foreseen as vice-chairman of Inspectorate and board chairman

of Adia.

Inspectorate, with 1987 turnover of SFri.35bn (\$865m) and a
worldwide payroll of 7,700, is active primarily in inspection and quality control, security services and information technology and is a sector leader.

Separately, Adia announced a rise in turnover of 22.4 per cent for 1988 to just over SFr2.5bn, against SFr2.6bn in 1987.

# Shattered hopes for crystal predictions

Fiona Thompson and Kieran Cooke report on the setback to recovery plans at Waterford Glass

UESDAY was not a good day for Mr Paddy Hayes. The chairman of Water-ford Glass, the Irish crystal and china group, had the unenviable task of publicly admitting failure, just months after trumpeting his company's return to success.

Accounting errors unearthed by an internal review showed

that Waterford's crystal division had under-estimated its produc-tion costs, a mistake which the company said would "signifi-cantly affect 1988 results" and analysis suggested might leave it making nothing at all. The prob-lems will renew the bid specula-tion which has periodically sur-rounded one of ireland's largest quoted companies.

Mr Hayes would not quantify the impact of the mistakes nor

how long he thought it would take to climb back. We're cer-tainly never again going to disap-point our shareholders by making predictions, he said

Last November the company was touring the US, meeting institutional investors and boasting that its third quarter productivity has risen beyond all previous to the company of the company ous levels. In September, Mr Hayes said the group had achieved a notable turnround the 1,000 people who accepted

and was well-placed for profitable growth - and now this.
In 1987 Waterford suffered a I£34.5m (\$50m) reversal into a I£10.3m loss in 1987, the cost of finally grasping the nettle of over-manning, entrenched work practices and high wages which had plagued it for years. But it then appeared to be on the road

to recovery.

Mr Hayes, who had been in charge of closing down the Ford car assembly plant in Cork with the loss of 600 jobs, was called on in 1985 to act as surgeon to the company's ills. After first shed-ding subsidiary interests, includ-ing shareholdings in department stores, hire purchase companie and motor distributors, he acquired the Wedgwood china group in 1986 for £250m.

rationalisation of the Waterford's crystal operations, cutting the workforce by one-third to 2,100 and buying out restrictive practices. Mr Hayes described this radical programme to cut costs as "one of the most dramatic ever accomplished in Irish industry."
The package cost IE50m. Some analysts question the

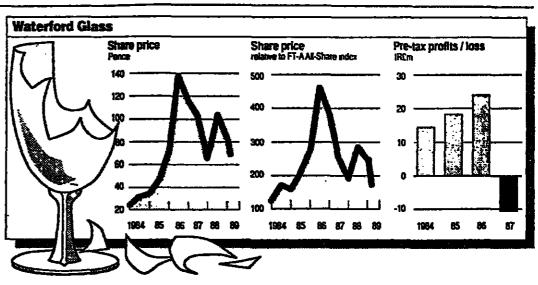
skilled craftspeople, the company then suffered a skills shortage resulting in higher overtime

There is also disquiet in some quarters about how management could have failed to notice that its unit production costs were eding the expectations made at the time of the reorganisation. Mr Hayes said that last

autumn he appointed Mr Bob Davies, now finance director but then controller, to a task force "to find out what was happening in the crystal division" after discrepancies in cash flow and fore-cast profits came to light. The internal study uncovered

accounting errors under estimating production costs. The company then called in accountants Peat Marwick McLintock to carry out an independent review of the crystal operations and two board mem-bers resigned – Mr Colm O'Conbers resigned - Mr Colm O'Con-nell, chairman of Waterford Crys-tal, and Mr Anthony Brophy, until the beginning of the month group finance director.

Mr Paddy Byrne, recently appointed chief operating officer for all of Waterford and Wedg-wood's operations in Ireland and the UK, has assumed direct



responsibility for the crystal manufacturing operation. Mr Hayes stresses that crystal now accounts for just one third of group turnover, and that the china division is doing exceptionally well. Analysts would agree.

The Wedgwood acquisition has proved to be a life saver for

A rationalisation programme at Wedgwood, which included the sale of some 1570m of surplus assets, nearly 100 redundancies and productivity increases, have contributed to a dramatic increase in Wedgwood pre-tax profits from 125.2m in 1986 to 1626.9m in 1987 and an estimated

I£30m last year.
Wedgwood is the leader in its field in terms of volume, profits and prestige, says Mr Hayes and few would disagree. The com-pany has spent a lot of money enhancing its brand name around the world. It does not pro-

duce seconds and does not go in for discounting nor frequent

Wedgwood's geographic sales mix has been a major factor in its superior performance. Of total turnover, 44 per cent of sales are in the UK, 18 per cent in the US, 10 per cent in Japan and 9 per

cent in Europe.

The benefits of the Wedgwood acquisition are likely to be seen especially in the US, where Waterford crystal has a more than 80 per cent market share. US marketing and sales are now integrated with distribution of Waterford and Wedgwood products through a New Jersey distribution centre.

Waterford has long been the subject of bid speculation, Mr Tony O'Reilly, head of Heinz, US food group, and the Irish Inde-pendent newspaper group, has made no secret of his interest in Some analysts feel that if a bid is going to be made, now is the time. With the share price at 71p the company is capitalised at about 15345m, not a huge jump from the price it paid for Wedg-wood.

But "the balance sheet is in a horrendous state and gearing is looking to be in excess of 80 per cent at the year end, said Mr Jim Rutherford, analyst with CL-Alexanders Laing & Cruickahank. Equally, a major stumbling block could be politics. Waterford

is one of ireland's major employ-ers and any bid would need to be acceptable to the Government.
Mr Charles Haughey, Irish
Prime Minister, was positively
poetic about Waterford crystal recently. "Cook clear and scintil-lating, yet with no feeling of cold-ness. It is one of the finest prod-ucts made by man anywhere in the world."

# President resigns at SmithKline

SMITHKLINE BECKMAN, the Philadelphia pharmaceuticals group facing severe problems in its main drug markets, yesterday startled Wall Street by announcing that its No.2 officer had resigned after differences with Mr Henry Wendt, chairman and chief executive.
The news that Mr George

Ehright, an active and well-regarded executive, was quitting as SmithKline's president and chief operating officer caused a flurry of speculation on Wall Street where the badly weakened company is regularly touted for possible sale and break-up. Smith-Kline stock rose \$1% to \$51% yesterday morning in spite of an amounts when that the company announcement that the company's operating earnings after tax in the most recent quarter fell by

20 per cent.
The announcement provoked differing reactions on Wall Street. Some thought that Mr

Ebright, a 26-year veteran of the company, wanted to go further than Mr Wendt in reshaping SmithKline so it can ride out the near collapse of the markets for

its main drugs, Tagamet, an anti-ulcer preparation, and Dyazide, a diuretic.

Others say the loss of Mr Ebright, long seen as an aggressive and effective counterpart to the natrician Mr Wendt will the patrician Mr Wendt, will force the chairman to recognise that the restructuring task is beyond him and he will sell the

beyond him and he will sell the company.

SmithKime revealed the scale of its problems yesterday, saying that its pre-tax operating earnings fell 17 per cent in the fourth quarter to \$187.4m before a special gain from the sale of stock in its Beckman Instruments subsidiary. After-tax earnings per share before the gain fell 20 per cent to \$1 cents. Overall sales rose 7 per 91 cents. Overall sales rose 7 per

about £28m (\$49m) to acquire a 9.2 per cent stake in Tootal. He has since spent around £19m to boost his holding to 14.4 per cent.

Mr Goldberg began to buy Too-tal shares again last week. By January 17 he had boosted his

stake to 10 per cent. He contin-ued to buy shares until last Tues-day, when he informed Tootal of

berg's representative met Mr John Craven, Tootal's non-execu-

tive chairman who is also chief

executive of Morgan Grenfell, London securities group.

Tootal is expected to mount a vigorous defence if Mr Goldberg

attempts another bid. The group is a leading player in the world sewing thread market with UK interests in clothing and home

the increase in his holding. Yesterday morning Mr Gold-

But falling sales of Tagamet, which is losing market share rapidly to Zantac marketed by Glazo of the UK, and of Dyazide cut ethical drug sales by 14 per cent to \$512.1m, and profits fell by a third to \$101.4m. Sales and profits from Beckman Instruments were also lackinstre

For the year, SmithKline reported sharply lower earnings of \$229.2m or \$1.84 a share, compared with \$570.1m or \$4.50 a share in 1987. But the bulk of the decline came from special restructuring charges of \$389.3m announced by Mr Wendt and Mr Ebright last September in a first

Ebright last September in a first attempt to come to grips with the Tagamet and Dyazide problems. In a statement yesterday, Mr Wendt suggested that one of the company's worst problems – bloated inventories for Tagamet and Dyazide at hospital dispensaries—had been solved and trade levels were down to normal. levels were down to normal.

#### Australian magnate boosts stake in UK textile group

By Alice Rawethern in London

MR ABRAHAM GOLDBERG, Australian textile magnate, has increased his stake in Tootal, one of the largest UK textile groups, by 5.2 per cent to 14.4 per cent.

Mr Goldberg staged an unsuccessful bid for Tootal four years
ago. Last autumn he instructed Cazenove, the London stockbroker which acted for him in his 1985 bid, to buy shares in the group. Earlier this month he appointed Schroder to act as his merchant bank in London and advise him on dealings with Too-

Mr John Reynolds, a Schroder director, said yesterday Mr Gold-berg was "keeping his options open" with regard to Tootal and has "not decided" whether to

In November and December interests last year Mr Goldberg spent textiles.

Magnet directors plan largest-ever **UK** buy-out

By David Waller in London DIRECTORS of Magnet, the

British furniture group, are planning a management buy-out for the company.

Any such deal would value Magnet at more than £500m (\$875m) and if successful, it

(\$875m) and if successful, it would be by far the largest buyout of a quoted UK company.

A brief statement yesterday said that Mr Tom Duxbury, the Magnet chairman, and other directors had made an approach which could lead to a hid. Neither the chairman nor his financial advices. Parkets Trust Islandial advices. Parkets Trust Islandial advices. cial adviser, Bankers Trust Inter-

national, was prepared to add to

this yesterday.

Magnet's shares jumped from 205½p to 262p.

Lex, Page 14; Souring of a sweet dream, Page 24; Ryan International buy-out, Page 24

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## INTERNATIONAL COMPANIES AND FINANCE

# operating profits edge higher

By Alan Friedman in Milan

NUOVO Banco Ambrosiano (NBA), the privately controlled successor bank to the late Mr Roberto Calvi's Banco Ambrosiano, has reported a modes-siano, has reported a modes-3.3 per cent rise in its gross operating profit for 1988, to L216bn (\$160m).

NBA pointed out, however, that the 1988 results include a 20 per cent rise in interest

earnings while the previous year's operating profit hadin-cluded substantial extraordi-

nary credits from share sales. The Milan-based NBA, which was formed originally in August 1982 by a private public bank consortium that stepped in after the crash of the Calvi bank, said its total deposit base grew by 12 per cent last year to 16,767hm while its outstanding loan book was 14.4 per cent higher at 14,584bm. Net profits will be announced later this

Nuovo Ambrosiano has been embroiled in a dispute in recent weeks that spans both the Italian banking and politi-cal worlds. The bank's largest single shareholder — a finan-cial vehicle called Gemina that can venicle caned demina that is effectively controlled by the Fiat group — is pressing along with other shareholders for a merger between NBA and its 51 per cent subsidiary, the cash-rich Banca Cattolica del Veneto. Cattolica recorded a L200bn operating profit for 1988, up from L195bn in 1987. The controversy has seen support for the merger plan

expressed by Mr Francesco Paolo Mattioli, the senior Flat executive who is deputy chairman of NBA and a director of Gemina. Support for the merger has also come from Mr Giovanni Bazoli, the NBA chairman who is also an indi-rect shareholder (by way of Mittel, a Brescia company) of Gemina, which controls a 14 per cent stake in his bank.

Opposition to the merger plan has come from industrial-ists in the Veneto region and from Socialist politicians. Their fear is that despite Fiat's indirect shareholding in Gemina and NBA, the Turin group could be seeking to gain effec-tive control or an infinential voice in what would become Italy's higgest private bank.

# Ambrosiano Kuwaiti venture aims to lift Spanish bank stake

CARTERA CENTRAL. a Kuwait Investment Office (KIO)-linked joint venture that is emerging as the powerbroker in the merger between Spain's two largest banks, Banco Central and Banesto, yesterday announced a Ptallbn (\$96m) capital increase aimed at augmenting its already considerable share-

holding in the two banks.

The venture is controlled by Constructiones y Contratas, a construction holding company owned by Mr Alberto Alcocer and Mr Alberto Cortina, two Madrid financiers whose international partners in other investment projects in Spain include Mr Carlo De Benedetti, the Italian entrepreneur.

Cartera Central's increased war chest came after a tense Banesto board meeting on Tuesday, when its five representatives strongly objected to the presentation by Mr Mario Conde, Banesto chairman, of the bank's 1988 results and

By George Graham in Paris

CREDIT AGRICOLE, the

largest French bank, has reor-

ganised its top management following the crisis last year which led to the replacement of the chief executive and the

resignations of four other

senior executives.

Mr Philippe Jaffre, who was appointed in November as the chief executive of the Caisse Nationale du Crédit Agricole,

the central organisation jointly

owned by the group's co-opera-

tive regional banks, announced yesterday a restructuring of

nation of two deputy managing directors.

Miss Monique Bourven, he

of capital markets at Crédit Agricole, becomes deputy man-aging director in charge both of capital markets and of real estate and insurance activities.

Mr Edonard Esparbes, for-merly chief executive of the Loire regional bank, becomes

deputy managing director with

responsibility for development and finances, including con-sumer and farm sector banking

and financial and accounting

relationships within the group. The appointment of someone from a regional bank is expec-

senior executives

Management shake-out

at Crédit Agricole

criticised his management record over the past 12 months, his first year as chairman. The boardroom row was in line with objections raised in the past by Cartera Central to management and policy decisions in Banco Central, where Cartera Central, with 13 per cent of the equity, is by far the biggest shareholder.

At Banesto, where Cartera Central owns some 2.5 per cent of the stock, the investment of the stock, the investment group's representatives, together with another five members of the 28-strong board, refused to endorse Mr Conde's presentation. They alleged that a PtaS9tm pre-tax profit figure for last year announced by Mr Conde had been inflated by Banesto sales of assets to other companies within the bank's industrial and financial holding.

and financial holding.

Mr Conde was able to hold off the critics and have the board approve the results but the meeting promised to be

Philippe Jaffre: will take

ted to help ease tensions between the regions and cen-tral Caisse Nationale.

Mr Bernard de Pasquale, director of information systems, has been given temporary responsibility for logistical resources, including his existing functions as well as juridical and fiscal services.

Mr Jaffre will take responsi bility for banking, including international, corporate and

investment banking.

ibility for banking

only the first of similar con-frontations. In a similar vain Cartera Central representa-tives have accused Mr Alfonso Escamez, Banco Central's chairman, of withholding information on dealings and of a poor profitability record.

Cartera Central's unwelcome shareholding at Banco Central and its hostile boardroom tac-tics were in part responsible for the decision by Mr Escamez to join forces with Mr Conda for the decision by Mr Escamez to join forces with Mr Conde last year and to create the Banco Espanol Central de Credito (BEEC), the result of the merger of the two banks.

Cartera Central's response to the merger was to invest some Ptasohn in Banesto shares and gain a hogginum pressure in

gain a boardroom presence in the bank similar to the one it enjoyed at Banco Central. When BEEC is formally unveiled later this year, Cartera Central will easily be its main shareholder, with some 10 per cent of the new bank's equity.

#### Restructuring to put IHC Caland in red

By Laura Raun in Amsterdam

IHC CALAND, the Dutch offshore eqipment and services group, yesterday announced a major financial restructuring that will result in a F1 45m (\$21.6m) loss for 1988 and chaint the company's share shrink the company's share capital. The far-reaching restructuring is aimed at par-ing back the company and bracing it for continued diffi-culties expected in offshore energy equipment and services

as well as direct exploration.

IHC said it believed that oil prices would fall soon and stay lower for several years. The group was created in 1984 from the merger of IHC Inter and Caland Holdings and has since struggled amid consolidation in the offshore industry.

in the offshore industry.

A FI 50m provision will be taken in the 1988 accounts to cover asset write-downs and expected losses on disposals. Share capital will be trimmed by 20 per cent to FI 45.3m from FI 56.6m by repaying share-holders FI 2 a share.

#### Statoil to propose big cuts in spending

By Karen Fossii in Oslo -- --STATOIL, Norway's State oil company which is struggling to improve earnings and reduce costs, will today recommend to its board a three-year plan which is to reduce annual group spending by NEr2bu (\$300m) and the number of

(\$300m) and the number of "man-years" by 1,500.

The company, which employs 11,000, has been undergoing major organizational changes since 1987 when it became forced to take write-offs over a period of three years on a refinery expansion project in which it overshot its budget by NKv6.88m.

Statoil has also been hardhit by a reduction in earnings on crude oil sales which plunged along with crude oil prices in 1986 and only

recently have improved.

Third-quarter pre-tax profits, posted last November, were nearly halved to NKr3bn from NKr3.6bn in the same

from NATS.60h in the same period a year earlier.

After a thorough analysis in 1988 of the group's strategic and financial objectives the company says it has more clearly defined financial objec-tives for future activity.

The hear Statoff said that it In 1988 Statell said that it had achieved cost reductions

of about NKr400m. Continued cost reductions are to be directed towards all segment's of the group's operations, including cost-effective measures and further co-ordination of offshore operations.
To this end, the company

admits that administration expenses will have to be reduced and the criteria for approval of project studies and research and development pro-

jects will be "tightened."
Statoil is also considering plans to reduce and to defer investments, it said. Just a few months ago, it emerged that the company was reviewing on a case-by-case basis, all of its upcoming projects with a view to identifying which ones can be deferred.

Although Statoil has not presented any specific plans on projects to be affected, it has not excluded the possiblity of major projects like the Troll gas field development. investments, it said. Just a few

# FINANCIAL TIMES CONFERENCES

# RETAILING IN THE 90s -The Role of Technology

London, 20 & 21 March 1989

Retailing in the 90s and the growing importance of new powerful technologies and innovation for retailers will be the subject of the Financial Times' latest conference on the Retail Industry.

The retail sector has enjoyed a boom in recent years but changes in the industry and a moderation in the rate of growth in consumer expenditure indicate that times are getting tougher. Innovations abound in retail technology and, with increasing competition and cost pressures, technology is increasingly playing a crucial role in assisting retail management to know more about their customers and what they want to buy and in providing more efficient communication with warehouses and with suppliers.

Speakers who will be taking part in this timely conference include:

Mr James Gulliver Lowndes Queensway PLC

Mr John Berry The Boots Company PLC

Ms Sophie Mirman Sock Shop International Pic

Mr Felix Barber The Boston Consulting Group Limited

Mr Richard Allen EftPos UK Limited

Mr Len Fletcher NCR Limited Mr lan Simons

MPSI Systems Limited Mr Richard Weir

The Retail Consortium Mr John Thompson

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Mr Jeremy Soper W H Smith Limited

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Mr Gareth Williams Marks and Spencer plc

Mr Paul Fuller Touche Ross Management Consultants

Mr Desmond Pitcher Mr Colin Gunner The Littlewoods Organisation PLC Honeywell Bull Limited

## Retailing in the 90s

Mr John Leighfield

- The Role of Technology

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The Financial Times Conference Organisation, 126 Jermyn Street LONDON SWIY 4UJ. Tel: 01-925 2323, Tlx: 27347 FTCONF G, Fax: 01-925 2125 Name Company

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#### Dresdner plans to merge mortgage subsidiaries

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For the period 23rd January, 1989 to 24th July, 1989 the Notes will carry an interest rate of 9.7125% per annum with a coupon amount of U.S. \$4,910.21 per U.S. \$100,000 Note payable on 24th July, 1989.

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(Incorporated with limited liability in the Cayman Islands) U.S.\$150,000,000

Series V Floating Rate Trust Obligation Participation Securities due 1992

Secured by a Charge on a Portfolio of Fixed Rate Bonds and

Notes with an aggregate principal amount of U.S.\$215,275,000

For the period 24th January, 1989 to 24th July, 1989, the securities will carry an interest rate of 9.65% per annum with a coupon amount of U.S.\$12,129.51 per U.S.\$250,000 denomination and

Listed on the Luxembourg Stock Exchange

Agent Bank

U.S.\$24,259.03 per U.S.\$500,000 denomination

Bankers Trust Company, London

By Haig Simonian in Frankfurt

bank, plans to merge two of its mortgage banking subsidiaries to form the country's largest private-sector mortgage bank-ing institution with total assets of about DM42.5bn (US\$23.1bn). Dresdner owns more than 90 per cent each in Deutsche Hypothekenbank Frankfurt-Bremen, the country's fifth largest private mortgage bank with total assets of DM25.9hm at the end of September last year, and in Pfalzische Hypo-thekenbank, the 10th biggest

with total assets of almost DM15.4hn at the same time, Dresdner Bank is offering to buy out the remaining minority interests in Pfalzische Hypothekenhank at DM800 a share, some 15 per cent above last year's average share price, it said. Shares in

DRESDNER BANK, West the bank were fixed at DM770 Germany's second biggest in Frankfurt on Tuesday. in Frankfurt on Tuesday. Observers have predicted changes in German mortgage banking, not least because of new European Community rules which could open the way for mortgage banks from other EC countries to issue paper in the German market. In return for strictly limited powers, German mortgage banks have a range of privi-leges in issuing fixed income paper. Some bankers have suggested the new EC rules could threaten the separation of powers between mortgage banks and universal banks.

If the merger goes ahead, the new bank will be substantially bigger than Rheinische Hypothekenbank (Rheinhyp), the Commerzbank subsidiary, currently Germany's biggest mortgage banking institution.

ge rinance. 2100,000,000 **Mortgaged Backed Floating Rate Notes Due 2014** Notice is hereby given that in accordance with Conditions 5(b) and 11 of the Notes, the Issuer hereby gives notice to redeem £4,100,000.00 principal amount of Notes, selected randomly as detailed below. The date set for the mandatory

**Notice of Partial Redemption** to Holders of ....

randomly as detailed below. The date set for the mandatory redemption is the next coupon payment date being, 6th March, 1989, and the Notes will be redeemed at their principal amount plus accrued interest. Payment will be made against surrender of the Notes, together with all appurtenant Coupons maturing after the date set for redemption at the offices of the Paying Agents, named on the Notes. On and after 6th March, 1989, the redeemed Notes will cease to accrue interest.

The amount of any missing unmatured Coupons will be deducted from the sum due for payment. Any amount of principal so deducted will be paid against surrender of the relative missing Coupons within five years from the date of payment. The redeemed Notes will become void unless presented for payment within ten years of the redemption

presented for payment within ten years of the redemption date. The nominal amount that will be outstanding after the Notes listed below have been redeemed is £80,800,000.00.
The Serial Numbers drawn for mandatory redemption are

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Dated 26th January 1989

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I	BRITANNIA BUILDING SOCIETY
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Hambron Bank I Janufeed

Hambros Bank Limited Agent Bank

FALCONS ROYAL DUTCH In view of the spift of existing shares of N.V. Royal Dutch Petroleum Company of nominal value dis. 10.— Into two shares with nominal value dis. 10.— Into two shares with nominal value dis. 5.— the rights of Falcons (sixed term agreements for long term call options on existing securities) Royal Dutch will be adjusted as follows:

holders of Falcons Royal Dutch will have the right to purchase two shares Royal Dutch with negolasi value dis. 5.— for each two Falcons hold for a total amount of dis. 185.—, as described in the prospectus of 2nd June 1986, during the paried between 18th January 1989 and 4th June 1991

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#### INTERNATIONAL COMPANIES AND FINANCE

# Film successes produce a et rese town of record quarter for Disney

WALT DISNEY, the US the film-making business from entertainment group, yester-day reported the best quarterly performance in its long history, thanks to a string of sno-cesses from its revitalised film

The Burbank, California group, which has transformed its operating fortunes since Mr Michael Esiner and Mr Frank Wells took over at the top in 1984, said its net income rose 48 per cent from \$100.4m to \$148.3m, or \$1.08 a share, in the December quarter, the first in

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in at the

Disney's year. Revenues rose an equally spectacular 42 per cent to \$1.04bn from \$734.6m. The key to the strong performance is the transformation of

largest producer of packaged consumer goods, yesterday reported sturdy underlying growth in fourth-quarter prof-its. But special costs to restruc-

ture two recalcitrant food

operations caused earnings to

The fourth-quarter drop still left Morris with a 26.9 per cent increase in net income for the year, with most of the com-

pany's far-flung food, beer and

tobacco operations performing well. In particular, its world-

leading tobacco business con-

tinued to add volume and mar-ket share in a shrinking US

In the latest quarter, earnings of the New York-based

company fell from \$478m or

Net income

edges higher

at Bouygues

By Paul Betts in Paris

from FFr495m in 1987.

BOUYGUES, the leading French construction group with major interests in televi-

sion, yesterday reported a 4 per cent rise in net profits, exclu-ding minority interests, to FF7517m (\$82.5m) last year

Sales rose by 7 per cent to FFr50.1bn last year from FFr46.6bn the previous year. Bouygues said it expected sales to rise to FFr52.5hn this year. The company also confirmed that Nimon 1 is the Jaranese

that Nippon Life, the Japanese insurance company, had

a flop factory with 3 per cent of the market in 1984 to the pinnacle of Hollywood last year, with around 19.4 per cent of all cinema ticket revenues, accord-ing to Varlety, the Hollywood

trade magazine.

Disney released only 12 pictures last year, including three of the six most successful films: the No 1, Who Framed Roger Rabbit? (with gross revenues of \$150m), Good Morning, Vietnam (\$123m) and Three Men and a Baby (\$84m).

according to Variety.

The filmed entertainment division also enjoyed strong profits from its home video operation. Overall, the division's operating income rise 30

Philip Morris up 27% on year

91 cents a share to fourth-quarter earnings to cover

restructuring costs at its General Foods subsidiary in the US and at General Foods world-

wide, above all its coffee busi-

ness. Morris said that the Max-

well House coffee operation had an unsatisfactory year fighting to defend market

share. The worldwide divi-sion's overall operating income

fell 33.8 per cent even before

charges. Kraft chipped in \$78m in

operating profits during its brief period with Morris, but diluted its new owner's earn-

ings by 12 cents a share,

By David Owen in Toronto

A US\$200M charge relating to

the restructuring of its North

American operations pushed Canada's Northern Telecom

into the red for the fourth

quarter.
The telecommunications sys-

tem manufacturer recorded a

net loss of \$17.5m or 9 cents a share for the period in ques-tion, compared with a profit of

\$140m or 57 cents a share a year ago. Revenues, by contrast, rose by 16.5 per cent to

Net earnings for all 1988 declined by 47 per cent to

\$183.2m or 70 cents a share

from \$347.2m or, \$1.29 on revenues of \$5.41bn against \$4.91bn. Excluding the impact of the restructuring, 1988 per share income was down 8.6 per cent

The company, which is majority-owned by the conglomerate BCE, blamed increased investments in prod-

uct and market development and intense competition for its

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\$1.53bn from \$1.32bn

from a year ago.

PHILIP MORRIS, the world's \$2.02 a share to \$342m or \$1.48,

per cent to \$74.8m on a 38 per cent jump in revenues to \$410.0m.

This year Disney is planning to double its output of pictures through the formation of a new studio, Hollywood Pictures.

In its big theme parks and resorts business, which includes Disneyland in Calif-ornia and Walt Disney World in Florida, operating income increased 39 per cent to \$121.2m on a 33 per cent advance in sales to \$511.6m.

In consumer products, which includes merchandise spin-offs from the film business, operating income rose 73 per cent to \$53.9m on a 129 per cent increase in revenues to

because of the interest cost of

share to \$2.34bn or \$10.03 on a 12.6 per cent gain in revenues

The highlight of the year

was the powerful gain in the tobacco business, where Marl-

boro is the world's leading

brand. In the US, Morris increased its market share

from 37.9 per cent to 39.3 per cent in a market that declined

2.1 per cent. Overseas, the cigarette business enjoyed its biggest ever volume surge, of 4.4

per cent.
Miller Brewing, the beer sub-

sidiary, increased barrel vol-

ume and market share, and

lifted operating income 11.7 per

poor performance. Research and development expenses in 1988 reached 13.1 per cent of

Geographically, North Amer-

ican revenues were higher than 1987, while overseas reve-nues declined due to reduced

demand from Turkey and the

February sale of European businesses to Britain's STC.

to continue in the first six

months of the current year.

According to Mr Edmund Fitz-

gerald, chairman, the first two

quarters could produce earnings "as much as one-third less

Barring a global economic downturn, however, Mr Fitzgerald foresees that a strong second half will result in year-

on-year revenue and earnings

growth. The restructuring, which will result in 2,200 redundancies, is intended to

enhance the company's ability

to compete by streamlining

The lean times are expected

while revenues rose 19.9 per cent to \$8.64bn.

But Morris charged \$212m or For the full year, earnings rose from \$1.84bn or \$7.75 a

**Restructuring brings loss** 

for Nortel in final period

from \$174.3 or \$2.77. Income from operations soared to \$539m from \$150m. Sales were \$5.49hn against \$4.62hn. Shipments increased to 10.1m tonnes from 9.1m, due to the strength of the capi-

included extraordinary items that resulted in a net charge of \$50m against a net gain of \$44m a year earlier. Full-year profits included net charges of \$132m, against net gains of \$136m in 1987.

 WHERLING-PITTSBURGH Steel, eighth largest integrated US steel producer, reveals fourth-quarter net income from operations of \$40.5m or \$7.42 a share, against a net loss of \$6.3m last time, on sales of \$274.8m, against

An extraordinary credit of \$12.7m lifted the final net in the latest quarter to \$53.2m or \$9.91. The year-earlier loss is after a pre-tax restructuring charge of \$46.7m - an extraordinary charge of \$8.7m leaves the final net loss at \$15.1m. A net profit of \$258.5m or \$48.69 a share is recorded for the full year, up from \$84.0m or \$14.66, on sales \$1.1bn,

• WARNER-LAMBERT, the diversified drug company with

Mr Joseph Williams, chief

• FMC, the US industrial conmerate, lifted fourth-quarter profits to \$36m or \$1 a sales 3 per cent up to \$882m. Net profit for the full year declined to \$129m or \$3.6 a share from \$180.5m or \$4.29 which, however, included a non-recurring gain of \$84m. Revenues rose to \$3.3bn from

petroluem group, staged a turnround in the fourth quar ter but profits were down for the full year. Net income for the quarter was \$66.3m or 80 cents, compared with a loss of \$79.6m, on revenue of \$1.2bn, against \$1.3bn.

nes of \$4.3bn against \$4.8bn.

from \$114m or 73 cents a year ago, with real estate operations as leading contributor and a loss from petroleum. For the year, it had a net loss of \$47m or 30 cents a share, against a net profit of \$374m or \$2.37 in 1987.

 FREEPORT-McMoRan, the US fertiliser and resources group, showed a marginal rise in fourth-quarter profits to \$59.9m or 78 cents a share from \$58.6m or 72 cents a year

For all 1988 net profit rose to \$310m or \$4.13 a share from \$248.8m or \$3.38.

ROHM and Haas, the US

chemicals group, showed a sharp rise in 1988 profits, to rose to \$2.54bn from \$2.2bn. Fourth-quarter profits were \$594.6m or 64 cents a share, against \$531.9m or 55 cents, on revenues of \$594.6m against

#### NEWS IN BRIEF **Bethlehem** Steel forges ahead

By Karen Zagor

BETHLEHEM STEEL, the big US basic steel producer, reports strong profit growth for 1988, reflecting further rehabilitation from its brush with bankruptcy in 1987. But fourth-quarter earnings were slightly lower because of additional restructuring costs.

Net income for the Decem ber quarter was \$65.7m or 79 cents a share, compared with \$71.5m or \$1.07 a share previously. Sales edged ahead to \$1.33bn from \$1.21bn. Full-year net income was

\$403m or \$5.32 a share, up

tal goods, construction and semi-finished markets. Fourth-quarter returns

against \$1bn.

confectionery and consumer products businesses, expects a 20 per cent improvement in earnings per share in 1988 to \$5 on a 14 per cent gain in sales to more than \$3.90n.

executive, says the company's Lopid anti-cholesterol agent doubled its sales last year to about \$190m and should add another 50 per cent this year.

OAMERADA HESS, the US

The latest quarter includes a charge of \$30.3m for capitalised exploration expenses while the year-ago figures include non-recurring income of \$78m, primarily from cuts in foreign taxes.

Full-year net income was down to \$124.2m or 1.51 cents, from \$229.9m or \$2.73 on reve-

 POLAROW, the US photography group, said the \$45 a share offer from Shamrock Holdings, which represents
Roy Disney family interests,
was "inadequate" and "not in
the best interests of Polaroid
and its stockholders."
Last week, Shamrook raised

its offer from an earlier \$42 a share bid, which was contin-gent on the invalidation of Polaroid's employee stock ownership plan.

 SANTA FE Southern Pacific, the US transportation and natural resources group, lifted fourth-quarter net profit to \$156m or 99 cents a share from \$114m or 73 cents a year

\$230.1m or \$3.46 a share from \$195.5m or \$2.85. Revenues

# American Express profits top \$1bn

By Anatole Kaletsky in New York

AMERICAN EXPRESS, the US \$533m or \$1.20 reported for financial and travel services group, earned \$23im or 54 cents a share in the fourth quarter, on revenues which increased by one-third to

The latest figures were not comparable with the net loss of \$104m or 24 cents in the corresponding 1987 quarter, due to special charges connected with Third World loan losses and the 1987 crash on Wall Street. In 1988 as a whole, American Express earned \$1.04bn or \$2.43 a share, almost double the

1987. However, the returns for both years were distorted by numerous non-recurring items. These included a loss of \$625m at American Express Bank in 1987 and nearly \$250m of pre-tax charges this year at the Shearson Lehman Hutton securities subsidiary.
The company's most impor

tant single business, travel related services, which includes charge cards and travellers cheques, continued to grow rapidly in 1988. Net income increased by 18.4 per quarter, and by 18 per cent to \$772.8m in the year as a whole. IDS Financial Services, the life insurance and investment business, boosted profits by 20.5 per cent to \$40.6m in the fourth quarter and 19.2 per cent to \$147.6m in the whole

American Express Bank made profits of \$47.1m for the quarter and \$5149.0m for the year, compared with losses of \$295.9m and \$625m respectively

in 1987. The bank reduced its total

cent to \$183.5m in the latest Third World exposure by 45 per cent to \$830m and its Latin American credits by 53 per

cent to \$538m. Shearson Lehman Hutton which is 71 per cent owned by American Express, contributed a loss of \$13m in the fourth quarter, after a \$70m write-down connected with a large speculative position in securities of MCorp, the trou-bled Texas bank holding com-

Shearson's full-year result was a net profit of \$50.0m, compared with \$88.9m in 1987.

## Buoyant overseas demand lifts Unisvs

UNISYS, a leading computer maker with a wide range of products from workstations to mainframes, has reported strong earnings growth for last year, with buoyant demand abroad making up for slack business in the US market. But it warned that the cur-

rent quarter's results "will be very weak," reflecting lower production levels and higher costs, inventory reductions and the transition to its new 2200 family of main frame comput-

From the second quarter on, though, it expects to benefit from the new range resulting in strong revenue and earnings growth for the rest of 1989.

For its fourth quarter ended last December it turned in net profits of \$218m or \$1.05 a share fully diluted, against \$216.9m or \$1.09 on slightly fewer shares a year earlier. Revenues were \$2.87bm, against

The latest quarter was reduced by \$20m or 6 cents a share, for forecast costs of restructuring some domestic product and marketing operations and for integrating Convergent, a computer com-

pany Unisys acquired last year. Full-year net profits rose 18 per cent to \$680.6m or \$3.27 a share, from \$578m or \$2.93. Revenues were \$9.9bn, against \$9.71bn. Overall, the year "was

the industry originally expec-ted," said Mr Michael Blumen-

thal, chairman.
Order growth was strong in orders increasing at a double-digit rate. Demand was broad-based from workstations to mainframes.

• Cray Research, the leading maker of supercomputers, reported sharply higher fourth-quarter earnings and a small gain for the full year. The company's susbsequent comments to analysts about its first quarter outlook, however, knocked \$3% off its shares yes-

terday to \$61 %. Cray is forecasting "signifi-

tougher than we and most of cantily lower" first-quarter revtion of when systems are going to be installed." For the full year it estimates revenues will grow by 10 per cent and its earnings by 7 per cent. Each Cray computer is a multi-miliion installation so its revenues

are erratic. A wave of installations in the fourth-quarter ended December pushed net profits up to \$88.5m, or \$2.80 a share, from \$34.1m, or \$1.08, a year earlier. Revenues were \$330.3m

ngainst \$163.6m. Full-year net was \$156.6m, or \$4.99, against \$147.1m, or \$4.65, on revenues of \$756.3m against

#### Apollo ends 1988 with return to profitability

APOLLO Computer, the US \$21.3m or 44 cents last time. computer workstation manu-facturer, ended 1988 with a return to profitability after two quarters of losses. Net income for the year was

\$2.1m or 6 cents a share, compared with \$20.5m or 56 cents for 12987, on sales ahead to \$653.5m from \$553.7m. Fourth-quarter earnings were \$3.2m or 9 cents a share, against \$10m or 28 cents, on sales up to \$184.1m from \$163m. Net income for 1988 was boosted by an extraordinary gain of 5 cents a share on

repurchase of debt. • Prime Computer incurred a fourth-quarter loss of \$14.4m. tomer upgrades compared with a net profit of mini-computers.

The latest quarter's figures include restructuring and other charges of \$32.8m. Revenue was well ahead at \$431.1m. against \$267m.

Full-year net income was \$19m or 39 cents a share, compared with \$64.8m or \$1.32 after restructuring and other charges last year of \$42.4m. Sales jumped to L6bn from

\$960.9m. Prime said its fourth-quarter revenue increase resulted mainly from strong sales of CAD-CAM products, increased demand in international markets and an increase in customer upgrades to high-end

#### **Consolidated Bathurst** share trading suspended

By Raymond Snoddy

Bathurst, one of Canada's largest paper and forestry product groups was suspended yester-day amid speculation that Associated, the UK publishing group, planned to sell its 15.3

per cent stake.

Associated declined to confirm or deny the sale last night, but there were signs that it could be on the way to Power Corporation whose shares were also suspended

Lord Rothermere, chairman of Associated, which publishes both the Daily Mail and the Mail on Sunday in the UK, has made clear he intends to focus

future. There have already

THE SHARES of Consolidated been sales of peripheral busi-

A recent reorganisation of the structure of the company increased indebtedness and provides a strong incentive to the company to release some of

in its 1967 accounts Associated valued its stake in the Canadian paper company as being worth £113m (US\$200).

British Petroleum has no interest in being a white knight for Texas Eastern of the US, Mr Robert Horton, BP deputy chairman elect told Reuters. Texas Eastern is under siege from Coastal Corporabid for the company.

# SWISS VOLKSBANK

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> Head Office - Capital Market Financing Bahnhofstrasse 53, CH-8021 Zurich Tel. 01/228 11 11 Tlx. 813 804 Fax 01/241 72 17

bought 220,000 Bouygues shares, or a 1.7 per cent stake in the construction group.

Bouygues, which had been the target of a stock market raid by unidentified investors. last year, also announced last night an issue of 1.65m equity warrants designed to strengthen its capital funds. The company noted a strong recovery of its international construction activities in

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July 1988



# Group Finance Director (designate)

£30 - £35,000 plus car **Portsmouth** 

The Sunsail International group pioneered flotilla sailing holidays and today is the largest such operation in Europe with activities throughout the Mediterranean. Growth has been impressive - turnover has nearly doubled in the last year - and the company plans further growth organically and through acquisition. The head office is situated in attractive offices adjacent to a modern marina.

Reporting to the Group Managing Director, and a member of the small senior management team, you will

initially have responsibility for 7 of the 60 head office staff. The company has several joint ventures in the Mediterranean and plans acquisitions further afield; foreign travel is likely to constitute about 10% of your time. A new computer system for reservations and accounting has recently been bought and will require your attention in its implementation.

A qualified accountant, aged 26-32, you must have experience of managing an efficient accounts department, a good working knowledge of taxation and at least 2 years' experience outside the profession. Experience of the travel industry and a knowledge of sailing would be advantageous.

This is an attractive position with great scope for someone wishing to manage the finance function of a young, exciting company. Please write enclosing a CV and salary details, quoting MCS/7010, to Miles Holford **Executive Selection Division** Price Waterhouse Management Consultants

No. 1 London Bridge

Price Waterhouse





#### FINANCIAL CONTROLLER SUSSEX

This is a challenging new appointment which calls for an experienced and

ambitious chartered accountant. Established in 1983, our client is a highly successful software house with a prestigious international client base. The company's commitment to ongoing development of a unique range of products, coupled with planned expansion in the UK and overseas, is expected to generate substantial profit growth.

To assist in this growth, our client now wishes to strengthen the executive team through the appointment of a financial controller who will play a key role in the management and direction of the business, in addition to assuming the functional responsibilities expected at this level of appointment.

To meet the challenge, you will need to combine a sound professional background with the drive and commercial vision which will enable you to contribute positively to a progressive management team. Probably aged 28 - 40, you should have at least four years' experience in industry or commerce, ideally gained in a service operation. You will also demonstrate strong communication kills and hopefully have an understanding of operating in Europe.

If you match this profile, please send a comprehensive career résumé together with salary history and daytime telephone number, quoting reference 3000, to Bruce McKay, Executive Selection Division.

#### **△**Touche Ross

Thavies Inn House, 3/4 Holborn Circus, London EC1N 2HB. Telephone: 01-353 7361.

# FINANCE DIRECTOR

to £40,000 with appropriate benefits – Manchester

London Scottish Bank plc is one of the UK's leading consumer credit companies, with a nationwide network of over 100 branches and an impressive record of growth throughout the past decade. We now wish to appoint a Finance Director who, reporting to the Chief Executive, will be responsible for providing the full range of financial activities of a forward looking public company, including negotiations with Banks and other City Institutions. In addition you will contribute as a member of the Board (to which you will be formally appointed after a settling-in period) in all areas of company management where your financial and decision making skills will be directed towards increasing the company's overall profitability.

The ideal candidate will be aged mid 30's; a Chartered Accountant with an orientation towards Management Information Systems and a highly developed commercial attitude. Probably currently in a senior position in a medium to large company, you will need an in-depth knowledge of computers and experience in company acquisitions, with the personal presence and statute to represent us at the most senior level. However, this is also a "hands on" role and you must be prepared to work with and alongside your team where your objectives demand

We are offering a salary up to £40,000 together with an appropriate car, full medical and life insurance, bonus, profit share, share options and full relocation expenses where appropriate. If you feel you have the combination of personality, creativity and technical expertise to contribute immediately to this key role then write with full C.V. to:-

> Dennis Lee, Director of Personnel and Training, London Scottish Bank pic, Arndale House, Arndale Centre, Manchester M4 3AQ.

# London Scottish Bank plc

#### **CORPORATE TAX MANAGER**

Aberdeen

Benefits + Car

The Baroid Corporation is a leading supplier of high technology products and services to the oil industry worldwide.

A new appointment has arisen in our Aberdeen office to oversee and advise on taxation for the Corporation's extensive operations in Europe, Middle East

Candidates applying should be professionally qualified with a minimum of 3 years "hands on" experience in UK Corporate Tax Planning and Tax Compliance. Previous experience with a major firm of Chartered Accountants would be an advantage.

Please send a detailed C.V. indicating present salary level to: Manager, Human Resources, NLPS (UK) Ltd., (Baroid Corporation), Trident House, 15 Bath Road, Slough SL1 3ÚP.

#### **AUDIT POSTS** c£30,000

Audit Managers & PA's, sought by respectable medium to small firms of Chartered Accountants in Central London.

Piesse contact: David Paton on 01-580-5522, alternatively write to, Executive Search Division ouse, 77-79, Wells Str London, WIP 3RE.

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The Association of Futures, Brokers and Dealers Ltd is a Self Regulating Organisation responsible for the UK futures and options industry.

AFBD has several vacancies at Senior Compliance officer level for candidates with the following qualifications and experience:

- ACA's or equivalent, ideally with future and options experience, or
- Substantial operations experience in futures and options at a senior level

There are also a number of vacancies at Compliance Officer level for less experienced candidates.

Applicants should send a detailed CV to:-

Association of Futures, Brokers & Dealers Ltd B Section, 5th Floor 5-8 Mincing Lane London

EC3M 3DX Please quote reference CD/1 on the envelope



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Reporting directly to the UK Financial Controller, you'll have effective responsibility for the financial control of a very substantial £multi-million marketing/promotional budget. Supervising two assistants, you'll be specifically trained to advise on the financial implications of areas such as new product launches, promotional activity and packaging variations.

Add to that an element of liaison with external distribution operations and different marketing departments in other countries and you will appreciate the scope of your exposure.

For anyone with the ambition and ability to excel in a sharp-end environment, this represents a proven springboard to exceptional career prospects on an international scale. Within 18-24 months, you should be moving into either a business management role or a regional controllership. For further information, please contact ANDREW LIVESEY on 01-404 3155, or write to him at Alderwick Peachell & Partners Limited, Accountancy & Financial Recruitment, 125 High Helborn,

## Alderwick Peachell PARTNERS LTD

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Accountancy experience up to Balance Sheet Level is required. The successful candidate will have excellent communication and organizational skills. This extremely busy but friendly company have fully computerised offices and therefore computer experience would be preferred but is not essential as training will be given. Preferred

Assistant Service Charge Manager The successful applicant must be experienced to the equivalent of Semi-Senior Accountant with at least 3 years in a commercial environment. Good communication

skills are essential and familiarity with computer systems would be preferable although training will be given. Assistant to Director

This position would suit a Legal Executive with experience in reading commercial Leases. The successful candidate will be responsible for maintaining both computerised and manual records. Good communication and organizational skills are essential together with the ability to work well on own initiative.

Attractive packages available for suitable candidates for each of these vacancies.

Candidates who are interested in any of these challenging positions and feel they have the commitment to assist in the further development of this growing company should

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# **CONTRACTS & TENDERS**

#### Announcement from EREGLI IRON AND STEEL WORKS.CO. (ERDEMIR) TURKEY

Approximately 2000 metric tons of Ferro Silicon to be

- imported for our works 1989 requirement.
- 2- Tender document for this inquiry may be obtained as of 27th January 1989 from our following offices;
  - a) Ereğli Demir ve Çelik Fabrikalari T.A.Ş. Satinalma Genel Müdür Yardimciliği Dis Alimlar Müdür (Foreign Purchases) Uzunkum Cad. Kdz.Eregi/TURKEY
- b) Ereğli Demir ve Çelik Fabrikaları T.A.Ş. Satinalma Müdürlüğü Istanbel/TURKEY
- c) Ereğli Demir ve Çelik Fabrikalari T.A.Ş.
   Satinalma Genel Müdür Yardimciliği Diş Alimlar Müdürlüğü Atatürk Bulvari, Sekan han No.127/9 Ankara/TURKEY
- 3- The offer in sealed envelopes should be submitted to Ereğli Demir ve Çelik Fabrikaları T.A.Ş. Satinalma Genel Müdür Yardimciliği, Uzunkum Cad. Kdz.Ereğli/TURKEY at the latest by 12.00 hours Turkish local time on 10th March 1989.
- Our company reserves the right to place the order either partially or completely with any bidder to cancel the tender completely. The receipt of quotations shall in no way be binding upon our company.

#### **COMPANY NOTICES**

NOTICE OF REDEMPTION
A.F.L ATLANTIC FINANCIAL INTERNATIONAL N.V.

Secured Adjustable Rate Notes Due 1994

NOTICE IS NEREEY GIVEN in accordance with the indenture of Trust dated as of August 15, 1984 (the "indenture") from A.F.I. Attantice Financial International N.V. (the "Company") and Atlantice Financial Federal to Marine Midland Bank, N.A. (the "Trustee"), that all outstanding Secured Adjustable Rate Notes Due 1984 (the "Roses) lessed by the Company parametric to the indenture shall be redeemed on February 28, 1989 (the "Redemption Date") at their principal amount. The redemption of the Notes is being made as authorized by the eleventh paragraph of the reverse elde of the Notes and pursuant to the applicable provisions of the indenture.

Payment of the principal amount, together with interest accrued to the Redemption Date, will be made on the Redemption Date upon presentation and surrender of the Notes to be redeemed with all coupons, if any, appearabling thereto maturing after the Redemption Date, at any of the tollowing paying agents for the Notes: (I) Banque Partites (London Parth, 75008 Parts, France, (6) Banque Partites (London Ranch), Lombard Street 68, London SCRV SLL, U.K., (6) Morque Guaranty Trust Company of New York, Avenue des Arts 35, B-1040 Brassels, Belglum, (IV) Banque Partites (London SCRV SLL, U.K., (18) Acceptable (18) Acceptabl

Certain payments may be excited to reporting to the United States internal Revenue Service (1915") and to backup withholding at a rate of 20% if payees not recognized as enterpt recipients fall to provide an excepted IRB Form VH-5, certifying under penalties of perjury that the payee is not a United States person, or, in the case of a United States person, are executed IRB Form VH-5, certifying under penalties of parjury its payers. A payment exhibit penalties of parjury its payers in the payer is according to the foregoing reporting and withholding generally includes any payment that is made implied the United States, including any payment paid to a United States address by mail or by electronic transfer, or with respect to which the issuer or the paying spart has exhall knowledge limit the payer is a United States person. Those holders who tall to do no may also be subject to a passably. Please provide the appropriate certification when presenting blokes for payment.

Jenuary 28, 1980

#### BANQUE NATIONALE DE

USD 250.000.000. floating rate notes due 1997. Applicable interest rate for the interest period from 23.1.89 up to 24.4.89 as determined by the reference agent is 915 per cent per annum namely USD 2448.78 per bond of USD 100.000.-

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# Managing the affairs of several Mutual Insurance Companies on behalf of a partnership generates a modest but exacting accounting workload of a highly sensitive and confidential nature. In view of recent business growth, the Office Manager needs to devolve her recently computerised bookbeeping responsibilities (to T/B). Furthermore, the finance Partner needs to develop more regular cash flow firecasting and improved management reports for each of their main business areas. The partnership's age structure means that this role is envisaged to last for any invariant of the partnership's age structure means that this role is envisaged to last for

approximately 5-7 years. For an appropriately experienced person, a part-time role could be negotiated after a familiarisation period. Back-up and support is available as required from the main company's accounts department. Salary indicator £20-24,000.

To discuss this opportunity further, please forward your detailed CV, together with a day-time telephone number, to:

HODGSON

Mutuals

Peter Willingham Ref. 005 Managing Director HODGSON IMPEY SEARCH & SELECTION LIMITED 50 Pall Mall London SW1Y 51Q.

Aged c.50

#### COMPANY NOTICES

THE COMMISSIONERS OF THE STATE BANK OF VICTORIA US\$ 300,000,000 Guaranteed Floating Rate Notes due 1996

in accordance with the description of the Notes, notice to hereby given that for the interest period January 25, 1989 to July 25, 1989, the Notes will carry an interest rate of 8%% per annum.

Interest Payment Date, July 25, 1989 against coupon No 6 will be US\$471.35 per Note of US\$ 10,000 nominal and US\$11,783.85 per Note of US\$ 260,000

KREDIETBANK

THE AGENT BANK

NOTICE OF ESTABLISHMENT OF THE INTEREST RATE FOR THE FIVE-YEAR PERIOD COMMENCING MARCH 28, 1989

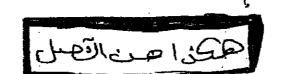
Republic of South Africa ECU 40,000,000 Retractable Bonds Final Meturity: March 28, 1999

In accordance with clause (b) of paragraph "interest" of the Terms and Conditions of the Bonds, notice is hereby given to Bondholders that for the five-year period commencing March 28, 1989 the Republic of South Africa has decided that the Bonds will bear interest at the rate of 9 1/4 % per annum.

Luxembourg, January 26, 1989 The Fiscal Agent



**KREDIETBANK** S.A. LUXEMBOURGEOISE



#### INTERNATIONAL COMPANIES AND FINANCE

# Top auction price for HK property Dominion

By John Elliatt in Hong Kong

SUN HUNG KAI Properties and Sino Land, two of Hong Kong's most prominent propand Sino Land, two of Hong Kong's most prominent prop-erty companies, yesterday paid a record auction price of HK\$3.35bn (US\$429.5m) for a 77,800 sq ft plot of prime gov-ernment-owned development

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The price for the site, on the north Wanchai harbour front near the territory's central district, falls within forecasts of HK\$3bn to HK\$4bn and imderpins recent sale prices and rental values in Hong Kong's booming property market. But it disappointed some analysts on the local stockmarket, where prices fell slightly yes-terday afternoon following the

Sun Hung Kai, controlled by Mr Kwok Tak-Sheng, and Sino

By Andrew Whitley in Jerusalem

leading Israeli consumer and defence electronics company, has forced the resignation of Mr Yigal Ne'eman, its managing director since 1981.

The departure of Mr Ne'e-

man, one of the best known Israeli businessmen, strength-ens the hand of Mr Benjamin

Gaon, chief executive of Koor Industries, Tadiran's troubled

parent, in implementing turn-round programmes for Tadiran and the Koor group.

Tadiran shake-up forces

A SHAKE-UP at Tadiran, the Ministry, who currently heads leading Israeli consumer and Elisra, another Koor subsid-

erties to develop the site with an office block.

They wan the auction, which lasted only a few minutes, after bidding climbed quickly from a starting price of HK\$2.5bn. Mr Raymond Kwok of Sun Hung Kai said the fig-ure was lower than he had

Many of the colony's top tycoons were present, includ-ing Mr Li Kashing of the Cheung Kong and Entchison Whampoz groups, who said the sale price was "higher than my budget." He stopped bidding at HK\$3.15bp.

World, controlled by the Cheng

Koor recently redoubled its search for a foreign partner

interested in taking a substan-tial shareholding in Tadiran.

GTE, the US telecommunica-

tions concern, has a 6 per cent stake. After two decades of profitability, Tadiran dipped into the red in 1987, recording

a full-year loss of \$9.3m which is expected to have widened to \$20m in 1988 despite increased

ational terms, 1988 had been one of the best years ever for the company, for which mili-

family, which was the runner-up and has developed the new Hong Kong convention centre adjacent to the site; the Lan brothers; and Mr Y.S. Lo. whose Century City recently failed to take over Hongkong and Shanghai Hotels.

Stockbrokers had been looking for something to sustain recent growth in local share prices and were disap-pointed that the price was not nearer HK\$4bn. But property developers and agents argued the price was adequate for the prominent plot, which was zoned for non-industrial use, excluding warehousing, and is the last major site available in

Mr David Davies, managing director of First Pacific Davies, said: "It shows some maturity

in the market with a conservative approach rather than speculative fever. Everyone is happy and it is a good price for

The HK\$3.35bn amounts to a site value of HK\$43,000 per sq ft. Analysts estimated that the total development cost of the expected 1.17bn sq ft office block will be HK\$5.25bn when construction and borrowing costs are taken into account

the buvers."

It also underpins a price tag approaching HK\$2.5bn put on the nearby Shui On Centre in a deal reached last November but which fell through last week Mr Vincent Lo, Shui On chairman, is expected following yesterday's auction to look for a new buyer at not less than the original figure.

#### Shiseido recovers some of managing director to quit 1987 earnings collapse

By Our Financial Staff

SHISEIDO, Japan's largest cosmetics producer, achieved a substantial recovery in its operations for the year to November after overstocking brought about an earnings col-

However, although a 6.4 per cent rise in sales to Y340.8bn (\$2.67bn) brought turnover back close to the 1986 peak, pre-tax profits - up 47.4 per cent to Y24.7bn - remained well short of the Y33.1bn attained that year.

The company warned 15 months ago it would take about three years to put the troubled domestic marketing operation back on its feet. It has been acting to diversify into related areas from toiletries to biotechnology while. expanding abroad. that period a last June Shiseido agreed to next full year.

pay \$345m for Zotos Interna-tional, a US maker of profes-sional permanent wave hair

The progress made in the latest year has enabled Shiseido to lift the final dividend to Y5.50 from Y5, paying a total of Y10.50 against Y10. This was despite a further fall in net earnings per share, to Y29.45 from Y34.90, which the company blamed on an increased

Shiseido is changing its year-end, and forecasts parent company pre-tax profits for the 12 months to March 1990 of Y25bn on sales of Y308bn. For the intervening four months, profits of Y6bn are expected on sales of Y100bn, with a projected Y3.70 dividend covering that period and Y11 for the

#### INTERNATIONAL APPOINTMENTS

#### Meyer quits Lazard to join Rothschild & Cie as partner

Mr Ne'eman is known to have been opposed to aspects of a reorganisation report recently submitted by Arihur D. Little, the US management one of the best years ever for a consultation of the less years ever for the less yea

Replacing him as chief execting the communications is its utive on April 1 will be Mr main strength abroad. Firm Yossef Ma'ayam, a former orders last year were said to have reached a record \$1.25bn.

By Paul Betts in Paris

joining Rothschild & Cie as a general partner. Until recently he was a managing director of Lazard Frères, the French wing of the Lazard banking group. Mr Meyer's departure from Lazard to Rothschild has been seen as a sign of a rare crack in the facade of the secretive Paris investment bank, which remains the dominant force in France's merger and acquisi-tion market. It is also regarded as reflecting the evolutions which are taking place at Lazard Frères which recently

appointed as a partner Mr Jean-Marie Messier, one of the

architects of the former right-

wing Government's privatisa-

tion programme.

MR JEAN-CLAUDE MEYER is

Mr Messler, who is 32, has become one of the youngest ever partners at Lazard. At the me time, Mr Meyer is one of the first managing directors to leave the venerable investment

bank for a competitor.

Before joining Lazard Frères,
Mr Meyer was from 1978 to
1976 technical counsellor at the French Government's regional development agency DATAR, where he was in charge of foreign investments in France. He was subsequently a member of the French interministerial for-

eign investment committee. The Rothschilds, who have just recruited Mr Meyer, have made a discreet comeback on the French financial scene during the past few years.

NOTICE OF REDEMPTION

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT Washington, D. C. ("IBRD")

IBRD 8.0% Japanese Ven Bonds of 1983 Due 1995 (Eighteenth Series) (the "Bonds")

We hereby notify holders of the above Bonds that on February 16, 1989, the entire outstanding amount of the Bonds is to be redeemed as follows: (a) pursuant to Condition 15 of the Bonds, by fulfilling a mandatory redemption obligation of 1.6 hillion yen my mining a manuality renemption obligation of 1.6 hillion yen (mandatory redemption price: 100%) and (b) pursuant to Condition 17 of the Bonds by IBRD exercising an optional redemption right of 18.4 hillion yen (optional redemption price: 103%). The numbers of Bonds selected by drawing for the mandatory redemption of 1.6 hillion yen are as follows:

Numbers 1-1094, 14955-15060 The numbers of Bonds shown below are to be redeemed at a price of 103% as optional redemption of 18.4 billion yen.

1-15, 186-2124 1-618, 750-1637

Paying Agents: With respect to definitive bonds, the principal of and interest on the Bonds is payable at any of the paying agents mentioned thereon. With respect to recorded bonds, the payment shall be made at the paying agent designated in the application for the recording on the bonds.

The Industrial Bank of Japan, Limited as Representative Commissioned Company for the Bonds

26th January, 1989

#### Republic of Portugal

FF 700,000,000 Floating Rate Notes due 1995 (issued on July 24, 1957)

FF 700,000,000 Floating Rate Notes due 1995 (second tranche issued on April 26, 1988)

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the interest period from January 26, 1989 to April 26, 1989, the Notes will carry an interest rate of 8.3875 % per annum.

The interest payable on the relevant interest payment date, April 26, 1989 will be FF 222.19 per Note of FF 10,000 nominal and FF 2,221.83 per Note of FF 100,000 nominal.

The Agent Bank KREDIETBANK S.A. LUXEMBOURGEOISE

# Former New York office chief named

Petrobras president PETROBRAS, Brazil's largest company, has named Mr Orlando Galvao Filho, 48, its president. Mr Galvao succeeds Mr Armando Guedes Coelho, who resigned a month ago.

: Mr Galvao, director of the
New York office of Petrobras

since September, was director of financial services in Brazil for seven years before moving cial services, he was in charge of day-to-day transactions with foreign creditors. President José Sarney passed

over more senior executives in the company, whose voting capital is 81.4 per cent owned by the Brazilian Federal Gov-ernment, in appointing Mr Gal-

\* \* \* \* \*

A CHANGE in leadership has been announced at National Bank of Canada, the sixth largest Canadian chartered bank, urites Robert Gibbons in Mon-treal Mr Michel Belanger will step down as chairman and chief executive officer when he reaches 60 on September 30. Mr Belanger will continue as chairman of the board and a director on a part-time basis. He will be succeeded as CEO by Mr Andre Berard, 48.

\* \* \* \* \* \*
STONE Container, a leading US-based producer of paperboard and corrugated containers, announced an appointment as a first step in establishing its physical pres-

ence in the European Commu-nity. Mr John D. Bence, 56, has joined the company as vice president, European packaging operations.

\* \* \* \* \*
TEXAS-based Hughes Tool, which merged with the US West Coast's Baker International in 1987 to form Baker Hughes, one of the world's leading oilfield services grown has reorganised its executive staff. Mr David Barr has been made vice president, North American operations, with responsibility for manufactur-ing and marketing functions in the US, Canada and Mexico. Mr Barry Kulpa is vice president in charge of the same functions for all international operations. John Cochrun has been promoted to vice president.

\* \* \* \* \*
HONGKONG and Shanghai Banking Corporation has appointed Mr David Eldon as its chief executive officer, Malaysia. Mr Eldon replaces Mr Richard Orgill, who has taken up the position of general manager, international, at the bank's group head office in

Hong Kong.

\* \* \* \* \*

DANIEL MORRIS has joined the US operations of Barclays de Zoete Wedd (BZW), the international investment bank-ing arm of Barclays Bank, as chief executive of its institutional equity and corporate

BANK OF CHINA U.S. Dollar Floating Rate Notes due July 1996
- WKN 478 543 -

In accordance with the Conditions of the Notes notice is hereby given that for the interest period January 23, 1989 to July 23, 1989 included (182 days) the Notes will bear interest at the rate of 9%% per annum, the coupon amount per U.S.\$ 10,000 Note will be U.S.\$ 486,60 and per U.S.\$ 100,000 Note U.S.\$ 4.865,97. The Interest Payment Date will be July 24, 1989. In January 1989

Société Nationale des Chemins de Fer Beiges (S.N.C.B.) (B)

Nationale Maatschappij der Belgische Spoorwegen (N.M.B.S.) USS 75,000,000 Floating Rate Notes due 1991 guaranteed by The Kingdom of Belgium

(of which US\$ 50,000,000 have been issued as an Initial Tranche)

In accordance with the provisions of the Notes notice is hereby given that for the interest period from January 25, 1989 to April 25, 1989 the Notes will carry an interest rate of 91/8% p.a.

The interest payable on the relevant interest payment date, April 25, 1989 against coupon nº13 will be US\$ 2343.75 per Note of US\$ 100,000 nominal and US\$ 5859.38 per Note of US\$ 250,000 nominal.



## Mining bids A\$210m for Whim

By Bruce Jacques in Sydney

DOMINION MINING, fast-expanding West Australian gold company, is aiming to cre-ate one of the country's biggest gold producers with an all-paper A\$210m (US\$184.9m) bid for Whim Creek Consolidated. Combined, the companies' annual output would approach

The offer aims to catch Whim shareholders at a time of confusion following a recent board coup amid allegations of dubious use of company funds. But Whim directors last night issued a strong "don't sell"

The proposed offer is eight Dominion shares for each five Whim shares. When the bid was announced, Dominion shares were trading at A\$1.50 each, so the offer was worth nearly A\$220m. But the news prompted investors to cut Dominion shares 4 cents to A\$1.46. Whim shares meanwhile rose 10 cents to A\$2.30.

Whim Creek was the centre of a minor sensation in November when an Irish group which controlled the board was overthrown by a disaffected group of Australian shareholders. Hostilities ended just before Christmas, after a court battle, with a standstill agreement. The publicity pushed Whim's

share price to a low of A\$1.85 and appears to have created an opening for Dominion. Significantly, the allegations made during the dispute, concerning Whim's investments in Cana-dian and Cypriot companies, feature prominently in the conditions of the Dominion bid.

These include a stipulation that related companies which control about 26 per cent of Whim's capital must not dispose of shares. Dominion directors said they would consider purchasing up to 20 per cent of this shareholding for cash, but they would sell all of Whim's overseas interests.

● Santos, Australia's leading onshore oil and gas producer, plans to sell its smaller exploration activities and concen trate on building its core operations, Reuter adds.

Mr John FitzGerald, general manager for corporate develop-ment, said petroleum exploration wells in the Canning and Bonaparte Basins had been targeted for sale. The move fol-lowed its A\$498m takeover of Peko Oil last November.

# BETBANCA

CONFEZIONI MONTI S.p.A. in Montesilvano (Pescara), a company within the ENI Group, has mandated EFIBANCA S.p.A. in Rome to assist in selecting and evaluating the offers presented by qualified entrepreneurs and industrial groups interested in acquiring the activities of

NUOVA MCM-MANIFATTURE COTONIERE MERIDIONALI S.p.A (SALERNO)

Offers reaching EFIBANCA, Servizio Banca d'Affari, Via Po 28/32, 00198 ROME, quoting reference no. 128 on the envelope, on or before 5.00 p.m. of 28th February 89 will be taken into

Offers must be formulated as prescribed by CONFEZIONI MONTI S.p.A. and accompanied by a short but concise briefing of the industrial activities and the last 3 approved balance sheets.

The object, conditions of the offer, pertinent requisites as well as any other information may be requested by those interested by contacting directly, also by phone EFIBANCA - Via Po 28/32 ROME, Tel. 06/8599424/470, Fax 06-8599250.

In connection with this announcement EFIBANCA does not assume any obligation for the selling of the participation in question, while CONFEZIONI MONTI reserves the right to suspend the sale or to proceed with the sale on a different basis, should no offer be deemed acceptable, or if necessary to request further improvements on offers.

Any costs borne by those interested will be at their own charge.

BEAD OFFICE UDINE ROMA VIA PO 28/32



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INTEGRATING EXHIBITION WITH SALES AND IMPORT WITH EXPORT CONDUCTING VARIOUS FORMS OF IMPORT AND EXPORT BUSINESS

#### THE BUSINESS TALKS ON FOREIGN TRADE, ECONOMIC AND TECHNICAL CO-OPERATION, JIANGSU PROVINCE'

TO BE HELD FROM FEB. 27 TO MAR. 8, 1989 IN NANJING MANGSU, CHINA

 We sincerely welcome friends in the economic ar ci de from different

We sincerely welcome mends in the economic are the class from different countries and regions of the world, compatriots in comploin. Macao and Taiwan and overseas Chinese abroad to come for chaussions on import and export business and various forms of trade trade trade trans.

Negotiation Place: Xi Hua Men Hotel, Nanjing, Chine Exhibition Site: JiangsutInternational Exhibition For information on the Business Talks, please conject the General Office of the Commission of Empire Economic Polytics and trade linear Province.

 Commission of Foreign Economic Relations and irade, Jiangui Province. Tel: 712136, 712600; Tix: 34023 ETCNJ CN

JIANGSU PROVINCIAL FOREIGN ECONOMIC RELATIONS AND TRADE COMMISSION & VARIOUS FOREIGN TRADE CORPORATIONS OF HANGSU

# Republic National Bank of New York

A subsidiary of REPUBLIC NEW YORK CORPORATION **Consolidated Statements of Condition** 

December 31. Liabilities and Stockholder's Equity 1988 1988 1987 Non-interest bearing deposits in domestic offices Cash and due from banks Interest bearing deposits \$ 357,243 684,078 634,726 125,379 In foreign offices 8.376,228 7,920,973 with banks terest bearing deposits: in domestic offices Precious metals Investment securities 209,185 2,855,055 5,020,025 4,261,657 3,096,098 In foreion offices 8,103,816 7,755,410 Trading account assets Total deposits Short-term borrowings 13,897,318 314,899 2,372,090 12,777,172 Federal funds sold 667,095 2,406,282 145,160 330,602 Acceptances outstanding Accrued interest payable Other liabilities Long-term debt and securities purchased under resale agreements 206,261 265,488 1,465,905 997,846 479,983 Loans, net of unearned Stockholder's Equity: Cumulative preferred stock, \$100 par value: 1,000,000 shares outstanding income Allowance for possible 3,668,591 3,747,944 loan losses (154,801) (217,588) shares outstanding Common stock, \$100 par 100,000 100,000 Loans (net) 3,513,790 3,530,356 value: 4,800,000 shares authorized; 3,550,000 shares outstanding Surplus Customers' flability on 355,000 860,000 316,123 2,362,087 2,396,265 337,718 243,183 355,000 acceptances
Premises and equipment 320,002 298,080 456,191 845,000 Retained earnings Accrued interest receivable Investment in affiliate 309,387 1,609,387 Total stockholder's equity 1,631,123 Total liabilities and stockholder's equity 301,626 218,336 Total assets \$20,153,084 \$18.840,096 \$20,153,084 \$18,840,096 Letters of credit outstanding \$ 1,325,341 The portion of the investment in practicus metals not hedged by forward \$17.5 million and \$6.9 million in 1988 and 1987, respectively.

REPUBLIC NEW YORK CORPORATION Three Months Ended December 31, Summary of Results (In Thousands Except Per Share Data) December 31, 1987 1988 1987 1988 Income before extraordinary item \$ 50,049 S 169,650 \$ 33,041 \$ 22,059 Net income Cash dividends declared on common stock Per common share: Income before extraordinary item Net Income 5.01 5.01 1.20 29,961 1,49 1,49 .30 30,045 .57 .57 .29 29,865 Cash dividends declared
Average common shares outstanding 29,625 \*Results reflect a special provision for loan losses of \$110 million and losses of approximately on marking to market or sales of certain outstandings in lesser developed countries. Fifth Avenue at 40th Street, New York, New York, 10018
(30 offices in Menhatten, Branx, Brootlyn, Cuseans, Westchester & Rochland County)
Member Froteria Reserve System/Member Federial Deposit Insurance Corporation

Beverly Hills • Beinut • Buenca Aires • Cascase • Cayman Islands • Gasteys • Safraikar • Guerneey • Hong Kong
Landon • Los Angales • Lugano • Lucembourg • Marcu City • Massir • Matten • Mortis Casto • Montavideo • Montaval • New York • Marcu
Parts • Puts del Este • Rio de Jamano • Santagao • Safraikar • Singepore • Tokyo

NOTICE OF REDEMPTION

Ireland

U.S.\$300,000,000 Floating Rate Notes due 1997

NOTICE IS HEREBY GIVEN that pursuant to Condition 6(b) of the Not Ireland has elected to redeem on February 28, 1999 (the "Redemption Date") of its outstanding Floating Rate Notes due 1997 (the "Notes") at a redemption price equal to the principal amount thereof plus interest accrued to the Redemption Date. On and after the Redemption Date, interest on the Notes will can

the notes to accrue.

The Notes should be prescuted and surrendered to the paying agents as shown on the Notes on the Redemption Date with all interest coupons maturing subsequent to said date. Coupons due February 28, 1989 should be detached and presented for payment January 25, 1989
By Crabank, N.A. (CSSI Dept.), Fiscal Paying Agent CTTBANC

ALLIANCE -- LEICESTER Alliance & Leicester Building Society

£112,000,000 Subordinated Floating Rate Notes 1998

For the three months 24th January, 1989 to 24th April, 1989, the Notes will carry an interest rate of 13.775% per annum with an nterest amount of £16,982.88 per £500,000 Note, payable on 24th April, 1989.

Listed on the Luxembourg Stock Exchange.

Bankers Trust Company, London

U.S. \$75,000,000



**Revolving Credit Facility** 

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The Industrial Bank of Japan, Limited

Kredietbank NV

Cassa di Risparmio delle Provincie Lombarde - CARIPLO

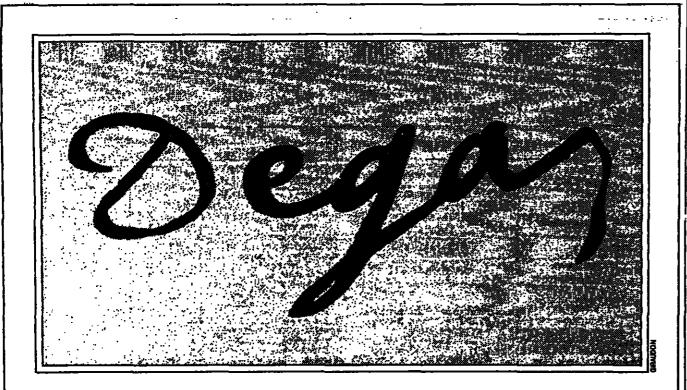
Commerzbank Aktiengesellschaft

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#### INTERNATIONAL CAPITAL MARKETS

# US Treasuries slip as Fed publishes its Tan Book

By Janet Bush in New York and Katharine Campbell in London

US TREASURY bonds started with modest gains yesterday, in a continuation of the posi-tive reaction to Mr Alan Green-

span's fighting talk on infla-tion on Tuesday.

However, the publication of the US Federal Reserve's Tan Book, a compilation of eco-nomic reports from regional Federal Reserve banks took Federal Reserve banks, took the edge off the week's empho-ria and bonds started sliding as soon as it was released.

The Treasury's benchmark long bond swiftly shed a gain of nearly % point to stand % point lower at midsession, for a yield of 8.795 per cent. The Tan Book, one indicator

of economic performance taken into account when setting monetary policy within the Federal Open Market Committee, showed that economic growth appeared to be strong in late December and early

THE CURRENT inscrutability of the Japanese market is due to technical rather than funda-

8.875 9.000

6.375

GERMANY

NETHERLANDS

FRANCE BTAN 8.000 OAT 9.500

There is a tug-of-war over the coupon price to be set on the February issue of 10-year bonds. While dealers are press-ing for 4.8 per cent, the official preferred rate is said to be 4.7 per cent.

GOVERNMENT

market, and may soon have a pronounced effect on Japanese government bond futures trad-

109-11 +4/32 10.36 10.53 99-16 +1/32 9.83 10.03 99-18 +1/32 9.05 9.18

99-17 + 1/32 8.94 9.04 102-08 + 10/32 8.78 8.87

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12.000 7/99 94.8891 +0.245 12.89 13.14 12.85

6.7500 10/98 100.4250 ±0.050 6.76 6.75

BENCHMARK GOVERNMENT BONDS

1/98 10/08

1/94 5/98

The coupon on the No 111 is lower and the issue size smaller than on the No 112, now being mosted as a more appropriate benchmark.

BONDS

A choppy day in the market resulted from tension between players buying in stock in the hope of creating generally hospitable conditions for a new issue and those trying to bosst the secondary market yield, so that a 4.8 per cent coupon would look appropriate.

The No 111 benchmark bond opened at 4.83 per cent, traded

opened at 4.83 per cent, traded up to 4.76 per cent, but ended around 4.82 per cent.

Debate over the suitability of the current benchmark bond is also beginning to affect the

9.05 8.94

MOST European markets opened firmer yesterday morning, with a pronounced effect from the overnight strength of US Treasury prices. In Sweden, for instance, yields on five-year government bonds were 4 hasis points lower than on Tuesday, at 10.48 per cent in the middle of the morning. Later in the day prices tended to drift.

UK gilt-edged securities opened stronger, in line with the US but helped by interest from Japanese and German buyers. That boost tended to run out of steam later in the

run out of steam later in the

day.

The March long gilt future closed at a day's low of 97.08 after a high of 97.23 during the

THE Bundesbank announced THE Bundesbank announced that terms on a new federal bond would be set on Monday. The previous DM5bn 16-year issue, bearing a 6½ per cent coupon, was launched at the end of the year. It was fixed yesterday, unchanged on Tuesday's price, at 99.25 to yield 6.60 per cent. A similar yield on this month's issue is anticipated pated.

Meanwhile, the details of the

repurchase agreement had lit-tile effect on the market. The central bank accepted bids worth DM8.4bn at rates between 5.3 and 5.8 per cent. A net DM8.1bn drained from the market, which shaved a basis point or two off the shorter end of the market in response to the tightening.

#### FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate Secondary market.

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#### Japan to overhaul stock-index futures rules

By Stefan Wagstyf in Tokyo

RULES governing Japan's newly opened stock-index futures market are being overhauled in an attempt by the authorities to limit wild swings in volumes and prices.

The Japanese Ministry of Finance plans to have the new regulations in place by March 7, the date of the market's next "witching hour," when trading soars in advance of a contract's expiry.

contract's expiry.
The reforms were pr by a huge jump in volume and prices at the last witching hour on December 7, the day the Nikkei index soared above 30,000 for the first time.

as the market opened only in September, this was Tokyo's first taste of the frantic burst of activity which often surrounds the expiry of an index futures contract.

The experience prompted an immediate investigation by the authorities, which centred on the role played by foreign houses in running computation trading pro-

Under the ministry's propos als, arbitrage trading between the cash market and the futures market would be pre-hibited for a set period before the close on expiry day — pos-sibly for 30 minutes. Securities sibly for 30 minutes. Securities companies are also likely to be asked to avoid creating new highs or new lows when trading on their own accounts.

In addition, the ministry plans to ease the rules on short selling in the cash market what is on placing selling.

short sening in the test in inter-ket - that is on placing sell orders for shares without hav-ing first bought them. At present, this is restricted

At present, this is restricted to individual Japanese investiors. In future, however, securities companies will be allowed to sell short when they engage in arbitrage trading — when they simultaneously buy the index futures contract. The Mor house this contract. The Mor hopes this will reduce the risk in arbitrage and encourage more securities companies to join the market and so reduce vols-

tility.
The ministry said som rules were being tightened and others relaxed on the hope of creating a more stable market in time for the March exptry

uncertain about the potential impact. Some are worried that a tightening of the rules might cramp the market and restrict growth.

companies believe foreign companies are unfairly exploiting the Japanese market, by importing programme trading techniques faster than the Japanese would like. But Mr Setsuya Tabuchi, chairman of the lapan Securities Dealers Asso ciation and of Nomura Securi ties, said at a recent press conrelax rules for everyone rather than impose new controls on foreign houses.

#### AIBD to ease reporting costs for small firms

By Norma Cohen

THE ASSOCIATION International Bond Dealers (AIBD), the designated investment exchange for Eurobonds. ment exchange for Eurobonds, plans several measures to make it easier for smaller firms to comply with reporting requirements of the UK Financial Services Act.

The measures were approved by the AIBD's board last week.

Securities houses whose

Eurobond transactions are minimal will be allowed to avoid the cost of installing the avoid the cost of installing the exchange's Trax trade matching and reporting system. Instead, they will be allowed to report their trades directly to the AIBD's London office, which will then put the transactions through the system.

Trax maintenance charges are \$FF500 (\$320) a month and

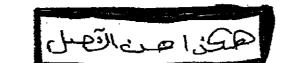
are SFr560 (\$220) a month and SFrL50 a trade. Use of the sys-tem is required for all Euro-bond transactions in the UK. to meet the price transparer requirements of the Finant Services Act. It is also a tr confirmation and matching system designed to pair trades within 30 minutes of transac-

tion time.
In addition, Eurobond firms
which have minimal dealings in other types of securities will be allowed to pass details the AIBD's Trax system which, in turn, will pass them on to the relevant securities

exchange.
Separately, the AIBD announced a new Eurobond data base, to be known as Cupid, which places on magnetic tape information previously only available in printed form via the association's international bond manual.

The data contains informa-

The data contains informa-tion on more than 10,000 issues in all currencies. The service will cost SFr26,000 a



#### INTERNATIONAL CAPITAL MARKETS

# overhaul Stocking Securities houses in pact over Japanese warrants By Andrew Freeman

Japan to

AMID HECTIC trading in Japanese equity warrants yesterday, it emerged that leading securities houses in the buoyant sector have decided to ant sector have decided to ant sector have decided to the sector have d AMID HECTIC trading in Japanese equity warrants yesterday, it emerged that leading securities houses in the buoyant sector have decided to make prices on the Tokyo secondary market more transparent.

In addition, two new issues were brought to the market in advance of today's expected \$2.5bn of deals.

It was confirmed last night that an informal agreement is now operating between the big four Japanese houses — Nomura, Dawa, Nikko and

now operating between the big four Japanese houses – Nomura, Daiwa, Nikko and Yamaichi – and the non-Japanese dealers, whereby they will make markets to each other in selected warrants in Tokyo.

This follows a recent meeting between the houses and Ministry of Finance officials. It is understood that the current practice of making prices primarily for internal clients be expanded so that investors are

expanded so that investors are given a clearer idea of warrant

For a trial period, each player will make prices to its rivals in a selection of about 12 different warrants. The result will be a daily list across a will be a daily list states range of more than 100 war-

The consensus in a detrithat, far from naving a mental effect, the increased mental effect, the increase transparency should encourage wider interest in warrants as financial instruments. "Even-

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CANADIAN DOLLARS

BFG Luxembourg SA Royal Bank of Canada

25 51100g Coffings ◆
Asian Devel, Bankra◆

FRENCH FRANCS
Republic of Finland(d)

SWISS FRANCS

AUSTRALIAN DOLLARS

Issue update: Japan Radio Co.(c)8★★◆

tually there will be 24-hour trading between London and Tokyo," said one trader. Turnover in the secondary

market in Japanese warrants has increased steadily over the last few days, with market makers estimating daily vol-

#### INTERNATIONAL BONDS

time at more than \$200m. This follows a day of price weakne last Thursday, when concerted selling followed a poor day on

the Tokyo exchange.

Dealers reported heavy activity and large upward price movements yesterday, singling out Maruyetsu warrants which rose strongly on reports that a takeover bid by the Sabu res-taurant group was imminent. Maruyetsu has two sets of warrants outstanding. The "old" rose from 57% bid to 69 bid, while the "new" gained 14

points to 49 bid. Recent new issues ran into some selling, however, as investors steeled themselves for today's jumbo-sized issues. Three deals will be launched for a total of \$2.5bn - Sumitomo Metal is launching a \$500m issue, Kobe Steel \$1bm and Nippon Steel \$1bm.

This inevitably overshadowed yesterday's deals, two \$90m issues for Dai-ichi Katel

**NEW INTERNATIONAL BOND ISSUES** 

101

1015 1014

101 100<sup>1</sup>2

100

1994

1994 1997

1993

1012

300

ics company, and the Tokyu Store Chain. Both issues carry an indicated coupon of 5% per cent which reflects the borrow ers' low international profiles. Because they are less than \$150m, trading in the issues will not be compulsory and liquidity worries were partly to blame for relatively muted

Elsewhere, the Province of Saskatchewan launched a C\$300m five-year bond carrying a 10% per cent coupon. Priced by the lead manager Wood Gundy at 101 to yield around 37 basis points over equivalen Canadian Treasuries, the bonds were trading at less 1.80 bid, just within full fees of 1%

Late in the day, Kidder Pea-body International announced an asset-backed US\$100m floating-rate note yielding Libor.
plus 20 basis points for NJK
Financial, a specially-created investment vehicle.

The triple A rated issue is

guaranteed by Financial Security Assurance as part of a structured deal to raise some \$142m, including subordinated debt and equity. It is under-stood that the funds will be used to buy a portfolio of assets for NJK.

The lead manager declined to comment on the nature of the assets underlying the deal. However, it is believed that they are high-yielding sub-in-vestment grade bonds.

# Chile prepares to crack economic mould

Barbara Durr on controversial proposals to make a central bank autonomous

he Pinochet regime has drafted a controversial law to make Chile's central bank autonomous. The law, which is expected to be promulgated later this year, is being called the country's most important economic legislation in decades, although it has come under sharp criticism. Until now, the Chilean central bank has been under the

authority of the Finance Minis-Modelled in part on West Germany's Bundesbank, Chile's autonomous central bank would be breaking new ground in the region – no other big Latin American country has

However, opposition econ mists contend the law will extend the military regime's influence over economic affairs for several more years and limit the scope of economic policy-making for future democratic governments.
The Government insists its

proposed legislation is an attempt to maintain macro-economic stability by careful monetary control and is designed to protect the regular pay-ment of internal and external

Mr Juan Andres Fontaine, director of studies at the cen-tral bank, said an independent central bank would act as a counterweight to prodigal state spending for short-term political gain. "It means, simply and modestly, a formula for good macro-economic administration."

The initial naming of the bank's five-man governing council - which includes the Augusto Pinochet has proved

most controversial.
Under the new rules, a president would name council members with the approval of the senate. Each member would serve 10 years, with a rotation every two years of one mem-

With an eight-year term of office, a president, although he inherits the previous Government's council, would name four of the five members.

Opposition economists believe, however, that the first council, entirely of General Pinochet's choosing, could thwart the incoming democratic government's policies and undermine its economic authority.

Mr Jose Pablo Arellano, director of the corporation for economic investigations for Latin America (Cieplan), a think-tank associated with the Christian Democratic Party. and a leading critic of the law said it would create "a parallel economic team."

Mr Arellano argued that, given General Pinochet's defeat in last October's plebiscite, a council designated completely by General Pin-ochet "is unacceptable to the majority of the

He pointed to possible conflicts on such important issues as management of the foreign debt. Since the central bank would be in charge of pay-ments, problems could arise if, for instance, the central bank wished to pre-pay a debt and the Minister of Finance dis-

In addition, if at the time of negotiations with creditors there were disputes between the central bank and other



Augusto Pinochet: did not want to contend with bank

government authorities. Chile's bargaining position could be seriously weakened. The law does provide some remedies for such disagreements, however.

The central bank would be obliged to keep the president and the senate informed about its policies, and the Minister of Finance could attend council meetings and would have a voice, but not a vote.

He could, however, move to suspend any measure for a period of 15 days to arrive at a consensus, unless members voted four to five for it. Moreover, on critical foreign exchange measures the minister would have a veto unles these were upheld by a unani-

mous council vote. While General Pinochet's

the transitory provisions of the law, be replaced every two years, this would mean that even in the face of government opposition the council could enact any monetary policy until 1992, when a new elected president named his first coun-

cil member. In addition, it could take any other measure until 1994, when a second member would be desiznated.

To minimise such potential policy conflicts, Mr Andres Passicot, executive director of the consulting firm Gemines, suggested that the legislation be amended to oblige the bank to support government policies so long as these do not conflict with its basic objectives of inflation control and pay-

This would be similar to a provision governing the Bund-

esbank, he added.

The Chamber of Commerce of Santiago said it would prefer the council to be representa-tive, according to Mr Carlos Recabarren, an economic adviser to the chamber.

One concern among busi-nessmen is that the central bank still holds a significant portion of the country's com-mercial bank portfolios. In the 1982 financial crisis, the central bank bailed out most of Chile's private banks, taking on \$3bn in bad debts.

These debts are still being paid off. Mr Areliano, of Cieplan, argued that part of the council should be named by an incoming president. This would assure some continuity but also harmony with a new gov-

"Central bank decisions are

never strictly technical. There is always a political decision before adopting a given pol-

icy," he said.

For example, he contended that because the central bank, given its control over external debt and access to foreign exchange, decided on debt-equity swaps, it author-ised which investments were

Such decisions, he felt, "affect directly the country's strategy of development and have little to do with stability of the currency."

Mr Fontaine, of the central bank, believed the potential conflicts between government institutions were "worthwhile to achieve a decentralisation of

e said that in practice these were likely to be fewer than currently imagined because public pres-sure, such as that which was applied to the US's Pederal Reserve and other autonomous central banks, would force common sense to prevail.

As this debute simmers on, the Government's legislative commissions are weighing possible changes, if any, to the

As the Government is constituted at the moment, the fourman military junta is the legislative branch and will have final approval of the

The law, which was man-dated in the 1990 constitution. he the last of the Pinochet era. The reason: the general never wanted to contend with an autonomous central bank him-

# Ambassador to join Shearson

By Haig Simonian in Frankfurt

MR RICHARD BURT, the retiring US ambassador to West Germany, is joining Shearson Lehman Hutton, the US investment bank, in London at the beginning of next

Mr Burt, 41, who has no pre-

vious banking experience, was appointed Ambassador to Bonn in September 1985, having previously worked in the US State Department as Assistant Secretary of State of European and dian Affairs. Formerly, he was an aca-

demic and a reporter for the New York Time Details of Mr Burt's new role at Shearson Lehman, where he will be a managing director, are not expected to be released

until early next week.

However, bankers say he is likely to have a broad European brief, probably using the contacts gained during his tour of duty to help open doors, notably in Germany, where he has established good links with the financial community. Mr Alfred Herrhausen, the chief

Next, Burns-Anderson, Conroy Pet, Connells Est, Put Control Sec, LASMO.

Calls in Control Sec, Corton, Beach, Charterhall, Premier

executive of Deutsche Bank, wrote the foreword to his book on US-German relations. Shearson Lehman currently has a 12-man investment banking unit in Frankfurt, as well

operations. Its German investment banking activities have gradually been stepped up, with corpo-rate finance and mergers and acquisitions, as well as Euro-D-Mark bonds, its main lines of

as longer-established commod-ity trading and US equity sales

#### NatWest adds \$100m to capital notes issue

NATIONAL Westminster Bank yesterday issued an additional \$100m in subordinated variable-rate capital notes, increasing an existing issue to \$300m. The margin on new and existing notes, reset vesterday. is 20 basis points over London interbank offered rates, down from 25 basis points at the last

reset period. Terms of the notes call for the margin to be reset every quarter at a rate agreed on by Merrill Lynch and NatWest. Investors unwilling to accept the reset margin may tender their notes to Merrill Lynch at

if Merrill and Natwest cannot agree on a reset margin, the notes will pay a so-called fall-back margin of 80 basis points over Libor. However, investors do not have the right to tender their notes at par if the margin is set at the reset

January 25 Total Contracts 85,101 Calls 69,768 Pats 15,333 FT-SE Index Calls 10190 Puts 5605 \*Underlying security price.

14/5

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NA

Wood Gundy

Credit Suisse

Mon Fri Year Jan Jan ago 23 20 (approx

These ladices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

FT-ACTUARIES SHARE INDICES

♦ With equity warrants. § Convertible. ★★ Private placement. ♦ Final terms, a)Coupon fixed as indicated, b)Coupon cut by ³3. c)Coupon fixed as indicated. bit 30/9/9 at 105½ to yield 2.537. d)Fungible with bonds issued 8/4/85 after the first coupon payment. e)Coupon at 8 basis points over 6 month LIBOR. From February 1994 and annually thereafter, the investor may exchange the note for a five year note paying the mean of the 8 month LIBOR. §

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ين المسلمة عند المسلمة	British Government			Γ.		T [ .	- 1	4 Medium 5 Coppore	1	5 years 5 years		10.13 9.37	18.15	9.37 9.53
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3	5-15 years	118.94 136.95 159.29 172.32	+0.12 +0.19 +0.37	118.81 136.02 150.00 171. <del>69</del> 133.48	<b>8.14</b> - -	1.20 1.35 0.06 0.00	7	Medium   5 years   Coopons   15 years   25 years   High   5 years   Coopons   25 years   25 years   25 years   17 years	10.13 9.37 9.02 10.38 9.53 9.67 8.84	10.15 9.39 9.04 10.41 9.55 9.14 8.87	9.37 9.53 9.37 9.46 9.68 9.41 9.14
6 7 8	Index-Linked 5 years Over 5 years All stocks	131.43 128.68 128.70	+0.12 +0.32 +0.31	131.27 128.27 128.31	-	0.00 0.42 0.38	14 15	Inflation rate 5% Inflation rate 5% Inflation rate 10% Inflation rate 10% Over 5 yrs.  Dets & 5 years	3.54 3.67 2.66 3.50 11.75 11.39	3.41 3.69 2.11 3.52 11.71 11.32	2.41 3.99 1.45 3.82 10.90 10.86
_	Preference		-0.82 -0.13	116.40 88.65	-	0.26 0.17	17	Leans 15 years 25 years	11.03	10.97	10.86

aOpening index 1966.7; 10 am 1961.8; 11 am 1959.0; Moon 1955.3; 1 pm 1957.6; 2 pm 1958.7; 3 pm 1954.7; 4 pm 1951.2; 4.05 pm 1951.2 (a) 9,03am (b) 4.56pm † Flat yield. Highs and lows record, base dates, values and constituent changes are published in Saturday issues. A list of constituents is available from the Publishers, The Financial Times, Bracket House, Cannon Street, London EC49 4BY, price 15p, by post 34p.

#### **LONDON MARKET STATISTICS** RISES AND FALLS YESTERDAY **LONDON TRADED OPTIONS** CALLS British Funds 341 98 20 1 24 34 Aiffied Lyons 460 16 25 48 12 10 17 (475) 500 12 14 27 26 31 35 Brit. Airways 180 22 18 31 14 3 6 13 (718) 180 22 13 31 12 8 13 220 24 36 43 2½ 6 11 240 10 21 28 9 13 18 260 3½ 12 17 22 24 32 140 33 36 37 1 11<sub>2</sub> 160 14 18 19 3 5 180 4 61<sub>2</sub> 10 12 17 Brit. & Comm. 220 17 26 32 1 5 18 (\*237) 240 1 12 19 5 13 18 300 30 44 48 4 9 330 10 24 29 14 21 360 3 11 - 38 40 1,267 8.P. 260 8 12½ 21 12 10 12 (\*268) 280 1 4½ 12½ 12 23 25 50 21 22½ 23¼ ¼ 60 11 13½ 14½ ¼ 70 1 5½ 7½ ½ 1 2 12 1 2 14 3 14 5 14 460 33 50 60 5 13 20 500 8 22 37 22 33 38 Option Feb. May Sco. Feb. May Sep Vaal Reets 70 5 10 12 3½ 7 9 C976 80 2 5 7 11 13 15 Option Mar. Jun. Sep. Mar. Jun. Sep. 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# Wembley withdraws from **Thomson T-Line talks**

By Ray Bashford

leisure group, yesterday termi-nated takeover talks with Thomson T-Line, saying it did not intend to make an offer for the industrial holding company at this time".

The surprise appearance last Monday of Hanson, the UK conglomerate, as a 5 per cent shareholder in Thomson was the key to Wembley's decision to bow out of the talks. Mr Brian Wolfson, Wembley chairman, said that Hanson

had "confused the market" by making the surprise decision to buy the stake.

However, by adding that it did not intend to make an offer "at this time" Wembley's carefully worded statement appears to leave the way clear for talks with Thomson to

esume. ing 90p cash per share for Thomson yesterday released Thomson, said that the Thom-

interim figures for the six months to October 31. With a first full half year contribution of £4.1m from Vernons football pools, acquired last February for £90m and at the centre of the takeover fight, pre-tax profits rose from £1.2m to £8m. Turnover amounted to £56.6m (£19.5m), £21.1m of which was attributable to Vernous. The figures also included a

£1.1m profit on the sale of

tor to turnover was the elec-tronic and electrical division which returned £15.9m (£5.8m). However, profits from the division rose only 2400,000 to £1m. Mr Cyril Stein, chairman and managing director of Ladbroke Group, the international leisure company which is offerson board "should have come clean" with a profits forecast for the year.

Hanson acquired the bulk of its holding last Friday at between 92.5p and 94p per share, triggering speculation of a bid and a sharp rise in the shares amid relatively heavy

trading. Wassall, the mini-conglomerate in which Hanson has an 11 per cent interest, was making expressions of interest in Thomson last Friday. Wassall and Hanson directors have refused to comment on the sit-

The departure of Wembley, which has been widely reported as the mystery group in the takeover talks before yesterday announcement, took much of the heat out of Thomson shares which fell 6p to 93p.

## Newman Tonks tops estimates with 20% advance to £16.8m

By Richard Tomkins, Midlands Correspondent

NEWMAN TONKS, the Birmingham-based manufac-turer of building products and architectural hardware, produced better-than-expected pre-tax profits of £16.82m for the year to end-October on turnover of £145.87m.

The figure is an increase of 20 per cent over last year's £14.06m, achieved on a turn-over of £129.21m. The shares advanced 5p to 191p.

Earnings per share rose 19 per cent from 13.3p to 15.82p and a final dividend of 5.1p is proposed, making a total of 8.5p — a 10 per cent increase lāst year's

7.7p. In the last three months of the financial year, Newman Tonks bought Legge, the UK lock manufacturer, took a 31 per cent stake in Tesa, Spain's largest lockmaker, and sold Peerless Plastics Packaging to a management buy-out. It said the net effect of these transactions on profits was

The lack of well-established lock brands and manufacturing

capacity had been a significant gap in its range of hardware, the company said, and the achievement of a position in the UK and European lock markets had been the most

important development during the year. Elsewhere, the two biggest contributors to profits -Briton door controls in the UK and Monarch emergency exit hardware in the US - both turned in strong performances, as did most of thegroup's sub-

The US contribution again accounted for 20 per cent of group profits in spite of a shift in exchange rates that took the average value of the pound up from \$1.57 to \$1.78 over the

In Europe, Telesco in Spain performed to expectations but Wehag in West Germany turned in the expected

However, Newman Tonks was confident of the strength of Wehag's brand name and of the acceptability of its prod-ucts - along with those of the

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ent information with colour, depth

group — to West German distributors.

© COMMENT

Another bout of acquisitions and a notable disposal during the year have taken Newman Tonks several more steps towards a sharply focused spe-cialisation in the field of doors and windows, fire and security. More such transactions will come: there are still parts of the group that sit oddly with the mainstream activities, and with negligible borrowings, acquisitions will continue to fill in the geographical and product range gaps. For the current year, new commercial building and refurbishment activity in the UK and prospects for increased market share in the quieter US market should combine with contributions from the acquisitions to produce another 20 per cent increase in profits. At 191p, £20.25m produces a multiple of 11 — fair enough for a company whose results, while

never likely to excite, can usu-ally be relied upon to please.

#### ADT sells last UK cleaning **business**

By John Thornkill

ADT, the Bermuda-based international services group, is to sell its last remaining UK cleaning business, Mediclean, to ISS of Denmark for an

maisclosed sum.
Mediclean, which was
formed in 1984, runs a wide
range of services for health
authority and Ministry of Defence clients, including cleaning and catering. It services 80 hospitals, has a turnover of £24m and employs

6,000 people. ISS said Mediclean would retain both its management and its autonomy, but believes that it will benefit from its association with ISS. ISS association with ISS. ISS already operates a Birming-ham-based cleaning company, ISS Servisystem, which has large contracts with Lincol-nshire Council and Heatinow

Airport.

The acquisition will substantially increase ISS's presence in the UK. It will increase the UK group's turnover to \$50m for 1989, with a workforce of 14,000. ISS also said the UK would become the group's head office for ISS's companies head office for ISS's companies in Europe and Latin America. This is the second deal between ISS and ADT, formerly Hawley Group, in recent

In December, ISS bought ADT's office cleaning business in the US for \$69m (£37.6m) cash. Mr Michael Ashcroft, ADT chairman, said at the time that the sale reflected ADT's desire to deploy its resources in higher margin

Last summer, ADT sold its European commercial cleaning businesses to BET, the UKbased services group, for

#### Ford Sellar buys estate for £2m

Ford Sellar Morris has paid £2.15m for an estate in Wood Green, north London, comprising five office and industrial units currently producing annual rent of £163,440.

The vendor was City, West End and Suburban Property.

# The souring of a sweet dream

David Waller on Magnet's rise and fall from favour in the City

IKE RICHARD Branson, another businessman who became fed up with the ups and downs of the stock market. Tom Duxbury of Magnet is something of a visionary. As with the pop entrepre-neur, this has led to much mutual misunderstanding between him and the City, all of which would come to an end if he is successful in pursuing

the is successful in pursuing the "go private" option.

The Magnet chairman's vision was based on a feeling that selling kitchens to housewives would be vastly more profitable than selling doors and plants to buildness men and planks to builders' mer-chants. Thus, when Mr Duxbury took management control of the company just four years

ago, he set about turning the company into a retailer, aban-doning its traditional role as a supplier to the building trade.
If the profits record at Magnet could be taken in isolation, his visionary strategy would be deemed an unqualified success. Pre-tax profits have risen from £28.2m in 1984-85 to £53.7m in 1988 and an estimated £72m in the current year. Profits in the first half of 1987-88 were greater than for the whole of 1984.

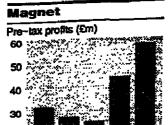
However, in Magnet's case, this impressive record goes hand in hand with a turbulent stock market career. At first, the City did not realise the implications of Mr Duxbury's change in strategy, and was astonished when Magnet unveiled a 71 per cent increase in interim profits back in November 1986. Astonishment gave way to

uncritical admiration for the company, and Magnet became a wonder stock. The share price galloped ahead through the summer of 1987 and Mr Durbury took the opportunity to hold a £71m rights issue. Only after the rights issue

was enthusiastically taken up, did things start to go sour. It was not so much that the Mag-net business was beset by catastrophe, more that brokers estimates for 1987 were wildly optimistic. They discovered this on a famous trip to the company's headquarters and cut their forecasts, from £70m to a £52m. This was clumsily

to a £52m. This was clumsly leaked to the market and Magnet's shares lost a sixth of their value in a single day.

The real reason for the gap between City expectations and commercial reality came out into the open a lot later. A "vertically integrated" company, Magnet makes most of what it sells. It had made the mistake of gearing up producmistake of gearing up produc-tion in anticipation of sales growth that simply failed to materialise, and were subse-quently forced to discount dramatically to offload the excess stock. Analysts had fallen into the trap of of assuming profits



1984 85 86 87 88 year and Mar.31 Subsequent events did little to curry favour with the City. The finance director resigned. Worst of all, in June this year Magnet found a buyer for the Southerns Evans timber mer-chanting business. Mr Dux-bury opened himself up to the criticism that he should have sold that business earlier rather than hold a rights issue.

In the event, the sale raised £83.3m, a similar amount to that raised by the rights issue. Most of the proceeds of the disposal are still sitting on the balance sheet, much to the dis-gruntlement of investors. So, from being the darling of

the building sector, Magnet became something of an investment pariah. Over 1988, the shares underperformed the market as a whole by some 20

per cent. They enjoyed a rating lower than that accorded to the humblest builders merchant

Yesterday's announceme that Mr Duxbury and his that Mr Duxbury and his boardroom colleagues are considering a buy-out effectively puts the company up for sale. Investors will want to know what chances there are of a bid from another party. From one perspective it is not the ideal takeover candidate. It is a complex business straddling both manufacturing and retailing. manufacturing and retailing.
Moreover, it is perceived to be
at a critical stage in its risky reorientation as a retailer. It has been plump with cash and lowly rated for some time and a predator would surely have declared its hand by now.

However the repairs, maintsnance and improvement sector of the building trade serviced by Magnet is booming. The company is set to take profits to at least 267m in the year to March 1990. There were plenty of disappointed buyers when Marley sold Payless and Lid-broke bought Texas Homecare, and one of these could be prepared to take the trouble of splitting Magnet's retailing side from the manufacturing business. Names suggested included Woolworth's Comet and MFL

Estimates of a take-out price range from 300p (Kleinwort Benson) to 350p (County Nat

#### **Bowater details** possible areas of co-operation with Norton

By Andrew Hill.

Bowater Industries, which bought a 24.4 per cent stake in Norton Opax last week, said yesterday that the £69,35m purchase fitted into its strategy of becoming a packaging and printing business.

Mr David Lyon, Bowater's chief executive, met the specialist and security printing company's senior management on Tuesday.

He confirmed that Bowater, which has, in effect, ruled out a full hid for Norton for at least three months, would be a supportive shareholder.

"I think when you have a group of people, such as those at Norton, who are very proud of what they have done and have a strong sense of independence, it is much better to come to them with a ploughshare-and-olive-branca approach, than with bugles and fixed bayonets," he said vesterday.

Further more detailed meetings between the two groups are planned for February and March.

Mr Lyon said that, apart from packaging, possible areas for co-operation between the

two companies included:

• security cards (Bowater prints identity cards, and Norton bank cards);

• computer stationery (Bowater produces computer paper and Norton computerised direct-mail packages), and

• geographical developments, for cample in Australia for example in Australia, where Bowater has a large sta-tionery printing and manufacturing operation, against Nor-ton's comparatively small

Mr Lyon said Bowater con-sidered buying Mr Robert Maxwell's 24 per cent stake in Bowater for some time before he put it up for sale by tender at 1950 a share.

Bowater eventually paid 170p a share, and Mr Lyon said at that price the purchase would enhance the group's earnings slightly during the year, if Norton's progress forecasts were met.

Bowater has made a series of disposals and acquisitions recently. These have been part of its move from basic paper and packaging operations to concentrate on industrial products and higher quality designed and printed packag-

#### CORRECTION Michael Black Michael Black is a wholesale

distributor of consumer electronics and small domestic appliances. It was incorrectly described as a retailer in our report on January 19 about Emess's sale of a 60 per cent stake in the company to Michael Black's management.

#### **BOARD MEETINGS**

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the porpose of considering dividends. Official indications are not suchable as to whether the dividends are interime or (insia and the sub-dividends athorn below are based matrily on less years; (importation.

# Camford Eng rises to £4.27m

By David Waller

CAMFORD ENGINEERING, the Stevenage-based motor components manufacturer in which Markheath Securities recently raised its holding to 21 per cent, yesterday reported a 37 per cent increase in pre-tax profits from £3.12m to £4.27m. Turnover in the year to September 30 rose from £67.47m to

296.25m and earnings per share climbed by 19 per cent to 14.33p (12.03p). A recommended final dividend of 4p takes the total for the year to 5p (3p), an increase of 67 per cent.

Margins improved from 4.6 to 4.9 per cent, reflecting a full year's contribution from a

Hey & Croft § .....fin
Knobe & Knockra§ .....fin
Microgen Hidaga ....fin
Newman Tonks .....fin
Property Sec ......int
Resort Hotels § .....int

Resort Hotels § ... Saga Group ..... Shield Group ..... Specialeyes § ....

large axle assembly contract
for Onel.

By taking on the responsibility
for the fate of the employees, for Opal.

**O COMMENT** 

**DIVIDENDS ANNOUNCED** 

1.875‡‡ 0.8 4.5†

Apr 7

Apr 6 Apr 6

Dividends shown pence per share net except where otherwise stated. "Equivalent after allowing for scrip issue. fOn capital increased by rights and/or acquisition issues. §USM stock. §\$Unquoted stock. §Third markst.‡†On 25p shares. ‡On 10p shares. ★Second interim dividend. Current period 15 months to January 31 1989.

The 6p fall in Camford's share price to 229p yesterday reflects mild disappointment that the company did no more than match expectations at so sensitive a time. Nevertheless, prospects look very bright. At the operating level, Camford should continue to thrive in line with healthy conditions in the UK automotive market. It also looks set to reap substantial rewards from the transfer

are sitting on a prospective p/e of nearly 13, assuming pre-tax profits of £5.5m in the current of its Stevenage press-works to Rover Group's Llanelli plant.

2.8125ff; 2.55f; 2.55 2 6.5 5.5 8.5 7.7 - 3.25

year. On earnings grounds, the shares look pricey, but such an assessment ignores the store of property value in the group and the company's attractions to a bidder, whether that be Markheath or not. The Stevan age site alone equates to the company's current market capitalisation; there are other valuable sites near Cambridge and in Bedford.

for the fate of the employees, Camford will get the factory at a rock-bottom price. It will be able to sell its Stevenage site for £25m-£30m without being obliged to build another factory in the south, leaving it even more cash rich than it would have been "The shares."

would have been. The shares

#### **BOC** in £5m UK acquisition

BOC, the industrial gases and healthcare group, is paying som to acquire BVP, a Manchester-based company involved in the design, manufacture and marketing of vactures.

uum roll coaters. The technology is broadly similar to that developed by Airco Coating Technology, a BOC subsidiary based in California, although the British company serves the packaging market rather than the architectural glass and automotive

### CAMFORD ENGINEERING PLC 1988 -- ANOTHER YEAR OF RECORD RESULTS

Sixth successive year of unbroken profit growth.

Earnings per share rose to 14.33p per share representing a compound annual growth rate since 1984 of 28%.

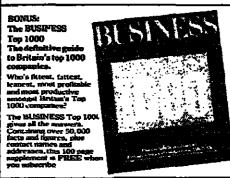
■ Increased annual dividends of 5p per share demonstrate the Board's confidence in the quality of Camford's earnings.

Current trading is excellent.

Year to 30th September	1988	1987	<del></del>
Group turnover	<b>\$'000</b> 86,246	£'000 67,471	
Group profit before taxation Taxation	4,273 1,550	3,122 838	+37%
Group profit after taxation	2,723	2,284	+19%
Extraordinary item Dividends (note 1)	210 950	570	
Earnings per share	14.33p	12.03p	+19%
Dividends per share	5p	3p	+67%

ad a final dividend of 4p net per share to be paid on 7th April, 1989 to shareholdess 2. The extraordinary item represents costs relating to restructuring and reorganisation of a subsidiary company

 The results for the year ended 30th September, 1987 are sheldged from the Group's full accounts for that period which received an unqualified made report and have been filed with the Registrar of Companies. ments of this advertisement, for which the Directors of Cambord Engineering PLC are solely responsible, have be eddor the purpose of the Financial Services Act 1986 by Action Thoma, a firm authorized to easy to investment busine



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#### **UK COMPANY NEWS**

By Vanessa Houlder

pre-tax profits from Tace, the

process, environmental and

quality control company. Pre-tax profits for the year to

September 30 were down from

24.05m to £3.62m, on turnover of £27.08m (£26.97m). Mr Dick Richardson, manag-

ing director, said that the com-pany was pleased with the results, given the heavy invest-

ment in infrastructure in its

US operations. Benefits from its investment were expected

to come through strongly this year, which had started well.

line with brokers' forecasts and the shares rose 2p to 185p.

The results were broadly in

# Plessey suggests defence links with Continentals

By Terry Dodsworth, Industrial Editor

PLESSEY'S defence business would be fatally weakened under the takeover plans out-lined by the General Electric Company and Siemens of West Germany, Mr Alan Jones, man-aging director of Plessey Elec-tronic Systems, said yesterday. In a wide-ranging attack on the Anglo-German consoid-

gM

that if the takeover were allowed to go through, it would "reduce a very valuable asset to the country at large." The consortium's plans, aimed at any other plans, aimed at avoiding charges of anti-com-petitive market positions in various product categories, would be unacceptable to the Ministry of Defence in their

present form, he added.
Outlining an alternative approach to the development of the European industry, he argued that it would be preferable to allow national defence companies to set up a network of research alliances with Continental groups to bid for competitive contracts.

petitive contracts.
Plessey, he said, had gone a long way down this route with Thomson, the state-owned French group which was recently involved in the abortive talks to mount a bid

As a result of this collaboration, Piessey had won a con-tract for submarine mast technology and had undertaken a study contract on fibre optic technology, both for the French Navy. The two compa-nies had also worked on the joint development of radar

Mr Jones refused to discuss the status of negotiations on an anti-submarine warfare deal between the two companies. Plessey and Thomson are believed to have drawn up detailed plans in this area, one of the most sensitive sectors of military contracting, but he said it would be "imprudent" to comment on the situation.

Commenting on GEC-Siemens' plans for Plessey, he said that in many product areas the two companies had between 50 per cent and 100 per cent of the UK market – the issue which undermined the last GEC bid for its compet

itor two years ago.

The proposal to build a Chinese wall around Plessey, so that it could compete for con-tracts against GEC's Marconi division, was unworkable.
Under the suggested arrangement, GEC and Sie-

mens would each have 50 per cent of the Plessey activities.
This was bound to lead to a
conflict within GEC, he said,
because if the Plessey division won a contract, it could only offer 50 per cent of the profits to its parent company, while a victory for Marconi would give the parent 100 per cent of the profits. GEC would tend to sup-port Marconi, he argued, leading to a steady deterioration in the Pleasey business.

Mr Jones also attacked proposals to sell bits of the Plessey business, on the grounds that it would destroy the group's strategy of building an organisation with integrated

It would be preferable, he added, to develop the European market so that large contracts of \$200m (£113m) and over were agreed collaboratively at gov-ernment level, with specified work-sharing. Smaller contracts, on the

other hand, should be put out to tender to a number of independent national companies, with carefully laid down speci-fications. "In the UK there would be at least two champi-ons, but these would have research and development rela-tionships with European com-panies."

#### Cowie pulls | Weaker dollar causes 11% fall at Tace out of bid talks with **Alexanders**

By John Thornhill

T. COWIE, the Sunderland-based motor group, yesterday announced that discussions over a possi-ble bid for Alexanders Hold-ings, Scotland's largest Ford main dealer, have ceased and there is no present intention of making an offer.

Cowie last week had discus-sions with Hambros, Alexan-ders' merchant bank, but was told then that it was unlikely that any offer would prove acceptable to Mr Henry Clayacceptable to mr henry clay-ton, the majority shareholder and joint managing director of Alexanders. Mr Clayton owns 53.3 per cent of the company. Cowie announced last Fri-day that it had raised its stake in Alexanders from 9.7 to 12.33 per cent.

Torex for USM

Torex Hire is coming to the Unlisted Securities Market via a placing which capitalises it at nearly £6m.
Allied Provincial is placing 2.43m shares at 62p each, raising about £1m for the company. Dealings are expected to start on February 3.

ADVERSE EXCHANGE rate operations, counteracted a rise tions and the withdrawal from fluctuations and increased in gross profits from £11.41m to costs in its sales operations prompted a 11 per cent fall in

The increased strength of sterling adversely affected turnover by about £19m and pre-tax profits by about 2600,000

During the year, Tace paid tim for Airmatic Engineering in the UK and Goring Kerr, its subsidiary, bought Allen Coding Machines for £3.5m and a 52 per cent share in Hascal System. Earlier this month Tace bought Spirotech, which makes industrial hygiene and medical products. increased public awareness and legislation in the US on

environmental pollution increased sales and profitabil-ity for the Georgia-based An increase in distribution and administrative costs from £6.74m to £8.02m, stemming from the expansion of its US environmental control Anderson Group, which makes monitoring machines.

An extraordinary debit of £499,060 (£1.24m) resulted from the costs of abortive acquisi-

certain businesses. The 1987 extraordinary item has been restated to reflect a £500,000 understatement of costs resulting from the closure of Metro

Weighing Systems. Earnings per share fell from 22.57p to 16.89p - reflecting an increase in capital resulting from the C4m rights issue last August. A final dividend of 8p per share was recommended giving a total of 11p (10p) - a 10 per cent increase.

#### O COMMENT

Tace's share price seems to like doing things by halves. In the months after the stockmarket crash, it shed half its value; then after a rally last summer it again halved its value down to a low of 143p last month. This last nosedive appears to the shares have since risen to

Tace's fluctuating share price is mainly one of its exposure to the changing value of the dol-lar. Tare and Goring Kerr both sell almost half their products in the US, although only Gor-ing Kerr's businesses export products from the UK. In fact, Goring's sales and margins have held up reasonably well and so the gloom surrounding the company's prospects appears to have abated. Both company's products are in high growth markets, particularly those in environmental control now that US air pollution rules are becoming law. Analysts expect pre-tax profits of almost 25m for Tace and 23.7m for Goring Kerr. That puts both Tace and Goring Kerr, the share price of which dropped 2p to 270p, on reasonably valued prospective p/e multiples of about 8.5.

ment following yesterday's

results. The problem behind

#### Goring Kerr rises to £3m in spite of exchange rates

**Transactions** 

GORING KERR, the maker of process control equipment which is 52 per cent owned by Tace, yesterday announced an 8 per cent rise in pre-tax profits

from £2.78m to £3m for the year ended September 30, writes Vanessa Houlder. The result was scored on turnover of £11.76m (£10.98m), an increase of 7 per cent.

1. Midland Montagu

2. Barclays de Zoete Wedd

3. National Westminster Bank

As with Tace, adverse exchange fluctations hit profit margins on US sales, which account for 43 per cent of turnover. As a result, turnover was reduced by £700,000 and pre-tax profits by £350,000. During the year, Goring Kerr paid £3.5m for 90 per cent of Allen Coding Machines, a maker of labelling equipment.

Arrangers of Sterling Syndicated Transactions 1988

It also bought 52 per cent in Hascal Systems, which makes weight verification equipment. The results have been merger accounted to include Allen Coding, which made pre-tax profits of £610,000 (£283,000) on turnover of £2.06m (£1.68m). The results of Hascal have not

materially affected group profits.

Volume £m

6,193

5,801

4,246

Mr Dick Richardson, deputy chairman, said that the current year had got off to a flying start with the order book ahead of last year.

Farmings per share increased from 22.7p to 25.4p. A final day: dend of 10.5p per share was recommended, making a total of 15p (13.5p), an increase of 11

#### Marconi in seeker radar venture with Dassault

MARCONI, the defence electronics subsidiary of GEC, has signed a joint technology and work sharing contract with Electronique Serge Dassault of France, writes Terry

The deal, which underscores the increasing amount of European research and development collaboration in the defence industry, covers the fast-developing field of seeker radar equipment. This is attached to anti-air missiles to chase and destroy enemy air-craft and airborn missiles.

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Marconi is believed to have about £50m worth of sales in this area, mostly with British Aerospace, while ESD is a Aerospace, with ESD a strong supplier to Matra, the leading French missile group, as well as to Aerospatiale, the state-owned aerospace group.

£1,300,000

GEC correctly has a 5 per cept stake in Matra, although there have been suggestions that it may try and increase this shareholding.

The agreement covers co operation on all air-to-air missile programmes, both existing and future, requiring radar seekers on which either company may be involved. In addition, the two companies will collaborate on seekers for future surface to air missiles.

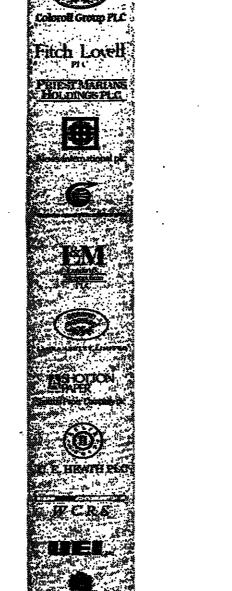
Marconi yesterday said that the agreement would mean that it would become involved in the development of an air-to-air missile to arm the French Rafale fighter aircraft currently being developed by another arm of Dassault. The radar on this missile is being designed under contract from Matra.

Pearson pic WESTBURY

This postice is instead in compliance with the requirements of the Council of The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited. It does not constitute an other or revinition to any person to extractibe for or to posture tay planes. Application has been under to the Council of The International Stock Exchange of the United Kingdom and the Reputific of Ireland Limited for the Ordinary Sauron in Graham Wood FLC immed and new being issued inconnection with the planning, to be admitted to the Official List, it is emported that deathings in the Ordinary Saurice will recommend on 2018 February - 1989. GRAHAM WOOD PLC THE BRITISH LINEN BANK LIMITED of 1,817,732 Ordinary States of 25p each at 185p per share

Shere Capital

Willoughby's Consolidated Plc AUDITED RESULTS FOR THE YEAR ENDED 30 SEPTEMBER, 1988 1988 £'000 17,844 19,906 Turnover Profit before tax --- Group 268 - Associate 5,332 4,461 (1,331)(1,189) 3,272 4,001 Minority interest — Associate Profit after tax and minority interest Earnings per stock unit/share 39.0p 31.8<sub>E</sub> 1 The tax charge for the year includes oversors tax of £1,098,316 (1987 — £1,042,742) and associates tax of £34,275 (1987 — £99,796). 2 Extraordinary items amount to a profit of £511,730 in respect of the closure of inyati Mine. Dividend A final dividend of 3.00pper stock unit/share (1987) 2.00p per stock unit/share) is recommended for payment on 6 April, 1989 to stockholders and shareholders on the register at 6 April, 1969 to stockholders and shareholders on the register at 3 March, 1969, subject to the approval of stockholders at the forthcoming Annual General Meeting. This is in line with the policy of distributing the maximum amount of cash received in the United Kingdom from the Zimbabwean operations, after deducting costs incurred outside Zimbabwe. Consideration will be given to paying an interim dividend during 1989. An interim dividend of 3.00p per stock unit/share was paid on 15 July, 1988 (1987 — nil). The total dividend for the year is, therefore, 6.00p per stock unit/share compared with 2.00p for the year ended 30 September, 1987. The total distribution for the year amounts to £614,760. WILLOUGHBY'S CONSOLIDATED PLC, CHEAPSIDE HOUSE, 138 CHEAPSIDE, LONDON ECZV 6BL



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#### TransCanada PipeLines Limited

#### NOTICE OF MEETING OF HOLDERS OF FIRST MORTGAGE PIPE LINE BONDS

94% Series A due July 2, 1992 94% Series B due July 2, 1992 8%% Series A due May 1, 1993 8%% Series B due May 1, 1993

16% Series due July 2, 1996 164/% Series due July 2, 1997 161/2% Series due September 1, 2007

NOTICE IS HEREBY GIVEN that a meeting of the holders of the above Bonds (the "Bonds") of Trans-Canada PipeLines Limited (the "Company") issued and outstanding under the Deed of Trust and Mortgage and the Bross Deed of Hypother, Mortgage and Pledge, both dated as of January 1, 1957, between the Company and National Trust Company, Limited (now National Trust Company) (the "Trustee") as heretofore supplemented, changed, modified and amended (collectively, the "Mortgage") will be held on the 8th day of February 1989 at 200 p.m. (Toronto Time) at Commerce Hall, Commerce Court West, (King and Bay Streets) Toronto, Ontario for the purpose of considering and, if thought fit, passing an Extraordinary Resolution for the following purposes

- I. To assent to the amendment of Section 5.19 of the Mortgage (I) to exempt the redemption by the Company of Reorganization Shares to be issued by it pursuant to a statutory plan of arrangement proposed by the Company (the "Plan of Arrangement"), the redemption of which is required to enable the Company to distribute the Encor Energy Corporation Inc. ("Encor") common shares to the common shareholders of the Company, and (ii) to exclude from the calculation of net income of the Company any losses of the Company resulting from the disposition of the common shares of Encor pursuant to the Plan of Arrangement.
- To assent to the addition to the Mortgage of new definitions of "Encor", "Plan of Arrange "Reorganization Shares"; and
- 3. To assent to any changes in the Mortgage which shall be agreed to by the Company and which may be peccesary or desirable to carry out such resolutions as may be passed at the meeting and to authorize the Trustee to concur in and execute a supplemental indenture embodying such changes.

Trustee to concur in and execute a supplemental indenture embodying such changes.

This Notice is given pursuant to the provisions of the Mortgage with the intent that any resolution passed as an Extraordinary Resolution at the meeting or any adjournment thereof shall, if passed in accordance with the provisions contained in the Mortgage, he binding upon all of the holders of the Bonds whether present or absent from such meeting or any adjournment thereof and the Trustee shall be bound to give effect thereto accordingly, and with the further intent that in considering and/or passing any such resolution, any such meeting may modify, and to or omit any of the matters and things hereinbefore specified, it being stipulated that the foregoing does not purport to specify the exact terms of any resolution to be proposed at the meeting, but only to indicate the general nature of the business to be transacted thereat.

This Notice, the text of the proposed Extraordinary Resolution, a letter from the President and Chief Executive Officer of the Company, a memorandum describing the proposed amendments and the reasons therefor, regulations and instructions to holders of Bonds relating to attendance and voting at the meeting and a form of proxy are being mailed to all registered holders of the Bonds. Copies of such documents, forms of proof of ownership certificates and other documents to enable the holders of megistered Bonds to be present and vote at such meeting and any adjournment thereof in person or by proxy without producing their Bonds may be obtained on application to any of the offices of National Trust Company mentioned below:

6th Floor 21 King Street East MSC 1B3

g Street East Oil Tower Avenue to, Ontario 324 - 8th Avenue S.W. Mezzanine Level SC 1B3 Calgary, Alberta Montreal, Quebec Calgary, Alberta T2P 3B2

the offices of National Manager Suite 900 393 Portage From 1008 Home 2000 McGill College Suite 900 393 Portage From 1008 Home Avenue 666 Burrard Street Winnipeg, Manif Vancouver, British Columbia

or will be sent without charge to a holder of a Bond upon request by calling (416) 361-3926.

Bondholders resident in the United Kingdom may obtain the relevant documents from: The Royal Bank of icotland plc, Registrar's Department, 29 Gresham Street, London, England, ECZV 7HN. DATED the 13th day of January, 1989.

NATIONAL TRUST COMPANY, Trustee

#### **UK COMPANY NEWS**

# Saga sharply higher at £4.31m

By Clare Pearson

IMPROVED OVERHEAD control together with higher cash balances meant pre-tax profits of Saga Group, chiefly a tour operator for the over-60s, almost doubled to £4.31m in the 12 months to end-October. Turnover rose from £85.3m to

The company, which is changing its year-end to January 31, announced a second interim dividend of 3.75p, making 5.75p (4.8p) for the 12 month period. There will be a further small payment for the remaining, seasonally loss-making three remaths.

making three months.

Earnings per share came out at 17.01p (6.74p).

Profits from the sale of Saga's former head office produced a £2.97m extraordinary credit. The sale helped cash balances increase to £32.7m (£22.37m). Net investment income amounted to £2.64m

The period saw the develop-ment of Saga's newer businesses in publishing and finanbe in 1989 though initially they had been sluggish in the UK, but ahead in the US. Gross profits before adminis-

Share price relative to the 1985 1986 1987 1988 89

cial services targeted at the elderly. None of these ventures made a significant contribution, although it is hoped they will show appreciable growth

Saga

next year.

But only moderate growth looks likely from travel activities. Mr Roger De Haan, chair-man, said it was early days to tell how strong bookings would

tration and marketing expenses of £20.21m (£17.95m) rose by 21 per cent. Overhead controls meant profits from UK holidays increased considera-bly during the year. But they fell in the US, where the contri-bution was also affected by adverse exchange rate movements. The four-year old Australian operation increased sales by 53 per cent and is expected to break even during

Saga said its investment products side, which it developed with a joint marketing venture with TSB announced last March, had been adversely affected by the 1987 stock market was bordered. ket crash. But it was beginning to see high rates of renewal in various types of personal

The publication of the Saga Magazine on a monthly, rather than bi-monthly, basis, and the introduction of the new maga-zine "Trust", a vehicle for the cross-selling of TSB and Saga products, had involved major changes in organisation.

COMMENT Saga's shares evoke lukewarm feelings at the moment. Speculation about the state of the market for tours in 1989 is a bit market for tours in 1989 is a off premature, and the company will be providing a clearer picture along with its 15-month results in the spring. It is, however, rather talking expectations down at the moment, so losses in the remaining three months may be quite high, perhaps pushing profits below 13m. It also seems wise to error the side of caution and look on the side of caution and look on the side of cauton and took for about £5.5m for the year to end-January 1990. The prospective p/e is around 12.5. As always, the tightly-held shares are at premium, but interesting to hold given what appear to be good growth prospects for the financial carriege and nut-

ments has involved three

• taking stakes in water com-

panies in an attempt to pre-serve their independence;

• launching counter-bids if

that independence is threat-

companies manage to win con-

ened, and

#### Ryan Int may return to market after buy-out

By Nikki Telt

RYAN INTERNATIONAL, the coal-mining and coal recovery group which is currently the subject of a £69.5m management buy-out bid, appears to be considering a return to the stock market within four

years.
The present buy-out bid in being made by a new company called Digger, in which both Ryan's existing management and the two principal banks which are providing lean finance for the deal, Bankers Trust and Creditanstalt-Banksers will have an equity versin, will have an equity stake. If the bid, which is due to close next Tuesday, is suc-cessful Ryan would shift into

the private sector. However, according to the subscription agreement between the various potential shareholders in Digger, "it is recognised by each of the par-ties...that it is proposed to seek admission to listing for shares of the company on the Stock Exchange or, if 90 per cent holders agree, on the Unlisted Securities Market, or admission to listing on another registered stock exchange not later than 180 days after publication of the audited annual accounts for the period to end-December 1991 or such earlier

• holding on to substantial Yesterday, Bankers Trust minority stakes if the French which has advised Digger on the buy-out plan, was playing down the significance of the reflotation clause. "One strol.

Southern and AIPF are counter-bidding for West Kent Water Company, through an AIPF-controlled joint venture. They also hold 35.1 per cent of Eastbourne — which is now controlled by SAUR Water Services — and 32.2 per cent of reflotation clause. "One shouldn't read too much into gesting that the clause was designed to "focus minds" on the possible exit routes in a few years' time. Mr Crispian Hotson, chief executive of Ryan, was unavailable for

> According to the Digger loan agreement, the business is covenanting an improvement in "free cash flow" - profits before interest but with depre-ciation added back and tax deducted — from just 26.75m in the 18 months to end-June 1990, to at least £8.55m in 1999, and then £13.77m in 1992

 before easing back in 1993. However, yesterday Bankers Trust said that the uneven advance was largely explained by the expected burdens of capital expenditure.

# Southern buys minority Folkestone stake

ority has bought a 14.6 per cent stake in Folkestone and Disopening a new stage of its con-troversial investment strategy in the region.

Compagnie Générale des Eaux's increased offer for Folkestone was declared uncondi-

SOUTHERN WATER Authority has bought a 14.6 per cent to win the institution's stake. Southern and its joint ventrict Water Company from ture partner, Associated Insur-Allied Dunbar Assurance, ance Pension Fund—an investment vehicle for Mr Duncan Saville, the Sydney-based busi-

tile bid for Folkestone lapse. The authority now intends to maintain a substantial tional last Friday, but minority stake to encourage

future co-operation between rn and Folkeston Southern paid £404.50 for each £10 nominal of ordinary shares, compared with the suc-cessful Générale des Eaux offer

It could increase its holding by buying further shares from Allied Dunbar, which still owns just under 10 per cent of Folkestone, or Guardian Royal Exchange, which has about 5

Both institutions committed shares irrevocably to last week's hostile Southern/AIPF

Southern and AIPF together hold 25 per cent of Folkestone and could take the combined holding up to 29.9 per cent.

vices — and 32.2 per cent of Mid-Sussex, which is subject to a SAUR bid. Increased offer for Mid Southern Water, Page 32 for water company invest-

#### John Beales climbs 24%

Diversification from its original underwear and outerwear manufacturing business continued to pay dividends as John Beales unveiled a 24 per cent increase in interim pre-tax

On turnover ahead 28 per cent from £11.99m to £15.35m, the taxable outcome was \$1.01m (£812,000). Earnings per 20p share worked through at 12.6p (11.1p) after a tax charge of £300,000 (£210,000). The interim dividend is lifted to 1.85p (1.65p).

Directors said that prospects for the refrigeration and elec-trical divisions looked excellent, but warned that higher interest rates and reduced con-sumer spending was likely to limit growth in the textiles side in the short term.

Activity in the latter opera-tion was flat, with no growth in sales and stockholding above budgeted levels for all

but the last two trading

months of the period. The group remained commit-ted to further expansion away from its traditional textiles base, and was seeking further acquisitions, particularly in the south of England.

#### RATNERS GROUP plc 144.000.000 nominal 4 per cent.

Convertible Bonds due 2002 Adjustment of Conversion Price

NOTICE is hereby given to the holders of the £44,000,000 nominal 4 per cent. Convertible Bonds due 2002 (the "Bonds") of Ratners Group plc (the "Company"), that, pursuant to Clause 5(B)(vii)(b) of the Trust Deed constituting the Bonds, following the rights issue by the Company of 48,016,438 new ordinary shares of 10p each announced on 11th October, 1988 (the "Rights Issue") the Conversion Price of the Bonds is adjusted, with effect from 9th December, 1988, so that the Conversion Price is 482p per ordinary share of 10p nominal value ("Share")

Prior to the adjustment, the Conversion Price was 500p per Share.

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#### **SWISS VOLKSBANK** FINANCE (CAYMAN ISLANDS) LTD. **Grand Cayman**

#### **Notice to holders**

of the Warrants «B» under the 61/2% US\$ 75 million Guaranteed Notes with Warrants 1985-90

The Board of Directors of Swiss Volksbank decided on January 18, 1989 to offer in the period from February 21 to March 3, 1989 approx. 75'000 shares of SFr. 500 nominal value each to the present shareholders and holders of Bearer Participation Certificates at a ratio of one new share for every 16 shares or every 160 Bearer Participation Certificates respectively. These shares were previously issued in order to guarantee the right to acquire shares resulting from the exercise of Warrants. Since the option period has lapsed without the Warrants being exercised, these shares are now at Swiss Volksbank's disposal.

The subscription price of the shares will be announced on February 15, 1989. The shares will rank for dividend from January 1, 1989. In connection with the above transaction, the holders of the Warrants «B» under the 6½% US\$ Guaranteed Notes with Warrants of Swiss Volksbank Finance (Cayman Islands) Ltd. should

a) Exercise of the Warrants «B» to purchase shares cum subscription rights can take place up to and including February 13, 1989 at a price of SFr. 1'948.— per share.
b) The exercise right of the Warrants will be suspended starting from February 14, 1989 up to and including March 2, 1989.

c) The new exercise price will be adjusted on March 3, 1989 in accordance with the Terms of the Notes as specified in the Description of the Warrants and published as soon as possible

January 26, 1989

#### **SWISS VOLKSBANK** FINANCE (CAYMAN ISLANDS) LTD.

Euro-clear CEDEL Swiss Security No Notes with Warrants Warrants «B» 014.026 014.029 705.667 132.056



#### **UK COMPANY NEWS**

# Microgen manages slow growth to £10m for year

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MICROGEN HOLDINGS. computer bureau services com-pany, has achieved its 14th consecutive year of growth in turnover, profits and earnings per share, but at its slowest rate. Pre-tax profits grew by a rocent to £10.04m in the year to October 31, up from £9.6im.
Turnover increased by 12 per cent to £39.53m (£35.42m).
Microgen and Scan Laser, the company's two UK concerns, experienced slow growth

cerns, experienced slow growth during the year and their prof-its would have fallen but for acquisitions. In June, Scan Laser acquired Imagen, a laser printing bureau operator based in the London Docklands. In

in the London Docklands. In July Microgen bought MPCS, a micrographics supply company, now trading as Microgen Equipment and Supplies.

Mr Patrick Barbour, chairman, said a fall in the volume of Stock Exchange business and an understaffed sales force at Scan Laser had contributed to lack of graphs. reason had been a lack of sales focus, activity and drive in

Microgen Share price (pence) 400

increase in sales costs of 32 per cent at Microgen. To rectify the problem, the company has reorganised its selling efforts. Microgen has moved from a geographical to a functional structure and Scan Laser's now fully staffed sales force concentrates on six vertical markets sectors. Capella Group, Microgen's

#### SHARE STAKES

Changes in company share stakes announced recently ASW Holdings - Charter-house Development Capital has reduced its total holding to

2.05m ordinary (3.14 per cent) with the disposal of 3.47m.
Bertam Holdings — Mr Annes-ley Keown has bought 7,500 shares at 69p each. Bradstock Group - Funds under the management of Scot-tish Amicable Investment Man-

agers now hold 1.5m ordinary (6.2 per cent). Dewey Warren - Establishment Plambuit, the parent company of Aegean Trust, is, with discretionary clients, interested in 3.82m ordinary

(7.33 per cent). Elswick – Scottish Amicable Investment Managers has increased its holding to 7.04m ordinary (5.27 per cent) with the acquisition of 650,000

Osprey Communications ~ Hill Samuel Smaller Compa-nies Trust has acquired 72,072 ordinary to bring its holding to 463,964 (6.27 per cent).

Six months to

Total rents

and dealing

dealing

Unaudited figures

Profit before tax

Dealing profit/(loss)

Profit after tax and

Dividend: preference

Per ordinary share

Earnings per share

Fetcham, Surrey KT22 9HD.

Portsmouth and Sunderland Newspapers - Courtaulds Pensions Investment Trustees has reduced its interest to below 5 per cent with the disposal of 600,000 ordinary.

SD-Scicon – Morgan Grenfell Investment Management has purchased shares, through dis-cretionary clients under its management, bringing its total holding to 34.96m (17.35 per

cent). Thomson T-Line - Gartmore Investment has reduced its holding to 0.91 per cent with the sale of 250,000 ordinary at

Willaire Group — South York-shire Pension Authority has acquired 7.77m ordinary (10.3

Wyndham Group - Mr Brian Brownhill, chairman, has increased his holding to 725,000 ordinary (12.92 per cent) with the purchase of a further 20,000. Mr Brynmor Jones, anaging director, has acquired a further 9,645 ordinary, bringing his holding to 160,000 (2.85 per cent).

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(392)

610

1,347

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1.25p

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**Property Security** 

5,182

51

860

1,785

1,254

1.5p

2.09p

**Investment Trust** 

**Interim Report** 

#### THF sells 5% stake in First Leisure

By David Waller

Earnings per share increased by 5 per cent to 17.1p (16.2p). The recommended final divi-TRUSTHOUSE FORTE, the hotels and catering group, has sold its uear five per cent stake in First Leisure, which has interests including discos, dend of 4.5p makes a total of 6.5p (5.5p). The shares added 12p yesterday to 207p. bowling and the Blackpool

Scandinavian business, per-formed well and contributed 23 per cent of total profits.

There is a feeling that Microgen has taken its eye off the ball in the past year and that its results have suffered as a consequence. The poor performance was widely expected, although it is thought that the worst has now been something.

worst has now been seen; this belief accounted for the other-wise curious rise in share

price. The corrective action that has been taken should be

enough to rejuvenate growth this year. Increased emphasis on sales targeting, renewed rig-

orous management and a gen-eral re-focusing of the business

will all help to restore vim to the business. The company has

had a good run since its flota-tion and should pick up again by the second half. Pre-tax

profits may be about £12m, making a prospective p/e ratio of 9.9. Microgen will once again

look attractive if it can return to the basics which produced it

its initial successe

• COMMENT

Tower, raising £10.8m.
THF had its stake from the days when Lord Delfont, First Leisure's recently reappointed chairman, led a buyout of THF's leisure interests to form First Leisure five years ago.

THF said the time was now right to take its profits and invest the proceeds in its core businesses.

The 7.5m shares were sold at 144p each. Of the total, 100,000 went to Lord Delfont and 5.5m to a range of City institutions. The balance went to London & Merchant Securities, taking its balding in Elect League to institutions. holding in First Leisure to just over 41m shares.

#### **Property Security**

Taxable profits rose 35 per cent to £2.65m at Property Security Investment Trust in six months to September 30. Interim raised to 1.5p (1.25p) on earnings of 2.09p (1.56p).

# Graham Wood to join main market

GRAHAM WOOD, south east-based structural engineer specialising in steel frames for buildings, is joining the main market via a placing of 1.82m

The company has benefited ordinary shares at 185p

Graham Wood, whose origins lie in a management buy-out from Amsteel Group in 1984, is thought to be the first company funded by the Gov-ernment's Business Expansion Scheme to seek a full listing. With a market value of £5.44m, it will also be one of the smallest companies on the main market.

The placing, arranged by The British Linen Bank, is of 44.5 per cent of the enlarged equity and will raise about

The shares are being placed on a p/e of 8.3 times prospective fully-taxed and fully-di-

#### **COATINGS & PAINTS** WORLDWIDE

The Financial Times proposes to publish this survey on:

Wednesday, 1st March 1989

For a full editorial synopsis and advertisement details, please contact:

**BRIAN HERON or PHILIP DODSON** on 061 834 9381 (telex 666813)

or write to

**Financial Times** Alexandra Buildings Queen Street Manchester M2 5HT

**FINANCIAL TIMES** 

#### Knobs & Knockers doubles to £0.4m

Knockers, Knobs & Knockers, USM-quoted specialist brassware and hardware retailer, more than doubled pre-tax profits from £203,000 to £408,000 in the six months to September 30 1988. Turnover rose 84 per cent to £7m.

Earnings per 10p share grew to 3.18p (1.72p), the interim div idend is raised to 0.8p (0.6.p). Mr Michael Warshaw, chair man, said the company remained committed to enlarge all its specialised hardware

The company has benefited

from increasing demand in

recent years for structural steelwork, and the adoption of so-called "fast-track" construc-

tion techniques, allowing a number of different trades to work at the same time.

These particularly suit steel-work. In 1983 it provided the steel frame, decking, and stair-

cases for No.1 Finsbury Avenue in the City of London, one of the first "fast-track" buildings in the UK.

Aside from design, fabrica-tion and erection of steelwork and associated trades, such as

fire-protection, it is also involved in a number of spe-cialist activities such as quan-

tity surveying.

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details. They include the LTOM brochure 'A GUIDE TO TRADED OPTIONS' and details of the LTOM video, the option analysis and pricing diskette, and various training courses. Expert assistance is also available on the LTOM information line: 01-628 1054.

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Copies of the full statement may be obtained from G. H. Caines Esq. Fetcham Park House, Lower Road,

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Prices taken at 5pm and change is from previous close at 9pm

THE LONDON TRADED OPTIONS MARKET - THE MARKET TO MANAGE RISK

# SAUR increases offer for Mid Southern to £58.6m

By Andrew Hill

SAUR WATER Services, a subsidiary of Bouygues, the French construction and service company, has increased its recommended cash offer for Mid Southern Water Company from £50m to £58.6m in an attempt to win over institu-

The bid for the Surrey-based statutory water company was already the largest of the 14 recent takeovers in the UK private water sector but it seems some shareholders felt it undervalued the redeemable preference stock. Unusually, the stock represents about 85 per cent of the company's voting capital.

#### Specialeyes near doubled midterm

Specialeyes, the fast-growing retail optical chain hoisted pre-tax profits by 90 per cent from £283,000 to £538,000 for

The initial offer was recom-mended by the statutory water company's directors, who include Mrs Virginia Bottomley, a junior environment minister, before Government pol-icy on water industry mergers was strengthened two weeks

Mid Southern's fixed assets are worth well over £30m -the trigger for the new merger restrictions - so any counter-bid would be referred automatically to the Monopolies and Mergers Commission. The SAUR bid was cleared by the Department of Trade and Industry earlier this week.
At the first closing date on

Turnover climbed 80 per cent to £4.82m. An interim dividend of 0.5p has been declared on earnings of 1.61p (1.47p).

January 24, SAUR owned or had received acceptances representing 38.3 per cent of the entire voting capital, mostly from ordinary stockholders. Compagnie Générale des Eaux, a rival French water

supplier, which owns just under 15 per cent of the Mid Southern votes, has already accepted the SAUR offer. The final offer will not be The final offer will not be increased, even if a counterbidder emerges, and closes on February 8. SAUR is bidding 140p for £1 of 9 per cent redeemable preference stock 1930, against 125p in the original offer, 160p (125p) for 6.25 per cent 1991 stock, and 250p (170p) for 7 per cent 1997 stock, redeemable in 1997. The offer

for ordinary stock is General Utilities, UK sub-sidiary of Générale des Eaux, has lifted its stake in South Staffordshire Water Company from 23.9 to 24.4 per cent.

emable in 1997. The offer

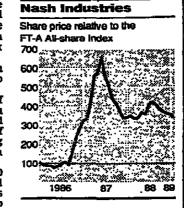
#### Hey & Nash Industries up Croft up 62% to £1.64m by 64%

NASH INDUSTRIES, the packaging, engineering and construction group, ended the year to September 30 1988 with HEY & CROFT Group, the USM-quoted housebuilder, yes-terday reported taxable profits 64 per cent higher at £2.41m in the year to October 31 1988. Turnover expanded 51 per cent a 62 per cent rise in pre-tax profits from £1.01m to £1.64m. This result was achieved on turnover up 32 per cent to Mr Leonard Hey, chairman, played down the "doom and £21\_3m (£16.18m).

Interest receivable £172,000 compared with a charge of £132,000 last time and there was a contribution of £485,000 (£30,000) representing a share of profits from a

related company.
After tax of £607,000 (£377,000) and an exceptional debit of £127,000 (nil), earnings per share came out at 12.1p (9p). The recommended final dividend of 1.8p makes a total of 3p (2.5p). Mr Graham Dowson, chair-

man, said the group had no borrowings and was well placed to seek out potential acquisitions. The sale of its 1.875p makes an effective 2.8125p for the year after adjustment for the capitalisainterest in Wisecak Group generated a net profit of £1.05m. This, together with this year's retained profits, has fur-



sheet, he said, increasing net asset value to 108.6p per share. In June 1988 Armour Cases and No-Nail Boxes (Europe) were acquired, and these had now been fully integrated within the packaging division. The merged operation will begin to demonstrate its enhanced potential in the current year, he said.

#### News Digest

#### **AIM GROUP Profits** expand 35% to £2.1m

TAXABLE profits rose 35 per cent at AIM Group in the six months to October 31 1988 and the group is confident of

another record result. Profits in the period under review advanced from £1.54m to £2.08m on turnover ahead to £22.46m (£15.73m). The interim dividend is being raised to 2.4p (2.2p) on earnings per 10p share of 12.7p (9.4p).

#### **PLANTATION TRUST** Loss of £33,000 in first half

A loss of £33,000 before tax has been reported by Plantation Trust for the six months to September 30. This compares with a £38,000 profit in the

previous first half. Total income came to £275,000 (£243,000) and total earnings £161,000 (£203,000). Interest debited was £194,000 (£165.000). Net asset value at the end of the half stood at

#### **BORLAND INT** Restructuring paying off

102.6p (132.5p).

Borland International, the **USM-quoted** microcomputer software company, reported pre-tax profits for the three months ended December 31 1988 of \$1.2m (£678,000) on revenue of \$23.6m.

This compared with pre-tax profits of \$250,000. Over the nine month period to end-December 1988, however, the company made a pre-tax loss of \$4.6m from revenue of \$64.6m compared with a pre-tax profit of \$5.1m from \$47.3m in the comparable period last time.

#### **WIDNEY**

#### Downturn after restructuring

Restructuring of Widney, the electronics, defence systems and engineering group, was reflected in figures for the year to end-September which showed a 28 fall in pre-tax profits from £425,559 to . £307.023.

Turnover, however, expanded 60 per cent to £16.13m (£10.1m). Earnings per 4p share dived to 0.3p (3p). A proposed final divide makes an unchanged 1p for the year.

#### **GLOBE INVESTMENT** Net asset value makes advance

Globe Investment Trust raised net asset value per 25p share from 173.29p to 178.14p basic, and from 170.3p to 176.3p fully diluted, in the nine months to December 31 1988.

Total income was £37.45m (£36.12m) and pre-tax profits grew from £25.49m to £26.45m. Earnings per share worked out at 3.64p (3.42p) basic and 3.62p (3.4p) diluted.

from £13.51m to £20.35

gloom" in the UK housing market.

Group activity had contin-ued at a high level, he said,

trated in areas which had seen

the largest increase in prop-erty values, the directors expressed confidence that

improved gross margins would enable the group to have another good year.

After tax of £896,000

A proposed final dividend of

(£534,000), earnings per share advanced from 8.6p to 12.5p.

tion and consolidation of the shares last August.

and with operations con

#### **FLEMING TECH** Earnings rise

at six months

Fleming Technology Investment Trust pre-tax revenue came through at £706,000, for the six months ended November, against £373,000. The interim dividend is again 0.2p.

# SHIELD GROUP

#### Profits rise but earnings fall

The Shield Group, the property company which gained a full listing in October, achieved a 31 per cent increase in pre-tax profits from £642,000

#### to £842,000 in the six months to the end of September. The company said that these profits arose mainly from property

dealing activities. They were struck on turnover 84 per cent ahead at £13.44m (£7.29m). Earnings per 5p share fell to 1.28p (4.3p) and the interim dividend is maintained at 1p

#### COLORGEN **USM** group back in black

Colorgen, the USM-quoted colour systems specialist, edged back into the black in the six months to end-December 1988.

Net income amounted to \$1,418 (£800), compared with a net deficit of \$226,788 in the corresponding period of 1987. Sales rose 64 per cent from \$1.1m to \$1.8m.

Mr John O'Brien, chairman, said the breakthrough was the group's first \$1m-plus sale to a leading US DIY chain.

(Advertisement)

3,2

4.5

#### WILLOUGHBY'S Closure brings

benefits

Willoughby's Consolidated, involved in mining and ranching in Zimbabwe reported pre-tax profits up from £4.46m to £5.33m in the year to the end of September. Turnover declined to £17.84m (£19,91m).

Earnings rose to 39p (31.8p) and a recommended final of 3p make 6p (2p) for the year.

#### **RESORT HOTELS** Turns in £0.4m profit

Resort Hotels, the hotels group, reported pre-tax profits of £423,000 from turnover of £1.74m in the six months to October 31 1988, and is paying a maiden interim dividend of 0.2p per share. After a nil tax charge earnings per 10p share are 0.89p.

#### Yearlings at 12.5%

week's issue of local authority bonds is 12% per cent, down it of a percentage point from last week. This compares with 9% are issued at par and are redeemable on January 31 1990. A full list of issues will be published in tomorrow's edition.

#### Corah

Charterhall has declared its offer for Corah unconditional It remains open until February 3. Charterhall now owns or has acceptances of 90 per cent.

#### UK ECONOMIC INDICATORS ECONOMIC ACTIVITY- Indices of industrial production, manufacturing output (1985 = 100); engineering orders (£ billion); retail sales volume (1980 = 100);retail sales value (1980 = 100);registered unemployment (excluding actival leavers) and unfilled vacancies (000s). All seasonally adjusted. Retail yol 133.3 29.1 4th qtr. 1989 1st qtr. 2nd qtr 108.5 2,494 2,224 2,164 2,464 2,364 2,364 2,364 2,364 2,364 2,364 2,364 2,165 2,165 2,165 2,166 2,166 200.0 108.4 110.1 171.2 181.2 183.0 112.5 116.3 138.4 138.3 137.7 137.0 140.0 139.5 138.4 141.2 140.4 109.5 110.2 110.5 110.8 111.1 111.7 111.7 111.1 OUTPUT- By market sector: consumer goods (materials and tuels); engineering Eng. cutput 17.0 103.0 197.7 108.4 109.1 104.8 101.5 102.4 102.0 101.0 102.0 101.0 104.0 101.0 101.0 107.4 110.4 114.8 110.0 100.0 113.0 113.0 115.0 115.0 115.0 TRADE- indices of export and import 1987 Srd qtr. 4th qtr. 1988 1st qtr. 2rd qtr Srd qtr Februar March April May July August Septemi October 44.84 50.48 42.87 44.84 44.53 44.53 44.53 50.84 50.85 50.85 51.87 61.07 127.4 135.6 118.0 115.7 124.0 127.2 131.0 145.3 130.3 131.2 146.1 104.8 118.9 107.2 FINANCIAL-Money supply MO, M1 and M3 (annual perce Greck! 1967 3rd qtr. 4th qtr. 1968 1st qtr. 2nd qtr. 3rd qtr. February 1,211 +12,903 +15,740 +15,740 +2,462 +3,625 +6,644 +3,796 +5,138 +6,150 +3,361 +5,680 +4,218 + 1,935 + 1,084 + 1,137 + 321 + 426 + 261 + 365 + 438 + 518 + 321 + 62 + 402 3,051 4,173 3,162 1,162 1,059 1,576 1,230 1,362 1,179 621 1,663 788

12

DAI-ICHI KANGYO BANK

# ND EUUNUIVIIU NETUN

- January 1989: Vol. 19, No. 1

#### Japan's economy will grow 4.3% in fiscal 1989

Relexed monetary policy prevails The outlook for Japan's economic en-vironment for 1989 may be summarized as follows. Firstly, the world economy will slow its pace of growth affected by the slowdown of the U.S. economy, but the expansionary note will continue. Secondly, the exchange market is likely to assume a mildly higher-yen trend because of the delay in the trade imbalance improvement by both the U.S. and Japan, as well as the high probability that the U.S. monetary policy will allow a weaker dollar. Thirdly, the Japanese fiscal policy will hold down increases in public expenditures, while a relaxed monetary policy will prevail on account of the slow appreciation of the yen, continued price stability, and the need for international economic policy coordina-

Personal consumption and capital investment take the lead

economy will continue, as in the year before, its self-sustaining expansion during 1989, fuelled by personal consumption and capital investment. In other words, a welcome cycle of increase in income and expansion in expenditure among industries and households is being created to support the economic buoyancy. The pace of growth is expected to decelerate, however, in the latter half of the year. Personal consumption, including the growth in demand for durable goods, is expected to slacken, resulting in a mild inventory adjustment and a slowdown in capital investment. Thus, the real economic growth rate is likely to fall slightly to 4.3% in fiscal 1989 compared with an estimated 5.2% in fiscal 1988.

Commodity prices are expected to re-

#### Stable prices will continue

main stable throughout the expansionary period primarily because prices of imported products will decline in con-

#### Economic Outlook for 1988 - 89

	1987 (FY)	1988 (FY)	1989 (FY)
GNP (nominal)	5.0	5.7	6.6
GNP (real) Private domestic demend Private final consumption Private housing investment Private capital investment Change in business inventories Public demand Government final consumption Public capital formation Net exports Exports & others	52 7.2 (5.8) 4.5 25.6 10.0 1.274.0 2.2 (0.4) 40.9 10.0 5,146.7 (\$\textbf{A}\$1.0) 52 12.8	5.2 7.9 (6.4) 5.2 2.7 18.3 1,985.6 2.3 (0.4) 2.6 1.8 437.3 (41.5) 9.4 20.7	4.3 5.8 4.7 4.7 10.5 2.37.5 2.6 (0.4) 3.3 1.2 4.3.388.5 (4.1.0)
Wholesale prices	<u>▲2.0</u>	<b>▲0.9</b>	<b>▲</b> 0.3
Consumer prices	0.5	0.8	2.1
Current balance Trade balance Exports Imports	84.5	74.7	69.4
	94.0	93.9	95.3
	233.4	264.5	286.4
	139.4	170.8	183.1
Services balance	<b>≜5.7</b>	A14.0	▲19,2
	<b>≜3.9</b>	A5.2	▲6,7

	1987 (FY)	1988 (FY)	1989 (FY)
GNP (nominal)	5.0	5.7	6.6
GNP (real) Private domestic demend Private final consumption Private housing investment Private capital investment Change in business inventance Public demand Government final consumption Public capital formation Net exports Exports & others Imports & others	5.2	5.2	4.3
	7.2 (5.8)	7.9 (6.4)	5.8 (4.9)
	4.5	5.2	4.7
	25.6	2.7	41.7
	10.0	18.3	10.5
	1.274.0	1,985.5	2.337.5
	2.2 (0.4)	2.3 (0.4)	2.6 (0.4)
	\$0.9	2.6	3.3
	10.0	1.8	1.2
	5.146.7 (\$1.0)	▲37.3 (▲1.5)	4.3.388.5 (41.0)
	5.2	9.4	11.8
	12.6	20.7	17.0
Wholesale prices	<b>≜2.</b> 0	<b>▲0.9</b>	<b>≜</b> 0.3
Consumer prices	0.5	0.8	2.1
Current belence Trade belence Exports Imports Services belence Transfer psyments	84.5	74.7	69.4
	94.0	93.9	95.3
	233.4	264.5	286.4
	139.4	170.6	193.1
	▲5.7	A14.0	A19.2
	▲3.9	A5.2	A6.7

Japan's fiscal year begins in April and ends in March.
 ( ): Contribution of each component to GNP growth.
 Linit: Percent changes for GNP and commodity prices (billion yen for change in business inventories and net exports), billion dollar for current balance.

Primary product price increase (%; excluding crude oil) . Yen-dollar exchange rate (Y) ... cert with the slow appreciation of the yen, as well as stabilized crude oil and other primary product prices; and the influx of foreign goods will help ease the demand/supply situation and heighten competition, making it difficult for domestic suppliers to transfer the costs of higher wages to consumers in the

rease in consumer prices. National budget reconstruction

<u>advances</u>

pan's public finance are expected in 1989, pushing forward the budget reconstruction, fuelled by continuous economic expansion. As the brisk economy is led by activity in the private sector, the current stance in the fiscal policy is expected to continue without a dramatic increase in public expenditures, including capital gains earned through the sales of NTT stocks, matching the level of the total expenditures at approximately the same point as in fiscal 1988. A firm growth in tax revenues is expected, enabling the government to sizably reduce the issuance of deficit-covering bonds. Thus, 1989 is expected to show a

deficit-covering bonds by fiscal 1990. Trade samplus expands Export volume should continue to

grow at the pace of last year's latter half,

healthy step forward in the reconstruc-

tion of the national budget which is aimed at eliminating the dependence on

#### World economic growth (%; Inflation-adjusted U.S. economic growth 3.7 3.3 (%; inflation-adjusted) World import volume growth (%) ... 7.4 (Fiscal) Export price increase in industrial nations (%) 4.9 **▲3.1** Crude oil price per barrel (\$; CIF price) ..... 15.2 although such factors as the rising yen and the slowdown of the world's econo-

World Economic Environment

1987

(Calendar)

mic growth may appear disturbing, because corporations' efforts toward creating new markets through heightened value-adding strategies for their products, as well as cost-reduction endeavours are reaping results; and supform of price increases. The introducplies of product materials and parts have tion of a consumption tax, however, grown through increased overseas production. On the other hand, a notable could lead to more than one percent growth in import volume is expected principally because: (1) the effects of the strong yen are becoming apparent; (2) domestic demand will continue to expand; and (3) the reverse-import of Improvements in the balance of Jagoods mamufactured abroad by Japanese companies will increase. The growth rate of imports this year, how-

ever, is expected to slow somewhat as the incremental force of domestic demand will likely ebb slightly. The trade surplus in the international balance of payments is expected to widen during the year. It will be caused by the alackening growth of imports in value, because the incremental force of import volume is likely to diminish, added to the lower-than-last-year's level of crude oil prices, while export volume is

expected to increase.

The pace of the surplus amount reduction in the current payment balance will be slower than that in the year before because of the trade surplus expansion, although the deficit in the services balance will continue to expand, driven by increased payments such as travel expenditures abroad, and the deficit in the transfer balance will grow primarily caused by swelling ODA expenditure

#### Talk it over with DKB. The international bank that listens.



The next DKB monthly report will appear Feb. 24.

124.8

# Ryan International plc

BELATION-Indices of earnings (1985 = 100); basic m

is (1985 = 10

111.8 112.6

115.2 111.4 112.2 112.8 113.9 113.9 114.9 114.9 115.2 115.4

103.5 104.8 104.7

194.7 105.7 103.9 104.4 184.8 104.6 104.4 184.8 104.9 185.7

168.2 106.2

108.6 108.6 108.6 108.6 108.6 108.7 108.4 108.5 110.0 110.3

1,747

1,887 1,734 1,736 1,778 1,936 1,970 1,863 1,873 1,874 1,856 1,921

75.3 77.6

77.5 78.8 78.2 78.4 76.3 75.6 76.5 76.5 76.3 77.1 79.0

Str. .

#### IMPORTANT NOTICE

TO SHAREHOLDERS INTENDING TO ACCEPT THE RECOMMENDED FINAL OFFER BY

#### Digger plc

TUESDAY 31st JANUARY, 1989 IS THE CURRENT CLOSING DATE FOR ACCEPTANCES

Shareholders are reminded that Forms of Acceptance should be lodged with The Royal Bank of Scotland plc, Registrar's Department by 3.00p.m. on Tuesday 31st January, 1989.

All enquiries to: Alex Scippel at Bankers Trust International Limited on 01-726 4141.

This advertisement is issued by Bankers Trust International Limited on behalf of Digger pic in connection with the offer for Ryan International pic.

PUBLIC WO	PRKS	LOA	n bo	ARD	RATI	ES
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INTERNATIONAL RESIDENTIAL PROPERTY Advertising Appears in the Weekend FT every Saturday

For further details please contact CLIVE BOOTH Tel (01)248 5284 Fax (01)248 4601

London: DKB International Limited, Garden House, 18 Finsbury Circus, London EC2M 7BP, England Tel. 01-920-0181, DKB Investment Management International Limited, Garden House, 18 Finsbury Circus, London EC2M 7BP, England Tel. 01-638-9433 Associated Companies in London: Associated Japanese Bank (International) Ltd., European Brazilian Bank Ltd., International Mexican Bank Ltd. resea unineer 1-3, ucrosswarcho 1-chome, Chyode-lo, Tokyo 100, Japan Tel. (03) 596-1111 Branches and Agencies In: New York, Los Angeles, Chicago, Allanta, Panama, Dússeldorf, Munich, Paris, Talpe, Seoul, Singapore, Hong Kong, Cayman Representative Offices In: Houston, San Francisco, Toronto, São Paulo, Medico City, Caracas, Buenos Ares, Frankuri, Madnd, Stockholm, Mileno, Bahran, Jakonta, Kusin Lumpur, Bangkok, Bombay, Beying, Shanghai, Guangzhou, Dalian, Sydney, Melbourne Subjetifaries in: New York, Los Angeles, Toronto, Amsterdam, Zúrich, Lucembourg, Hong Kong, Singapore, Sydney Associated Companies In: São Paulo, Bangkok, Singapore, Kusia Lumpur, Jakenta, Brunel valcho 1-chome, Chiyoda-ku, Tokyo 100. Japan Tel. (03) 596-1111 Branches and Agencies Iac New York,

London Branch: 122 Leadenhall Street, London EC3V 4PA, England Tel. 01-283-0929 Subsidiaries in

# lurning people on to wool

By Alice Rawsthorn

THE STREET, SALES

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THE CANADAGE OF THE STREET

rom February onwards a pair of rather rumpled lovers will appear on the pages of Enrope's glossy magazines, accompanied by the advertising slogam "Love from Woolmark".

The rumpled lovers are part of the
International Wool Secretariat's first pan-Europe advertising campaign.

And the campaign is the culmination of two years' research and planning by IWS marketing managers across For IWS, the adoption of a pan-Eu-

ror lws, the anoption of a pan-Enropean advertising strategy represents a significant departure from tradition. IWS is a marketing
organisation sponsored by the sheep
farmers — or "wool growers", as they
prefer to be called — of the Southern
Henisphere. Its objective is to boost
the way of small all markets the markets. the use of wool all over the world. Traditionally the nine branches, which form its western European region, have been responsible for advertising in their own national markets. But since the appointment in 1984 of Kjell Ski as the first area direc-

tor for western Europe, some aspects of IWS's marketing have been central-The branches have since worked more closely together and have adopted a common marketing strategy with three central objectives in the area of apparel:

encouraging people to choose wool for casual clothing;
increasing the use of wool for

 enhancing wool's appeal among younger consumers.

Once the nine branches followed the same strategy for apparel it became possible for them to introduce a pan-European advertising cam-paign. Four IWS branches had been doing so in the carpet area since the early 1980s.

IWS was also encouraged to adopt a pan-European approach by the struc-tural changes that had reshaped the market for apparel wool in Europe since the mid-1980s.

All IWS advertising is aimed at both consumers and the wool taxtile industry. The original rationale for devolving responsibility for advertising to the national branches was that the needs of each market were very different. The structure of the wool textile industry varied from country to country, while consumers perceived wool very differently in, say, Sweden and Spain.

Swellen and Spain.

But in recent years these differences have diminished. The retail sector has been reshaped by the expansion of Benetton and Stefanel outside their native Italy, while Chargeurs, the French wool textile group, has expansed as a force in crimbia and emerged as a force in spinning and weaving across Europe. Moreover, consumer perceptions, especially among the young, have become more

IWS was convinced that the barriers to a pan-European campaign had disappeared. Two years ago it began a feasibility study of the prospects for pan-European advertising. It established a European marketing committee composed of the publicity managers from the four major markets —



The IWS campaign has been devised by the French subsidiary of an international agency for use in 16 countries

France, Italy, West Germany and the France, Italy, West Germany and the UK - and headed by Lars Nilson, director of the Nordic branch.

The committee chose CLM-BEDO, the French subsidiary of BEDO, the international advertising agency, to create the campaign. Rosemary Lickford, the publicity manager in the UK, and Marie-Laure Nouel, her French counternart, liaised with the agency. counterpart, liaised with the agency.
The first pan-European campaign

will be introduced to 16 countries next month and will run throughout the spring. The same three ads will appear in each of the 16 countries using the same "Love from Wool-mark" slogan and copy translated into 12 languages. A second campaign will be unveiled

the four major markets will each

spend over film on the two campaigns has been a significant increase. this year.

In recent months the objectives of the campaign have acquired an added urgency for IWS. The consumer trends towards natural fibres and more expensive clothing have ens that the consumption of wool in Europe has increased steadily in the 1980s. But this increase in der which has been mirrored in other areas such as North America and Asia-Pacific - has contributed to a rapid rise in the price of raw wool

The wool price in Australia, the chief source of the world's apparel wool, has jumped by 65 per cent in the last two years. The impact on Euro-

The time-lag between the purchase of raw wool in Australia and arrival of a woollen garment in a French or Italian shop means that the full price rise is still filtering through to consumers. It is too soon to say whether European consumers will be prepared to spend more to buy wool. The spin-ners, weavers, manufacturers and retailers are already grambling about the impact on their profitability.

When prices have risen in the past it has taken a long, long time before consumers have switched back to wool from less expensive fibres. The new pan-European campaign is an important part of IWS's attempts to stop them switching away from wool

#### £21m puts extra fizz in soft drinks

wo new soft drinks brands are to be launched in the UK this year with a massive £21m marketing budget. Coca-Cola & Schweppes Bev-

erages, the joint venture set up in the UK between Cadbury Schweppes and Coca-Cola two years ago, is launching Sprite and Sunkist this spring. Sprite, a brand owned by Coca-Cola, is the biggest lem-

on-lime brand in the world. Sunkist, owned by the US soft drinks subsidiary of Cadbury Schweppes, is the leading USo-range carbonated drink.

Penny Davies, marketing director of CCSB says: This will be the biggest ever new brand launch in the UK. We already have Lilt and Fanta in the fruit-flavoured carbonated market but we needed world class brands with the muscle to dominate the sector.' CCSB, which handles all the UK production and distribution of products owned by Coca-Cola and Cadbury Schweppes, has access to all the interna-

tionally selling brands of both companies if it wishes to pro-The trading relationship between Coca-Cola and Cadbury Schweppes is seen by both companies as starting to reap profitable growth after

what was a difficult period of rationalisation and integration of their UK operations.

The largest soft drinks plant in Europe is currently being built by CCSB at Wakefield in Yorkshire. CCSB says its share

of the £2.6bn UK market for

sector of the £3.9bn soft drinks market and include colas, fruit flavours, adult soft drinks and own-label lemonade. The flavoured carbonate sector is estimated to be worth about f650m a year and with a growth rate last year of 11 per cent outpaced the market growth of 9 per cent. CCSB said at the trade launch last week: The key to growth in this sector is through the development of recognised

fizzy soft drinks, excluding

water, has grown from 31 per cent to 35 per cent since the

joint venture was forged. The

aim, it says, is for CCSB both to dominate and expand the

UK soft drinks market. Its

major competitor is the UK-based Britvic Corona.

Carbonates are the biggest

brands rather than unsupported commodity products." Advertising for Sunkist will feature scenes depicting that rare British commodity, the endless sunny summer. Diet Sunkist will be launched simultaneously and will be nimed at the low calorie sector Marketing support will total

£10m in year cen: Sprite, which will receive film in marketing support, will have a "slightly sharper more sophisticated taste" than the product in the US thanks to the results of market research into British tastes. Advertising for the product will feature environment val-

ues which, according to Davis. include "clarity and purity: streams and mountain tops." Lisa Wood

WCRS creates a media-buying network across Europe

A cross Europe, media empires are being established – by the American-based Rupert Murdoch and Britain's Robert Maxwell, Italy's Silvio Berlus-coni, France's Robert Hersant, and west Germany's Bertels-main. To meet this growing strength, the agencies which negotiate for advertising time and space in the media are also consolidating their forces. In the UK, Seatchi & Saatchi has caught the headlines in recent months by centralising the £700m-a-year buying power of its London-based

advertising agencies in a new company, Zenith. But it is another UK advertising group, WCRS, which has taken the lead in forming a pan-European media buying network — a partnership that can not only negotiate from

ons but is also well placed to tackle the post-1992 market. WCES made its first move last year, buying a 50 per cent stake in SGGMD, the ploneer-ing French media-buying inde-pendent founded in 1989 by Gilbert Gross, the world champion poker player. Their joint venture, Carat Espace, with 270 clients and a turnover last year of £850m, leads the indus-try in France with a 22 per cant market share.

strength with the media her-

A few weeks ago, Carat Espace took a 49 per cent stake in HMS, the leading West German media indepen-dent, run by Karl Hiemstra since he founded it in 1972.

HMS has a turnover of £340m

a year. Then last week, Carat became sole owner of Media Europe, buying out its partner in that venture, Eurocom, a subsidiary of Havas, the giant French publishing group. Media Europe has a turnover of £250m with operations in Spain, where it is joint industry leader, Italy, Belgium, West Germany and the UK. Carst is now looking for further acquisitions in the UK, Switzerland and Scandinavia. Peter Scott, chief executive of

WCRS, says: "We see media

buying as an increasingly

important part of our Carat Espace, which was founded when advertising agencies showed little interest

in media, developed long term deals with large discounts for clients in France; but it has also maintained good relationships with the media by developing new markets. It acts as media buyer for three French

It has resolved the most awkward problem associated with centralised media buying that of client conflict - by forming a two-tier structure. A central body buys the advertising time and space, while operating subsidiaries handle individual clients. Carat's international net-

work will be run as a confeder-ation of independents. Part-ners will manage their local

organisations but will have The aim was to provide clients ss to centralised resources international media research, planning, and buying, a data bank, and financial and legal services.

For, spurred on by the deregulation of television in France, which in the past

three years has seen the introduction of three new TV channels, and a growth in annual advertising hours from 400 to 1,000, Carat has begun to offer its advertisers much more its advertisers much more than a bulk-buying discount.

It set up a subsidiary, Carat TV, with a yearly research budget of £1m, under François Waeselynck, "to get to know everything there is to know about the television medium."

with the information they needed to get the fullest bene-fits from their advertising in an increasingly complex mar-ket; to explore the effects not only of more competitive pro-

gramming but of ownership of several sets of equipment. Computerised data, further refined by Carat's own panel of 500 households and in-house experts can now predict with 86 per cent accuracy, Waeselynck claims, what sort of people – their age, sex, marital status and lifestyle – will be watching a particular TV pro-gramme, say two weeks ahead.

Its investigations into "zap-ping" found that, in one case, it would pay the advertiser to

use the last minute of an advertising break rather than the first.

Carat is now developing more frequent, systematic reporting to clients, producing special surveys and a televi-sion annual containing statistics and analyses, and has plans to set up similar operations to Carat TV in ter and cinema advertising. Experience with deregulation is also leading it into other forms of television advertising which, it is con-vinced, will expand rapidly sponsoring of programmes and events (in which the WCRS bsidiary, Pascoe Nally International, is expected to play a

large part), programme pro-

duction and bartering. Both Glibert Gross and Karl Hiemstra say they would nover have considered any kind of alliance other than the partnership they have formed with WCRS in which they retain control. Each has safeguarded his position with an option to buy back full control in the event of any takeover bid for the British group.
The partnership, they claim.

is already the biggest in the European industry, and has the capacity to export its expertise further afield. "Our determination," says Charles Hochman, a director of Carat Espace, "is to replicate internationally what we have achieved in France." Hiemstra quips: "We are earning Russian."

Philip Rawsthorne

#### TECHNOLOGY

omputer users in the UK pay an estimated £1.5bn a year to Until recently most users automatically signed a maintenance con-tract with the original manufacturer or supplier, but large companies are turn-ing increasingly to independent contractors to service and repair computers, terminals and associated

outpment such as printers.
These third party maintenance com-anies - known as TPMs - claim to provide a less expensive and more responsive service than the manufacturers. They now have just over 10 per cent of the UK maintenance market, according to a study by Intersect, the

computer consultancy.

One important reason for the growth in TPMs is the proliferation of different manufacturers' equipment within indi-vidual companies. Some data process-ing managers get fed up with juggling a large number of separate mainte contracts and turn the whole job over to a single organisation.

For example, Britoil, RP's exploration and production subsidiary in Glasgow, had 1,300 computers and associated devices made by 30 companies. Andrew Robertson, information services mankopertson, information services manager, says that by handing over all the maintenance work to ATM, an independent contractor, he has saved money and simplified his management task. "We used to have 14 or 15 engineers visiting the site; now we have one ATM engineer registent here."

engineer resident here."
The main manufacturers are responding by offering to maintain all the computer equipment on a particular site. In other words, they are pushing their own service organisations to become like TPMs.

And they have other motives for mov-

ing in this direction. A comprehensive maintenance contract gives a manufacturer an entrée to a customer's premises, which its sales staff may be able to exploit to sell more of its machines. It may also pick up valuable information about its competitors' equipment.

"I'm sure that some manufacturers

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will use information gained from maintenance in the marketing area," says John Gould of Intersect. "For example, it could be a superb way to get informa-tion about the reliability of another manufacturer's equipment But there is usually a difference

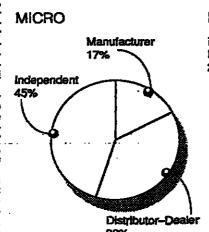
between the type of comprehensive ser-vice offered by manufacturers and TPMs. When a manufacturer takes responsibility for all maintenance on a site, it normally subcontracts much of site, it normally subcontracts much of the work on other companies' equip-ment back to them, while letting its engineers maintain its own computers and some of the peripherals. This still gives the user the managerial conve-nience of having one point of contact for all maintenance problems and for all maintenance problems and

equipment failures. TPMs sometimes subcontract engineering work, but they are generally much more willing than the manufacturers to let their engineers service and repair a wide range of equipment.

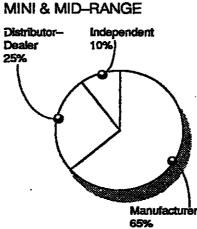
Of course TPMs have to depend on

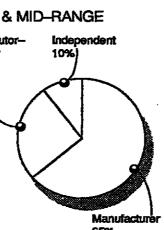
of course TPMs have in nepenn on the manufacturers to sell them spare have invested in special diagnostic tools and software, why should they have to give them away? provides fertile ground for disputes. give them away?

Spending on computer maintenance in the UK

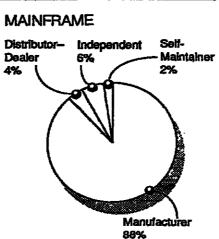


TOTAL: £63m





TOTAL: £1,150m



TOTAL: £230m

# Competition brings glamour to computer nuts and bolts

Clive Cookson reports on the battle for the maintenance sector

"The original suppliers jealously guard their market position and use a number of tricks to prevent TPMs getting the parts they need," says Robertson of Britoil. TPMs claim that most manufacturers are unnecessarily slow in letting them have parts and documentation, although IBM is generally thought to be more co-operative than its connections. more co-operative than its competitors.

Even Granada Computer Services –
the giant of the UK maintenance industry with at least a third of the £190m-ayear TPM market - has to turn away contracts because it cannot get access contracts because it cannot get access to the required spare parts. Michael Gaherty, technical and marketing direc-tor, says: "I believe that someone buy-ing a computer system should have the same freedom as someone buying a car to have it serviced and maintained by

anyone be chooses. For their part, the manufacturers deny that they are being anti-competi-tive or unreasonable. "We will sell spare parts to TPMs at standard ICL prices, on the same lead time as ICL's own maintenance organisation," says Ken Howe, an ICL spokesman. "We expect them to identify their requirements a reasonable time in advance, in the same way as our own maintenance staff, and build up a stock of spares." But ICL and other manufacturers refuse to give TPMs access to the test and diagnostic facilities which they have developed. John Gorld, who ran a computer maintenance company before becoming an independent consultant, sympathises with this attitude. "If they

Bob Brittaine, managing director of ATM and chairman of the Computer Services Association maintenance group, admits that the progress of TPMs has been held back by a view among computer users "that using a third party for maintenance rather than the manufacturer is going down-mar-ket." Of course he believes this to be the opposite of the truth. TPMs are no only less expensive. Brittaine says, but they generally provide a better service. "After all, we must live by the quality of our service, whereas DEC and IBM will survive if they continue to make

good computers."

Gould says that there is no practical way for users to compare competing maintenance organisations in terms of the skill of their engineers or the quality of their diagnostic and repair equipment. What matters is how quickly they undertake to respond to a call and repair or replace faulty equipment.

A typical TPM contract requires the

maintenance company to respond to any call within four hours. If the engineer cannot make a quick repair on site, he will take away the faulty unit - a keyboard, say, or disk drive - to be repaired in the company's work-shops and replace it with a duplicate

Bob Brittaine says that most faults do not involve computers' central processors but peripheral equipment with moving parts. Printers cause the most trouble. "I would say that about 20 per cent of faults are due to misuse by customers - and the most common in that category is coffee being spilt on keyboards," he says.

Those involved in computer mainte nance say that computer equipment is steadily becoming more reliable. Although total UK expenditure on computer maintenance is increasing by about 10 per cent per year, this is less than the overall spending increase on computer services.

However, some manufacturers are more reliable than others. "The difference in reliability is great enough to be concerned about," Brittaine says. ATM has built up its own reliability league table. This cannot be published, for legal reasons, but the company uses it privately to advise customers. For example, Britoil stopped buying one particular graphics terminal because the statistics showed it to be fault prope.

As the Illustration shows, mid-range and minicomputers - and their associ-ated terminals and peripherals - are the most important battleground for maintenance companies. Large mainframe computers are still very much the province of the manufacturers, because they are too complex for most TPMs to handle.

In future, independent maintenance companies are likely to build up more expertise in software and telecommunications engineering, which should enable some of them to provide a more comprehensive facilities managemen service to computer users. But they will face strong competition from manufacturers - and possibly also from other computer services companies which have not yet realised that the unglamo-rous field of maintenance provides scope for profitable expansion.

Accentuate the Pos-itive

THE USE of point-of-sale (Pos) electronics to gather data about sales has become a necessity in all but the smallest retailing compa The last ones to remain newsagents, speciality food and leisure outlets - will have equipped their check-outs within five years.

These are among the conclusions reached in the latest edition of Electronics in Retailing, published by Post-News, a market rese Post-rewre, \_ organisation which eneclalises in retailing and banking technology.

The 250-page report, priced at £189, reviews world progress in the last year in point of sale, electronic funds transfer for consumers, credit/debit cards, smart cards and similar areas. **Authors Sarah and Ronald** 

Brown, who have researched these topics for many years, point out that there are still many uncertainties in the UK about Eftpos (electronic funds transfer at point of sale), in which purchasers' bank accounts are immediately debited over telephone lines. Pos, however, has really taken off and some of the information derived from such

systems has surprised even the most apphisticated users. Boots, for example, had been selling pet food for years and thought it profitable, But Pos analyses showed that money was being lost and pet foods are no

longer sold by Boots.
Other retailers have been able to apply both coarse and fine tuning to what they sell, increasing shelf space for some products and reducing it for others. This has increased both turnover and

Passenger data by radio

A COMPUTER and radio transmitter have been combined into a hand-held unit by immediate Business Systems (IBS), of Million Keynes in the UK.

IBS, which calls its unit FW Radio, believes that there is a need for such systems at ferry terminals and airports. where vehicles and baggage have to be loaded securely

and safety.
On ferries, for example,
a bar-code label supplied with the ticket would be fixed to the windscreen. It would be read by a scanning device, connected to an FW Radio,

WORTH WATCHING Edited by Geoffrey Charlish

as each vehicle boarded the ferry. The details would be stored in the unit's chip memory. If queries arose, the radio could be used to talk to the ship's officers or officials on shore, via a

central base station. IBS believes that the system can prevent boarding a ship and ensure that all the vehicles booked for the crossing are accounted for.

Information in the FW Radio's memory can be emptied over the air into a central computer, where it can be analysed and stored. FW radio is powered by echargeable batteries which rechargeable batteries which last for about eight hours. An adaptor allows operation

Text retrieval in plain English

from the mains.

HARWELL Computer Power, in the UK, is claiming a breakthrough in information retrieval with a system called

Unlike many database retrieval systems, which search for a key word provided by the user, the new system allows plain English questions to be asked.

For example, a user might ask a database: "What are the emission standards to control pollution caused by traffic on the M6?" Status/ IQ will immediately recognis the concepts in the sentence, such as emission standards, control, pollution and traffic, and rapidly search through the database to find every

relevant mention. The software will also rank what it has found in order of relevance.

According to the company, the system all but eliminates training and provides a big improvement in the usefulness of text retrieval.

Damping waves under the sea

CARRYING out repairs and replacing parts under the North Sea is difficult enough in good weather conditions. but a heavy sea creates the additional problem of ship's heave. The service ves can move up and down by several metres, imposing a similar motion on any load connected to it deep below the sea's surface.

Dyna Craft, of Kongsb in Norway, has developed a heave compensation syst which, by keeping the load still, makes the work essien and saves time. It cou reduce the cost of replacing a type of production modu trom £1.3m to £300,000.

claims the company. Called LSIS (light subsea intervention system), the system is designed to handle a load of 30 tonnes so that with wave heights of four to movement is less than 30 cm

LSIS works by sensing wave motion — by means of displacement sensors and sending information to a computer. This controls a servo-valve in a hydraulic system, operating between the ship and the repair module, which produces compensating vertical motion Up to 95 per cent of the vertical motion can be

Successfully demonstrated few weeks ago, LSIS is for relatively light work, such as replacing valves and small production modules, and for launching robotic tools. Bigger systems for heavier work are also feasible, says the company.

A salmonella test for eggs

EGG producers in the UK, where salmonella has been found in a small number of eggs, are offered an "accurate and rapid" testing service by Crant Biotechnology, which is associated with Cranfield Institute of Technology.

The company will arrange for samples to be shioped from the producers to its nationally accredited laboratories in Bedfordshire. There tosts using the latest scientific methods will be used and the results rapidly

CONTACTS: Post-News: UK. 0935 88245. IBS: UK. 0908 568192. Harwell Computer Power: UK. 0235 834608, Dyna Craft: Norway, 3 724211. Gran-field: UK. 0234 752700.

faxed back to the producer.

#### **COMMODITIES AND AGRICULTURE**

# Oil producers seek a formula for stability

THE WORLD'S major oil exporting nations meet this morning in London to try to achieve a basis for co-operation in promoting stability in oil

The meeting will bring together technical representatives from members of the Organisation of the Petroleum Exporting Countries and from non-Opec producers for the second time in less than a year.

The meeting of six from Opec, and up to ten from the non-Opec side and is understood to be aimed principally at reaching a common under-standing of current market

The chances of establishing at least a basis for dialogue are thought to be stronger than in March of last year, when the first meeting took place. Prior to the first meeting, oil prices were plunging as Opec members wantonly ignored production quotas agreed earlier by

OIL prices may stabilise at around \$15 per barrel but not near to \$18, if Opec can main-tain discipline over production, Mr Robert Horton, managing director of British Petroleum, said in Texas on Tuesday, writes Max Wilkin-

Mr Horton told a conference in Houston, organised by the Cambridge Energy Research Associates, the US consultancy, that Opec appeared to be cutting production.

But he added: "We are all watching this adventure closely, since it holds a clue to

for bargaining, since it appeared unable to keep its own house in order. There was also, it turned out, little basis The non-Opec producers

offered a 5 per cent reciprocal cut in exports. This presented Opec with two problems, the first of which is that Opec quo-

the next decade in the industry." It was now clear that until well into the next century, whenever, oil prices started to rise, supply would be available to meet demand. This was the context of consolidation reorganisation in the

idation reorganisation in the oil industry around the more powerful players.

Consuming nations would need to keep at least some non-Opec oil available for the future. The test for Opec producers would be the extent to which they integrated into marketing and refining, becoming, in effect major oil

Opec members expected far more from non-Opec because most non-Opec members had been progressively increasing production while Opec produc-tion had been scaled way back throughout the decade.

There remained a host of other complex questions as well: how to define production

covered by any agreement, how to establish base levels

"As major oil companies thay have that formidable competitive advantage in their low cost oil." he said.

Mr Horton warned his audience that the energy industry faced a difficult future as real energy costs were driven higher by environ-mental concerns and other factors, while prices would be capped in the longer run by the cost of cooal, gas, nuclear power and other energy sources. So he saw no prospect of a boom in the oil business in the US.

from which to negotiate cuts and how to monitor or enforce any agreement.

These problems remain. The These problems remain. The non-Opec countries yesterday said they agreed on the need for stability, but had no com-mon views on the market situ-

At this meeting, however,

Most of the cartel's internal problems were sorted out at a marathon meeting in Vienna in November, in which Opec agreed new production quotas for all members, including Iraq, which had been outside the quota scheme for two years, and also agreed on new definitions for production and

crude oil Since the start of the year Opec production has come way down from its December peak of 22.7m barrels a day, and oil

of 22.7m parreis a day, and oil prices have risen sharply.

The Opec side is to be represented by Algeria, Indonesia, Kuwait, Nigeria, Saudi Arabia, and Venezuela, while the non-Opec countries are to include Angola, China, Colombia, Egypt, Malaysia, Mexico, North Yemen, Oman, and possibly Yemen, Oman, and possibly Brunei. The non-Opec countries together produce about 8.3m b/d.

The US states of Texas and Alaska have sent observers to the talks, as has the Soviet

# Exploration at the frontier of technology

Steven Butler studies the special problems encountered deep under the seabed

WENTY YEARS ago oil exploration in the North Sea presented a technological challenge to the indus-try which no one could be fully confident would be met. A recent spate of severe difficulties encountered by oil explor-ers as they probe deeper into the ocean floor shows that in spite of all that has been accomplished, much remains

to be done. In the Norwegian sector of the North Sea, Saga Petroleum is now nursing a well that threatens to explode at any time, after having lost control when a drill bit, some 3,500 metres under the ocean floor, plowed into a reservoir containing gas at extremely high pressure, understood to have reached 14,000 pounds per square inch or about 400 times the pressure in an ordinary automobile tyre.

Elf Aquitaine is trying to prevent a similar blowout at another well in the Norwegian sector, while Atlantic Richfield failed in the UK sector in September, leading to the destruction of the Ocean Odyssey drilling rig and one fatality.

These accidents happened because explorers are searchinside of a drill string, around ing for a new generation of oil the drill bit, and up the outside reservoirs located at far of the borehole. This cools the greater depths than the most drill bit, and clears away cut-fields currently in production tings. m the North

Improved seismic technology has allowed explorers to look deeper under the seabed and they have found huge geological structures of the sort that may hold hundreds of millions. if not billions of barrels of

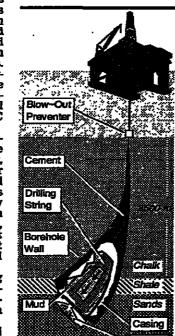
The underlying reservoirs are as deep a 6 to 7 kilometres below the seabed, although hydrocarbons - oil, gas, and condensate - have seeped upwards and have been trapped at much higher levels. Trapped at these depths, however, the hydrocarbons have generated tremendous pres-sure, at some 15,000 psi, and high temperatures of 175 deg C (3<u>50</u> F). These alone would not neces-

sarily present a severe obstacle to exploring for oil. However, the particular geology under the North Sea has presented some fussy and dangerous problems that each company has had to learn to deal with more or less by trial and error, since the oil companies do not share tricks of the trade that gives them a commercial advantage.
"There is a steep learning

curve which is very danger-ous," says the head of exploration at one major North Sea

The typical means that oil companies use to control high pressure is by adjusting the weight of chemical mixtures called mud. During drilling mud is circulated down the

the faster drilling can proceed. However, heavier muds are used to counteract high pressure. If this fails, a head can close the well and prevent an escape of hydrocar-



Adapted from a UK Offshore Operators' Association publica-

In the central North Sea, a particular problem has been up to 3,500 metres, there is often a porous, relatively crumbly chalk that must be drilled

The chalk cannot hold heavy muds, because the muds will r of hard shale, just 30

oper, Grade A (2 per tonne)

1900-2 1819-20

to 50 feet thick, that forms a

cap on the reservoir.

If the drill bit breaks
through the shale, and suddenly encounters high pressure, the drilling engineer's first tool to prevent a blowout is to pump heavy muds into the well. But this tends to be absorbed by the chalk, render-Saga is believed to have

attempted to put a cement plug at the bottom of its problem well, but this too was attacked by hot, high pressure gas before the cement hardened. The gas eventually got past the plug, making its way to the last line of defence, the blow-

This consists of heavy steel rams, powered by hydraulic jacks, which close off the well There is still some serious question about the capacity of the BOP that Saga has used, but even if it is capable of holding off 14,000 psi for now, this can only be regarded as a temporary seal. Over time, the gas will find some way to escape.
Some explorers believe that

Saga's plan to attach a second BOP is ill-conceived, and possibly dangerous, because a second BOP is unlikely to hold if the first one gives way. The only remedial action at this stage is to drill relief wells to siphon off the pressure, and the well to plug it up. This could take months and, meanwhile, the well would remain

in a dangerous state.

The correct way to avoid trouble from the start, say oil explorers, is to line the bore-hole wall with cement right

610-2 621-4

18000-50

**WORLD COMMODITIES PRICES** 

(Prices supplied by Amalgamated Metal Trading)

AM Official Kerb close Open Interes

Ring turnover 32,925 tonne

Ring turnover 0 ces

404 lots

9,781 lots

Ring turnover 6,750 tonne

Ring turnover 846 tonne

Ring turnover 1,575 tonne

Ring turnover 11,850 tonne

5.758 lots

3,189 lots

11,997 lots

down to the shale level, before breaking into high pressure This demands an intimate

knowledge of the geological structures and a rather clever drilling technique. The cement ing operation is performed by pumping cement through the well, just like drilling mud, but leaving it to set. The cement also has to be tested at extremely high pressures, because it could break apart in a surge of pressure.
Once the seal is broken, a

well is basically an expensive lost cause that must be plugged and abandoned – killed, in oil industry jargon. Some companies have been relatively successful using

these techniques, which have had to be learned by trial and error. The drilling is slow, cantious, and expensive. Finding the oil is one thing,

producing it another. Standard production equipment is not designed to deal with oil at these pressures and tempera-tures. If under these conditions a bit of sand comes up with the oil, as is typical with most oil wells, most steel equipment would be destroyed. Rubber hoses are out of the questions. The Department of Energy

has required that oil compa-nies stop using flexible hosing for drilling at pressures over 10,000 psi, as flexible hosing blamed for the failure of the blow-out preventer at the Ocean Odyssey. The directive, however, addresses only the most vulnerable piece of equipment at the last line of defence. It is clearly more important to push explorers faster up the learning curve.

**US MARKETS** 

IN THE METALS, gold, silver and

platinum futures kept a steady tone

Copper prices fell sharply on heavy

prices gained alightly as some short covering gave support to the market. Cocoa futures lost 26 in the March

contract as arbitrage and commission

gaining near the close. Most of the grain markets were lower with the soy complex having the biggest decline.

Fund selling in the soybean and oil

the weakness of the sov complex.

\$18 level in the March crude oil.

markets kept prices down for most of

Wheat prices were firm in featureles

activity. The energy complex regained

house selling weakened prices. Coffee trading had a choppy day before

due mostly to stronger crude oil prices reports Drexel Burnham Lambert.

stop-loss selling. March copper closed

#### **Producers** raised zinc prices 43% in 1988

By Kenneth Gooding, Mining Correspondent

PRODUCERS boosted the price of zinc by about 43 per cent last year compared with 1987, according to the International Lead and Zinc Study Group. Lead prices advanced by a more modest 3.3 per cent. In its review of trends in 1988, the study group says the annual average producer price of zinc outside North America

rose from \$828.33 a tonne in 1987 to \$1,182.85 last year. In the US the producer price went up from an annual average of 41.922 cents a lb to 60.197 cents. Average London Metal Exchange prices climbed even more sharply, by 56 per cent for cash metal, from \$799.06 a

tonne to \$1,246.62.
Provisional estimates suggest that zinc consumption. driven particularly by demand from the galvanised steel industry, rose to a record of nearly 5.3m tonnes, an increase of more than 5 per cent on or more train 5 per cent on 1987. "This was the sixth consecutive year in which con-sumption has increased and is the longest period of unbroken expansion since the late 1960s-early 1970s, prior to the first world energy crists." The study world energy crisis," the study

group points out. Zinc metal production also achieved a new peak of over 5.2m tonnes, up by more than 3

per cent. Stocks of zinc metal held by producers were drawn down to belp meet demand during the first half of last year and remained at low levels through the second half, equivalent to only about three weeks

The study group says the strong expansion in zinc mine output was reversed last year with a drop of 247,000 tonnes to 5.123m tonnes (zinc content) because of falls in production in Canada and Peru. Producers' stocks of lead

also declined to a very low level last year, to 150,000 tonnes from 214,000 tonnes, but LME stocks rose sharply from 15,000 to 62,000 tonnes and to the highest level since early in Lead metal consumption

continued at a high level, increasing by 1.4 per cent to 4.295m tonnes, reflecting demand from the battery industry, which now accounts for 60 per cent of lead Metal production, at 4.24m tonnes last year, and mine output, 2.37m tonnes, showed

The annual average US producers' price for lead metal increased from 35.943 cents a lb to 37.14 cents last year, according to the study while the average LMR cash price edged up from £368.66 a tonne to £368.40.

# Cocoa producers to study fresh plan for ending deadlock

By David Blackwell

COCOA producing countries will this morning consider the latest offer from consuming countries aimed at breaking

countries aimed at breaking the deadlock in the International Cocoa Organisation (ICCO) talks in London.

The consuming countries yesterday proposed that the council should decide to apply a retrospective cut of 115 Special Drawing Rights to the level of prices to be defended by the troubled agreement. This would reduce the range to between 1,370 and 2,040 SDRs a tonne — a cut which consumers have consistently argued ers have consistently argued should have been automati-

should have been automatically applied last March.

Mr Peter Baron, consumer spokesman, said the market had deteriorated to such an extent that a considerable adjustment downwards was applied to the such as the necessary. But consumers believe that if both sides agreed on a reduction of any sort, this week's talks could begin to move towards a con-clusion on other important issues, including the implementation of a withholding

"This is a last effort to reac-

tivate the agreement," said Mr Baron.
Producers yesterday asked for more time to consider the proposal. The talks are sched-

proposal. The tails are schar-uled to end tomorrow.

The ICCO average indicator-price yesterday was 1,059.98 SDRs a tonne. Prices on the London Futures and Options Exchange (Fox) fell on techni-cal factors and profit-taking. The May contract closed at £854 a tonne, down £20; dealers said bearish sentiment about the talks remained a back-

ground influence.
The ivory Coast has refused to give any details at the talks of its controversial sale of 400,000 tonnes of cocoa to Sucre et Denrees, the French trade house. Their refusal had

trade house. Their rerusal had further complicated this week's talks, Mr Baron sald.
However, he remained optimistic that the talks would move forward if both sides move forward in both sales could agree on a defence price range. If they could not, he said, the council might as well decide officially to freeze the agreement's economic clauses, which have in effect been fro-zen for almost a year.

#### Peru stands by Soviet fisheries agreement

FIERCE CRITICISM from the Peruvian fishing industry has failed to shake the Government's resolve over a plan to allow Soviet vessels to operate in its waters, in return for a 17.5 per cent share of the catch. The controversy arose after the signing last month of a fisheries' agreement between Epsep and Sevriba, the Peru-vian and Soviet state fishing

Mr Romulo Leon Alegria, Peru's Minister of Fisheries, who earlier justified the deal by accusing the Peruvian industry of "allowing out fish to die of old age," has now confirmed that the 20 Soviet factory trawlers will be allowed to fish in Peruvian waters, under certain conditions.

• The vessels must be inspected by the Ministries of War and Fisheries before fishing begins.

● Fishing will only be allowed in the area between 30 and 200

and miles of the Peruvian No fishing wil be allowed south and the Peruvian border

with Ecuador. The restrictions are aimed at preventing damage to spawn-ing areas and avoiding conflict with small Peruvian fishing vessels within the 30 mile limit.

CRUDE OIL (Light) 42,000 US gails \$/berrel

18.12 17.54 18.26

Latest Previous High/Low

However, Mr Fortunato Quesara, the Minister of Fisheries in the previous adminis-tration, under President Belaunze, has accepted Mr Leon's official invitation to "explore the possibilities of improving the contract" and to pinpoint ways of making the agreement more acceptable in

points related to the protection of the biomass, the danger of depredation and the use of Soviet and other satellites in the monitoring of fishing operations within Peruvian

waters.

In addition it provided for a closer study of an annexe to the agreement refering to the possibility of the Soviets lping Peru to acquire its own fishing fleet. The Peruvian state and pri-

vate fishing companies could buy these vessels in return for

At a forum held this week by the Institute of Peruvian Fishing Rights, the Soviet deal was It was also alleged that it would incur losses to the state

of up to \$600m. Meanwhile the Soviet trawlers are anchored in waiting beyond the 200 mile limit, and over the weekend Aeroflot flew in 250 Soviet fishermen.

#### **LONDON MARKETS**

Profittaking interucted the recent record-breaking rise in the London Metal Exchange High Grade zinc price yesterday. The market ignored news that Curragh Resources had declared force majeure on deliveries of zinc and lead concentrates from its Faro mine in Alaska because avelanches and snowslides had disrupted transport. had been held up by the worst weather predict when deliveries would start again. Traders said the market was waiting to see if the brief pause in profittaking today. Nickel prices feli reaction to the speculative leap on Tuesday to 10-month highs. Substa talls are likely to be limited by underlying physical interest, they

Crude off (per barrel FOB)		+ or -
Darbei	\$14,75-4,852	+0.45
Brent Blend	\$17,40-7,50w	
W.T.I. (1 pm est)	\$18.20-8.252	
Oil products		
(NWE prompt delivery per to	nne CiF)	+ 01-
Promium Gesoline	\$181-184	+4
Gas Oli	\$146-14B	+2½ -½
Heavy Fuel Oli Nachtha	\$73-74 \$160-162	+5
ragnosa Petroleum Argus Estimates		75
Other		+ or -
Gold (per troy oz)	\$404.25	-2.75
Silver (per troy oz)	613c	-3
Platinum (per troy oz)		-6.5
Palladium (per troy oz)		-25
Atuminium (free merket)	52365	+5
Copper (US Producer)	162%-67c	+3½
Lead (US Producer)	40c	
Nickel (free market)		-40
Tin (European free market) Tin (Kuala Lumpur market)	20.46r	+0.16
Tin (New York)	351.5c	+1.0
Zinc (US Prime Western)	76%c	
Casie (live weight)†		-0.46*
Speeb (qeaq <i>meič</i> kd). Casse (use meičkd).		-7.52
Pigs (live weight)	81.57p	+4.13
London daily sugar (raw)		4
London daily sugar (while)		-2
Tate and Lyle export price		-1.5
Barley (English feed)		-0.25
Maize (US No. 3 yellow)	2182.5	_
Wheat (US Dark Northern)		-3.1
Pubber (soot)♥	62.25p	+0.50
Rubber (Mar)	70.00p	+0.60
Rubber (Apr) 🛡	70.50p	-
Rubber (KL RSS No 1 Feb)	308.5m	+0.5
Coconut oil (Philippines)\$	\$535x	
Paim Oil (Malaysian)§	\$365	
Copra (Philippines)§	\$260	
Soyabeens (US)	5187	+5
Cotton "A" index		-0.15
Wooltops (64s Super)	69Cp	

May, p-Feb/Apr, q-Apr, x-Feb/May, 1Meat Com-

mission average tatstock prices. \* change from

week ago. YLondon physical market. §CIF

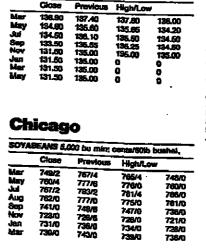
Close   Previous   High/Low		£/tonne			·	_
Mar 84B 867 862 842 May 854 874 572 847 May 854 874 872 847 May 854 874 879 869 865 839 May 859 856 839 850 850 Mar 855 874 865 854 May 862 862 870 861 Mar 855 874 865 854 May 862 862 877 861 Mar 855 874 865 854 May 862 862 877 861 Mar 855 874 865 854 May 862 862 877 861 Mar 855 874 865 854 May 862 862 877 861 Mar 855 874 865 854 May 862 862 877 861 Mar 1862 1182 Inta of 10 tennes. CCO indicator prices (SORis per tonne). Daily mice for Jan 25: 1059.98 (1054.38).  COFFEE Ethorne  Close Previous High/Low  an 1192 1196 1184 1184 1161 May 1143 1148 1150 1125 May 1143 1148 1150 1125 May 1128 1140 1135 1118 May 1143 1148 1150 1125 May 1125 1138 1120 1114 May 1125 1138 1120 1114 May 1125 1138 1120 1115 Mar 1130 1150 1115  Mar 1130 1150 1115  Mar 1130 1150 1115  Mar 1130 1150 1115  Mar 1130 1150 115  Mar 1130 1150 115  Mar 124 Comp. daily 122.02 (125.41): . 15 day vorage 127.31 (128.43).  MAGAR (5 per tonne)  Mar Close Previous High/Low  Mar 211.80 212.20 212.60 207.40 May 216.90 216.00 216.80 213.80 May 216.90 215.00 212.00 212.00 May 216.90 215.00 212.00 212.00 May 216.90 215.00 212.00 212.00 May 252.50 252.00 252.50 May 252.50 252.00 252.50 May 252.50 252.00 252.50 Mar 1575  Mar May Ma			Previous	High/L	QW	_
Sep	Aer	848				_
lep 839 556 856 858 860 850 850 850 852 852 852 853 868 860 850 850 850 855 854 855 855	day		874 989	872 84	7	
lec 853 868 860 850 867 855 874 865 854 869 855 874 865 854 868 855 874 865 854 865 854 862 862 870 861 surnover: \$656 (11762) fots of 10 tonnes. Daily rice tor Jan 24: 1117.58 (1119.07):10 day average for Jan 25: 1059.98 (1054.38) .  **COFFEE Channe**  **Close Previous High/Low**  an 1192 1196 1195 1180 1184 1184 1184 1184 1184 1184 1184			856	856 83	8 8	
Asy 862 882 870 861  umnover: 5656 (11762) tota of 70 tonnes CCO indicator prices (8DRs per tonne). Daily rice tor Jan 24: 1117.58 (1119.07):10 day aver ge for Jan 25: 1059.98 (1054.38).  COFFEE Ethorne  Close Previous High/Low  an 1192 1195 1195 1180  Jar 1180 1184 1184 1161  Jar 1180 1184 1184 1161  Jar 1180 1185 1125 1116  Jar 1180 1125 1138 1120 1114  Jar 1180 1125 1138 1120 1115  Jar 1126 1127 1137 1175 1170  Jan 1130 1150 1155  Jar 1180 1150 1155  Jar 211.80 212.80 212.80 207.40  Jar 211.80 212.80 212.80 207.40  Jar 211.80 212.80 212.80 212.80  Jar 211.80 212.80 218.80 218.80 218.80  Jar 211.80 218.80 218.80 218.80  Jar 211.80 218.80 218.80 218.80  Jar 211.80 212.80 218.80 218.80  Jar 211.80 212.90 218.80 218.80  Jar 211.80 212.90 218.80  Jar 211.80 212.90 218.80  Jar 211.80 212.90  Jar 211.90 219.90  Jar 211.90  Jar 211.90  Jar 2	Dec					
Umover: 8656 (11782) lots of 10 tonnes. CCO indicator prices (SRPis per tonnes). Daily rices for Jan 24: 1117-58 (1119.07):10 day average for Jan 25: 1059.98 (1054.38).  COFFEE Enome  Close Previous High/Low an 1192 1796 1195 1180 Jar 1190 1184 1184 1161 Jar 1190 1184 1184 1195 1125 Jay 1143 1148 1150 1125 Jay 1125 1130 1135 1118 Jay 1125 1133 1125 1118 Jay 1125 1133 1125 1119 Jay 1126 1139 1137 1175 1170 Jan 1130 1150 1155 Jurnover: 3874 (3341) lots of 5 tonnes CO Indicator prices (US cents per pound) fo an 24: Comp. daily 122.02 (125.41); . 15 day vorage 127.31 (128.43).  RUGAR (5 per tonne) Jaw Close Previous High/Low Jay 216.40 216.80 217.80 213.40 Jay 216.40 216.80 216.80 213.40 Jay 216.40 216.80 216.80 213.40 Jay 216.40 216.80 216.80 216.80 213.00 Jay 216.40 216.90 216.80 216.90 Jay 262.00 262.00 262.00 262.00 Jay 263.00 262.50 272.00 258.50 Jay 263.00 262.50 262.00 262.50 Jay 263.00 262.50 263.00 263.50 Jay 263.00 263.50 263.00 263.00 Jay 263.00 263.50 263.00 Jay 263.00 263.00 Jay 263.00 263.00 Jay 26	nar Agy					
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Let		Close	Previous	High/L	ow .	_
fay         1143         1148         1150         1125           ly         1128         1140         1135         1113           ley         1128         1140         1135         1113           ley         1125         1138         1120         1114           ley         1125         1138         1120         1114           ley         1125         1138         1120         1114           ley         1130         1150         1115           lurnover:3874         (3341)         lots of 5 tonnes           CO Indicator prices         US cents per pound)         for           lurnover:3874         (3341)         lots of 5 tonnes           con 24:Comp. daily         122.02         (125.41):	an .					
1128   1140   1135   1116	lar lay					
125   1137   1175   1170   1130   1	ly ¯	1128	1140	1135 1	118	
Unit	lov	1125	1137	1115 1		
CO indicator prices (US cents per pound) to an 24: Comp. daily 122.02 (125.41); . 15 day vorage 127.31 (128.43).  RIGAR (S per tonne)  Law Cione Previous High/Low  Lar 211.80 212.20 212.90 207.40  Lar 218.90 218.60 27.60 218.80 218.00  Lat 218.90 218.00 218.80 218.80 218.00  Lat 218.00 218.00 218.00 218.00 218.00  Lat 218.00 271.50 272.00 288.50  Lat 219.00 271.50 272.00 288.50  Lat 219.00 271.50 272.00 288.50  Lat 219.00 271.50 272.00 288.50  Lat 250.00 282.50 282.50 285.00  Lat 250.00 282.50 282.50 285.00  Lat 250.00 282.50 285.00 286.00  Lat 250.00 281.00 281.00 280.00  Lat 250.00 281.00 281.00  Lat 250.00 281.00 281.00  Lat 250.00 281.00 281.00  Lat 250.00 281.00 281.00  Lat 250.00  Lat 250.00  Lat 250.00  Lat 250.00  Lat 250.00  Lat 250.00	an					_
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CUGAR (5 per tonne)  CIONE Previous High/Low  Lar 211.80 212.80 212.80 207.40  Lar 216.90 216.80 217.60 213.80  Lar 216.90 216.90 216.80 217.60 213.80  Lar 216.90 216.00 216.80 213.00  Lar 216.00 216.00 216.80 213.00  Lar 212.00 212.20 212.00  Lar 212.00 212.20 211.60 211.00  Lar 217.00 271.50 272.00 258.50  Lar 217.00 271.50 272.00 258.50  Lar 26.00 252.50 255.00 256.00  Lar 256.00 255.50 255.00 256.00  Lar 251.00 251.00 251.00 250.00  Lar 250.00 251.00 250.00  Lar 250.00 251.00 250.00  Lar 250.00 250.00  Lar 250.00 250.00 250.00  Lar 250.00 250.00  Lar 250.00 250.00 250.00  Lar 250.00 250.00  Lar 250.00	an 24:	Comp.	daily 122.0	2 (125.4	I): . 15 d	27
Close	verage	12731 (	140.46J.			
Section   Sect	UGAR	(5 per to	nne)			_
April	aw .	Close	Previous	High/L	ow	_
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Commence         216.00         215.00         216.40         212.60           ee         214.80         215.00         212.00           der         212.00         212.20         211.60         211.00           der         212.00         212.20         211.60         211.00           der         212.00         212.20         211.60         211.00           der         271.50         272.00         288.50         285.00         285.50         285.00 <t< td=""><td>DIN.</td><td>216.40</td><td></td><td></td><td></td><td></td></t<>	DIN.	216.40				
12.00   212.20   211.60   211.00	cz	216.00	215.00	218.40		
Printe Cioso Previous High/Low  Ler 271.00 271.50 272.00 258.50  Ley 263.00 252.50 264.00 258.50  Ley 263.00 252.50 264.00 258.50  Let 256.80 255.50 255.00 254.00  Let 256.80 255.50 255.00 254.00  Let 256.80 253.50  Let 256.80 255.50 255.00  Let 256.80 255.50  Let 256.80 255.50  Let 256.80 256.80  Let 256.80  Let 256.80  Let 256.80 256.80  Let 2	lec lar				211.00	
lar 271,00 271,50 272,00 268,50 lay 263,00 262,50 264,00 256,50 lay 262,50 282,00 282,50 257,50 loct 256,80 255,50 255,50 255,00 254,00 ec 254,00 253,50 255,00 251,00 250,00 larnover: Raw 6364 (8474) lots of 50 tonnes. Alter 3683 (2165). arris- White (FFr per tonne): Mar 1692, May 1850, Aug 1850, Oct 1615, Dec 1590, Mar 1575 lottominium (98,7%) Calls Puts lottominium (98,7%) Info lottominium (98,7%) Calls Puts lottominium (98,7%) Info lottominium (98,7%) Calls Puts lottominium (98,7%) Info lottominium (98,7%	At the		Previous	_		-
ug     262.50     262.00     282.50     257.50       ct     256.80     255.50     255.00     254.00       ce     254.00     283.50     251.00     250.00     250.00       lar     251.00     251.00     250.00     250.00       lar     251.00     251.00     250.00     250.00       lar     251.00     250.00     250.00     250.00       lar     250.0     250.00     250.00     Mar     1692. May       150.0     Aug     165.0     Dec 1590. Mar     157.0     158.0       150     95     115     70     154       150     95     115     70     154       150     95     115     70     154       150     95     126     216       100     339     284     40     179       100     203     193     102     282	ler .					_
cer 256.80 255.50 255.00 254.00 ec 254.00 253.50 255.00 254.00 er 254.00 253.50 251.00 250.00 er 254.00 251.00 251.00 250.00 er 254.00 251.00 251.00 250.00 er 258.00 er 258.00 251.00 250.00 er 258.00 er 258	lay 					
251.00   251.00   251.00   250.00	ct	255.80	255.50			
Armover: Raw 6364 (3474) lots of 50 tonnes. Armito 2583 (2166). Arris- White (FFr per fonne): Mar 1692, May 850, Aug 1650, Oct 1615, Dec 1590, Mar 1575  DINDOW SEXTAL EXCHANGE TRADED OPTIONS forminium (98.7%)  Trilics price \$ tonns   Mar   May   Mar   May 850   157   162   33   104 850   95   115   70   154 850   95   115   70   154 850   95   115   70   154 850   95   138   Puts 100   339   284   40   178 800   179   100				251.00	250.00	
### A	ипоче	. Raw 6	384 (8474)			<b>.</b>
Dec   1500   Mar   1575   Dec   1590   Mar   1575   Dec   1590   Mar   1575   Dec   1590   Mar   1575   Dec   1590   Mar   Mary   Mar   May   Mar	Anto 2:	383 (2166)	L .			
terministra (98.7%) Calia Prets trike price \$ tonne Mer May Mar May 150 157 162 33 104 150 95 115 70 154 150 52 79 126 216 100 339 284 40 178 100 203 193 102 282	850, A	ıç 1650, 6	Det 1615, D	ec 1590,	Mar 1575	7
terministra (98.7%) Calia Prets trike price \$ tonne Mer May Mar May 150 157 162 33 104 150 95 115 70 154 150 52 79 126 216 100 339 284 40 178 100 203 193 102 282		META!	TYCHAN	TDAR	D (1997)	=
brike price \$ tonne   Mer   May   Mer   May   150   157   162   33   104   150   155   155   70   154   156						Ξ
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95 95 115 70 154 150 150 154 150 154 150 154 156 216 216 216 216 216 216 216 216 216 21	tumink					-
opper (Grade A)         Calls         Puts           100         339         284         40         179           200         233         193         102         282	tuminis trike p		95	115	TD 154	
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200 203 193 102 282	tuminis trike po 250 350 450	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	14	Puts	_
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	tumlek trike pi 250 350 450 opper ( 200 200	(Grade A)	339 203	284 4 193	0 179 102 282	
	tumiok trike pi 250 350 450 opper (	(Grade A)	339 203	284 4 193	0 179 102 282	
Wool World markets are generally no more than	tuminit irike pi 250 350 450 apper ( 900 200	(Grede A)	339 203	284 4 193	0 179 102 282	,
steady. Australia continues to case after the	temiok trike pi 250 350 450 opper ( 200 400		339 253 108	284 4 193 125 2	10 179 102 282 205 411	7
exceptionally sharp rise on the first two selfing days of the new year. New Zealand	tuminis trike pr 250 350 450 opper 900 100 Weel World steady	markets a	339 203 108 are general a continues	284 4 193 1 128 2	100 179 102 282 205 411	7
crossbred wool prices are maintained only	tumink trike pi 250 950 450 opper (00 200 100 Weel steady excepti	markets a . Australia lonally at	339 203 108 He general a continues arp rise on	264 4 193 1 126 2 ty no mo to case the first	100 179 102 282 205 411 The then after the two	1
with substantial wool board support. There is some nervousness in case another brief	kumink trike pi 250 350 450 opper ( 100 100 World ( steedy except except except except except except except except except except	markets a Australia days of t	339 203 108 108 a continues are rise on the new year prices are	284 4 193 1 128 2 by no mo to case the first r. New 2	10 178 102 282 205 411 are than after the two realand ed only	

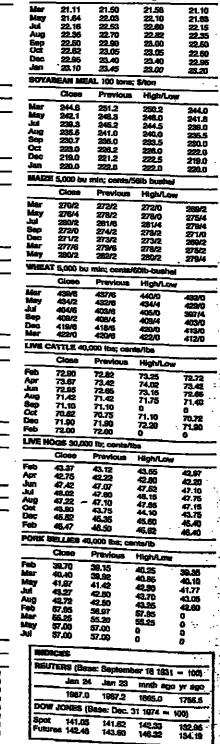
tor p	rices (SDF	is per	tonn	a). Daily	20,000	US cents	Mine Ounce	P		
1 24: 25: 10	1117.58 (1 059.98 (10)	1 19.07 54.38)	):10 d -	ay aver-	Cash 3 mont	607- ha 619-		612-5 <b>625-8</b>		
nne	_				Lead (	per tann	10}			
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2 0	1196 1184		1161		Nictori	(\$ per tor	ne)			
3	1148		1125		Cash	1845	0-850	19100-200	18700/1	8050
8	1140	1135	1118		3 mont	ha 1800	0-100	18460-600	18400/17	7550
5 5	1138 1137		1114		Zine, S	pecial Hi	gh Grade (	S per tonne)		
Ŏ	1150	1115			Cash	1825		1840-6	1835	
4 (33	41) lots of	5 ton	nes		3 mont	hs 1798	-800	1795-800	1800/175	20
r prk	es (US c elly 122.03	ents p	er po	und) for	Zine (S	per tonn	e)			
31 (1	28.43).	2 (120	~1 <i>j</i> , .	13 Cay	Cash 3 mont	1780 hs 1745		1796-802 1751-3	1790/170 1760/17:	
er ton	ne)									
se	Previous	High	/Low							
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. <b>60</b>	215.00	218.4	O 212	.60	POTATO	10s12 <b>230</b> 0				ĸ
80 00	215.00 212,20	212.0	G 10 211.	œ		Close	Previous	High/Low		G
<del>~</del>	Previous	High		<del>~</del>	Feb	53.0	65.0			CH
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50 80	262.00	262.5	0 257.	50			.,			Da Da
.au .00	255.50 263.50	200.0	0 254.	œ	SOVAR	TAN MEA	L. E/tonne			
00	251.00	251.0	0 250.	00		Close	Previous	High/Low		Ce
W 6	984 (8474)	lots	af 50	tonnes.	Feb	184.50	163.00	164.50 164.	<u> </u>	<u> </u>
(FFr	per tonn	ak M	ar 181	22 May	Арг	167.00	185.50	167.50 167.	0C	Br
5Ò, O	d 1615, D	eć 15E	10, Ma	r 1575	Just AUg	159.90 153.00	758.00 154.00	159.50 158. 158.00	00	US
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9.7%	XCHANC				im (1046	n ion for	19000 UI 20	MINIOS.		Ne Ok
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tone		May	Mar	May		Close	Previous			
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	52	79	126	216	Jan Feb	1627 1615	1635 1635	1631 1626 1630 1611		<u>=</u>
le A)	c	جاله	F	uts	Apr Jul	1848	1963	1665 1641		3 r
	339	284	40	179	Oct	1435 1580	1454 1580	1445 1438 1580		6 1
	203	193	102	282	Jan	1585	1595	1590 1595		12
	108	126	205	411		1634	1645			
					Turnova	r 325 (30	O)			CI
ملت					GRAINS	£/tonne				
عبدده والوی	re general continues	20 cm	e ette	r the	Wheel	Close	Previous	High/Low		Ma Ap
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or th	e new yes rices are	r. New mobile	/ Zeak		May	117.50	118.00	119.10 117.		Tu
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	mbout cour				Mar	110.70	111.10	111.00 110.0	<u> </u>	Ma
a hig	it level of	<b>Staclin</b>	Q. ¯	ı	May	112,70	113,15	11285 1120	<del>-</del>	Ap Ma
rorkir	ig áiréady Sactora. F	applic Vices	is in for the	<u> </u>	Sep Nov	100.15 102.75	100.25 102.85	100.15 102.75		Ju
بدائمر, العر	with typics	نامىت ئ	ations	et						Jul Av
	end 473p to			- 1	Inword	T. Whost	114 (58) .	Barley 30 (35	a .	

one			LOWDON	<b>1</b> 20 1 1	ON MARK	_	
	Previous	High/Low	Gold (fine			tralevlupe 3	
_	55.0 67.3 77.5 7) lots of 4	88.3 97.0 78.8 77.0	Glose Opening Morning fi Afternoon Day's high Day's low	404 405 2 406 2 406 1 405	1-404 <sup>1</sup> 2 5-405 <sup>1</sup> 2 1.75	228 <sup>3</sup> 4 -229 <sup>1</sup> 4 228 <sup>3</sup> 2 -229 228 A14 228 352	
_							
_	Previous	High/Low	Coins		orice	E equivalent	
	163.00 185.50 158.00 154.00 Hota of 20 I		Mapieled Britannia US Eagle Angel Krugerran New Sov. Old Sov.	416 416 416 4 403 95-	96	235 <sup>1</sup> 2-238 <sup>1</sup> 2 235 <sup>1</sup> 2-238 <sup>1</sup> 2 235 <sup>1</sup> 2-238 <sup>1</sup> 2 235 <sup>1</sup> 2-238 <sup>1</sup> 2 235-2-230 53 <sup>1</sup> 4-54 <sup>1</sup> 2 53 <sup>1</sup> 4-54 <sup>1</sup> 2	
a	23 \$10/Inde	x point	Noble Plat	. 546	1.00-549.00	305.10-310.00	
	Previous	High/Low		_			
	1635 1635 1663 1464 1580 1595 1645	1631 1626 1630 1611 1665 1641 1445 1435 1580 1580 1585	Spot Spot 3 months 6 months 12 months	346 357 368	ine cz 1.15 7.25 1.25 1.05	US cts equiv 612.00 626.10 641.25 571.30	
33	ŋ		CRUDE OF	L \$/ber	rel		_
_				Close	Previo	us High/Low	_
<u>-</u>	Previous 114.55	High/Low 114.20 114.00	Mer Apr BPE Index	1652 1617 1589	16.01 15.80 16.27	1657 1617 1617 1590	
	118.00 118.60 103.00 105.45	119.10 117.45 119.20 119.10 103.00 105.40	Turnover:		1280)		
i	108.95	108.86	GAS OIL S				
			_	1088	Previous	High/Low	
	111.10 113.15 100.25 102.85	High/Low 111.00 110.60 112.65 112.65 100.15 102.75	May 14 Apr 14 May 14 Jun 13 Jul 13	48.00 45.50 43.00 40.25 37.75 37.25 41.50	144.75 143.00 140.00 138.75 134.50 135.00	148.00 146.50 145.75 143.50 143.25 140.50 140.50 139.50 138.25 138.00 137.00 136.00	
, T	114 (88) , E	Sarley 30 (35) .					

	N.	>	/a_#_		
_	пe	w Y	ork		
_					·
	രാഥ	100 troy	oz.; Stroy o	12.	<u> </u>
		Close	Previous	High/Low	
	Jan	406.0	406.0	6	0
	Feb	408.4	406.3	406.7	404.B
	Mar	408.8 411.2	408.7 411.2	0 411,5	0 409.3
	Jun	418.5	416.3	416.7	414.3
_	Aug	422.0	421.8	421.3	420.2
	Oct	427.6	427.A	0	0
	Dec	433.2	493.0	433.5	481.3
	Feb	405.4	406.3	406.7	404.5
	PLATE	MIRM 60 to	oy oz; \$/tro	N 02	
		Close	Previous	High/Low	<del></del>
	<del></del>		531.2		529.5
	Jan Apr	533.7 537.2	534.2	531.0 536.0	324.3 532.0
	Jul	533.2	529.2	533.0	S28.0
	Oct	532.2	527.2	532.5	528.0
	Jen	532.2	S27-2	528.0	527.0
	Apr	535.2	530.2	0	0
	SILVE	7 5,000 b	oy 62; cent	uitroy 02.	
		Close	Previous	High/Low	
_	Jên	<b>617.0</b>	613.0	0	0
	Feb	617.9	614.7	0	0
	Mar	822.5	619.Q 629.5	623.5 634.0	616.0 626.0
	May Jul	692.9 643.9	640.S	645.0	637.0
	Sep	854.4	651.0	650.5	650.5
	Dec	689.9	686.5	670.0	663.0
	Jan	6741	670.7	C	Ģ
	Mar	686.6	<del>882.8</del>	685.5	685.0
	May	696.8	683.4	695,0	<b>99</b> 1.5
	COPPI	SR 25,000	(bs; cents/	<u></u>	
		Close	Previous	High/Low	
	Jim	154.60	155,70	156.00	153.00
	Feb	149.10	152.80	149.00	149.00
	Mer	145.10	148.05	145.00	143.50
	May	134.70	137.00	135.80	133.80 128.20
	Jul	129.00	151.00	129.50	120-20

Apr	17.64	17.14	17.78	17.39
' May	17.38	16.97	17.46	17.20
Jun	17.10	16.80	17.22	17.00
Jul Jug	17.00 16.95	16.66 16.54	17.10 17.00	16.84 16.70
Oct	16.65	16.42	16.68	16.50
Nov	16 <i>.60</i>	16.30	16.60	16.44
Dec	16.60	16.36	16.60	16.55
HEAT	TING OIL	42,000 US	gallis, cents	/US galls
	Lateșt	Previou	8 High/Lo	w
Feb	5210	5087	5250	5130
Mar	5040 4835	4922 4716	5070 4860	4960 4780
Apr May	4870	4546	4690	4780 4590
Jun	4590	4496	4600	4500
<u>coc</u>	OA 10 ton	165;\$/boon	es	
	Close	Previou	s High/Lo	w
Mar	1460	1488	1475	1440
May	1422	1447	1485	1404
Jul Sep	1406 1400	1435 1425	1421 1413	1393 1390
Dec	1398	1420	1400	1380
Mer	1413	1432	1402	1401
May	1428	1447	0	
COFE		7,500lbs; c		
	Close	Previous		
Mar May	135.87 132.70	134.51	198.26	128.75
. Tuf	130.00	131.60 129.26	134.00 132.10	130.90 128.50
Sep	127.60	126,70	130.25	126.50
Dec	128.82 128.00	126.50 126.55	129.76	126.00
May	126.25	124,80	129.00	127.00 D
	LR WORLE		000 lbs, cs	
	Close			
Mar		Previous	High/Lo	
Mar May	9.51 9.51	9.40 9.55	9.53 9.62	9.26 9.41
Mar May Jul	9.51	9.40 9.55 9.53	9.53 9.62 9.69	9.26 9.41 9.36
Mar May Jul Oct Jan	9.51 9.51 9.58 9.57 9.26	9.40 9.55	9.53 9.62 9.59 9.59 9.50	9.26 9.41 9.36 9.38
Mar May Jul Oct Jan Mar	9.51 9.61 9.58 9.57 9.26 9.35	9.40 9.55 9.53 9.47 9.41 9.25	9.53 9.62 9.59 9.59 9.59 9.50 9.36	9.26 9.41 9.36 9.38 9.50 9.19
Mar May Jul Oct Jen Mar May	9.51 9.61 9.56 9.57 9.26 9.35 9.35	9.40 9.55 9.53 9.47 9.41 9.28 8.25	9.53 9.62 9.59 9.59 9.59 9.59 9.56 0	9.26 9.41 9.36 9.38 9.50
Mar May Jul Oct Jen Mar May	Close 9.51 9.61 9.58 9.57 9.26 9.35 9.39 ON 50,000	9.40 9.55 9.53 9.47 9.41 9.22 8.25	9.53 9.53 9.59 9.59 9.59 9.50 9.36 0	9.26 9.41 9.36 9.38 9.38 9.50 9.19
Mar May Jul Oct Jen Mar May	Close 9.51 9.61 9.58 9.57 9.26 9.35 9.33 ON 50,000 Close	9.40 9.55 9.53 9.53 9.47 9.41 9.25 9.25 cents/fbs	9.53 9.52 9.59 9.59 8.58 9.50 9.36 0	9.26 9.41 9.36 9.58 9.50 9.19 0
Mar Mary Jul Oct Jan Mar Mary COTT	Close 9.51 9.61 9.58 9.57 9.26 9.35 9.39 ON 50,000	9.40 9.55 9.53 9.47 9.41 9.29 8.25 ; cents/ibs Previous	9.53 9.62 9.59 9.59 9.50 9.36 0	9.26 9.41 9.38 9.38 9.38 9.59 9.19 0
Mar May Jul Oct Jen Mar Mar Mar May Jul	Cicse 9.51 9.61 9.57 9.57 9.26 9.35 9.33 CN 50,000 Cicse 58.40 58.80 58.95	9.40 9.55 9.55 9.55 9.47 9.41 9.25 ; cents/ibs Previous 58.96 59.27 59.30	9.53 9.62 9.59 9.59 9.56 9.36 0 High/Lov 59.85 59.09	9.26 9.41 9.38 9.38 9.50 9.19 0
Mar May Jul Oct Jen Mar May GOTT Mar Jul Dec	9.51 9.61 9.61 9.67 9.26 9.35 9.35 9.33 ON 50,000 Glose 56.40 58.80 58.95 57.46	9.40 9.55 9.55 9.57 9.41 9.28 8.25 cents/lbs Previous 58.96 69.27 59.30 57.93	9.53 9.52 9.59 9.59 9.50 9.36 0 9.36 0 9.36 59.86 59.99 50.15 57.80	9.26 9.41 9.38 9.38 9.38 9.59 9.19 0
Mar May Jul Oct Jen Mar May GOTT Mar Jul Dec	Glose 9.51 9.61 9.51 9.57 9.26 9.37 9.26 9.39 ON 50,000 Glose 58.40 58.25 57.46 GE JUICE	9.40 9.55 9.55 9.57 9.41 9.28 8.25 cents/lbs Previous 58.96 69.27 59.30 57.93	9.53 9.62 9.59 9.59 9.50 9.36 0 High/Lou 59.86 59.09 59.15	9.26 9.41 9.35 9.38 9.50 9.19 0 58.09 58.09
Mar May Jul Jen Mar May COTT Mar Jul Dec	Glose 9.51 9.61 9.57 9.58 9.35 9.35 9.35 9.33 ON 50,000 Glose 56.40 58.95 57.46 GGE JUICE	9.40 9.55 9.55 9.57 9.41 9.28 8.25 cents/lbs Previous 58.96 69.27 59.30 57.93	9.53 9.52 9.59 9.59 9.50 9.50 9.50 9.50 9.50 9.50	9.25 9.41 9.36 9.38 9.39 9.19 0
Mar May Juli Oct Jan Mar Mar May Juli Dec ORAN	Glose  9.51 9.61 9.51 9.61 9.59 9.59 9.39 9.39 ON 50,000 Glose 58.40 58.80 58.95 57.46 GE JUICE Glose 136.90	Previous 9.40 9.55 9.40 9.53 9.41 9.28 8.21 9.28 8.25 conta/iba Previous 59.96 59.27 59.39 57.83 15,000 bb Previous	9.53 9.59 9.59 9.59 9.59 9.36 0 High/Lou 58.85 9.30 59.15 59.75 High/Lou 137.60	9.25 9.41 9.36 9.38 9.39 9.19 0
Mar May Juli Oct Juni Mar May Juli Dec ORAM	Glose  9.51 9.51 9.51 9.58 9.57 9.28 9.35 9.35 9.35 ON 50,000 Glose 58.40 58.90 58.95 57.46 GGE JUICE Glose 138.90	Previous 9.40 9.53 9.47 9.47 9.41 9.25 9.25 9.25 9.26 9.25 9.25 9.26 9.27 9.30 15,000 bn Previous 137.40 135.60	9-53 9-52 9-52 9-53 9-52 9-59 9-56 9-36 0 High/Low 59-95 59-95 59-95 59-95 59-95 59-95 137-80 137-80	9.26 9.41 9.38 9.38 9.38 9.19 0 58.09 58.54 58.75 57.35
Mar May Jul Oct Jen Mar May Jul Dec ORAN	Close  9.51 9.51 9.52 9.57 9.58 9.59 9.59 9.59 Close 58.40 98.96 98.96 97.46 Close 134.90 134.90 134.50	Previous 9.40 9.55 9.47 9.53 9.47 9.28 9.27 9.29 9.29 9.29 9.20 9.20 9.20 9.20 9.20	9-53 9-52 9-52 9-53 9-52 9-59 9-56 9-36 0 High/Low 59-95 59-95 59-95 59-95 59-95 59-95 137-80 137-80	9.26 9.41 9.38 9.38 9.59 9.19 0 58.09 58.54 98.76 57.35
Mar May Jul Oct Jun Mar May Jul Jun ORAM Mary Jul Mary Jul Sep Sep Sep Sep	Close 9.51 9.51 9.51 9.58 9.57 8.28 9.35 9.35 9.35 9.35 9.35 9.35 9.35 9.35	Previous 9.40 9.55 9.47 9.25 9.41 9.25 8.25 6.27 56.96 56.27 56.30 15,000 bn Previous 135,60 136.10 136.10 136.50	High/Lot 9.53 9.59 9.59 9.59 9.36 0 High/Lot 137,80 135,80 135,80 135,80 135,80 135,80 135,80	9.26 9.41 9.38 9.38 9.38 9.19 0 58.09 58.54 58.75 57.35
Mar May Jul Oct Jul COTT Mar May Jul CRAM Mar May Jul CRAM Mar May Jul Sap Nov Jun	Glose  9.51 9.51 9.51 9.58 9.58 9.58 9.35 9.35 9.35 9.35 9.35 9.35 61.60	Previous 9.40 9.45 9.45 9.47 9.28 9.41 9.28 8.25 contal/ibs Previous 58.96 69.27 56.30 155.00 bs Previous 137.40 135.60 135.55 135.00	9-53 9-59 9-59 9-59 9-59 9-59 9-59 9-59	9.26 9.41 9.38 9.38 9.59 9.19 0 83.09 83.54 98.76 57.35 138.00 134.20 134.50 134.50 134.50
Mar Mary Jul Oct Jan Mar Mary Jul Doc GRAN Mary Jul Sep Nov Jun	Close 9.51 9.51 9.51 9.58 9.57 8.28 9.35 9.35 9.35 9.35 9.35 9.35 9.35 9.35	Previous 9.40 9.55 9.47 9.48 9.41 9.25 9.41 9.25 5.26 Previous 15,000 bs Previous 135,60 135,60 135,50 135,00 135,00 135,00 135,00 135,00 135,00 135,00 135,00 135,00	9-53 9-53 9-59 9-59 9-36 0 High/Lov 59-85 59-99 59-15 59-90 59-15 135-95 135-95 135-95 135-90 0	9.26 9.41 9.38 9.38 9.19 9.19 0 58.09 58.54 58.76 57.35
Mar May Jul Oct Jul COTT Mar May Jul CRAM Mar May Jul CRAM Mar May Jul Sap Nov Jun	Close  9.51 9.51 9.51 9.52 9.57 9.26 9.25 9.25 9.25 9.35 9.35 9.37 ON 50,000 Close 58.40 58.80 58.90 58.90 134.90 134.90 134.90 131.50 131.50 131.50	Previous 9.40 9.45 9.45 9.47 9.28 9.41 9.28 8.25 contal/ibs Previous 58.96 69.27 56.30 155.00 bs Previous 137.40 135.60 135.55 135.00	9-53 9-59 9-59 9-59 9-59 9-59 9-59 9-59	9.26 9.41 9.38 9.38 9.59 9.19 0 83.09 83.54 98.76 57.35 138.00 134.20 134.50 134.50 134.50
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Mar Mary Juli Oct Juni GOTT Mary Juni Dec GRAN Mary Juni Sep Nov Juni Mary Mary Mary Mary Mary Mary Mary Mary	Glose  9.51 9.51 9.51 9.51 9.52 9.55 9.25 9.35 9.35 9.35 9.35 9.35 9.35 9.35 9.3	Previous 9.40 9.45 9.40 9.45 9.41 9.28 8.25 Cents/ibs Previous 15,000 bs Previous 135,60 135,00 135,00 135,00	High/Lon 9-53 9-52 9-59 9-59 9-59 9-50 9-36 0 	9.26 9.41 9.36 9.38 9.38 9.50 9.19 0 58.09 58.54 58.76 57.35 136.00 134.20 134.50 135.00 0
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### LONDON STOCK EXCHANGE

# Equity gains lost in volatile trading

ANOTHER very heavy's day's trading in the UK equity market saw share prices give back substantial early gains to close easier as tales of an impending rights issue swept through the dealing rooms. Ferranti was named as a possible rights issuer, but Rank Organisation, which reports results today, firmly rejected similar stories.

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London opened confidently on the back of Wall Street's successful return to levels last seen before the crash of October 1987. Strong demand for the blue chips from UK and European institutions, com-bined with a trading pro-gramme by Smith New Court, a major London market maker.

	P Patrick	
Tital Dealings: Jan 15	Jes. 20	Feb 13
Option Declarati	cen: Feb 9	Feb 23
Lest Dealings: Jun 27	Feb 10	Feb 24
Account Days Feb 6	Feb 20	Mar 6
You have dead	nga may taka	place from

by 26 points in early trading, to burst through the vaunted 1950

drove the FT-SE index ahead

The programme, worth around £180m and substantially weighted to the "buy" side, involved both Alpha and Beta stocks. Mr Tony Abrahams, Smith's managing director, said that the programme was "largely completed yester-day". The day's Seaq volume reached a new post-Crash peak of 924.7m shares, compared with 562.8m on Tuesday. By midday, however, the market was beginning to strug-gle as market makers traded

aggressively, sticking firmly to quoted bargain sizes and holding out for the best prices. Equities began to boil over, and were then shaken by an apparently unsuccessful attempt to place a major tranche of shares in Taylor Woodrow: virtually all the 15.8m Taylor shares were left with Hoare Govett and Ham-bros, the two luckless placing

The Wall Street opened without much initial attempt to extend its overnight gain, and London's share gains came under increased pressure. The

downwards. The final reading of 1939 on the FT-SE Index showed a net fall of 2.1, leaving the 1950 still firmly in place. The toboggan ride of the final hour's trading owed much to mark downs by market makers happy to see the market change direction for a time. Traders pointed to the early rush of institutional demand as a reminder of the

coup de grace came in late

deals, when the right issue tales turned the whole market

equities.

Although most blue chips

closed off the top with minor gains, some resisted the late downswing. Consolidated Gold Fields moved higher as the UK Minister concerned said ther would be no delay in monopoly judgement on Minorco's aborted bid of £1.7bn, while Minorco hinted that it might renew its record offer as soon

as permitted. Rank Organisation was hard hit at the end of the day and Wellcome, the pharmaccutical group, fell back after a lunch with a City securities firm sent bearish signals round the mar-

11 to 83p in the absence of any further selling from the Lon-don arm of a US-based invest-ment house. International

Business Communications, a strong performer this month, nudged higher to 123p with the

market expecting details of a

novel management buy-out

Many advertising agencies

benefited from a review of the sector by BZW. Buy recommen-dations pushed WPP 18 higher

to 622p and Saatchi & Saatchi

up 8½ to 368p.

Among mixed Property shares Great Portland fell 3 to 377p after announcing that it will be raising £35m through

an issue of debenture stock

Trevian Holdings added 2 at

96p on news that Frogmore (up

5 at 4500) had increased its

stake to just under 30 per cent,

and Rosehaugh climbed 12 to

567p on continued strong demand. Hammerson showed

no signs of halting their slide since the Rodamco bid lapsed;

the ordinary shares closed

down 11 at 860p and the "A" variety down 13 at 797p.

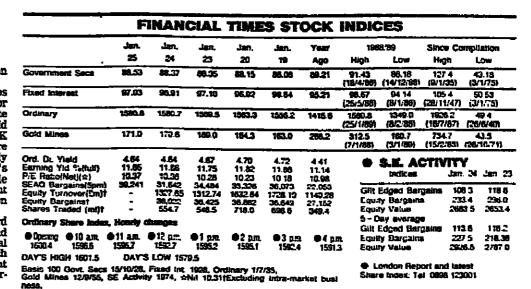
Rothmans International swept higher when a large early trade at 463p generated fresh speculation about the

share stakes held by the Rem-brandt group and Philip Mor-

ris. From the moment the deal

was concluded business became one-way, forcing the

shares to within a whisker of the 1968/89 best. They closed 14½ up at 476p. Warburg Secu-rities, which is hosting a City



### **Taylor** Woodrow plunges

Taylor Woodrow, one of the

UK's biggest construction and horsebuilding groups, was the scene of frantic market activity after dealers became aware that a large line of Taylor stock was on offer. It later transpired that the line of shares, some 15.8m, repre-sented the near 10 per cent stake in Taylor held by P & O, the shipping and conglomerate group which had built up the stake over the previous year. Dealers said Hoare Govett, the brokers, and Hambros, the merchant had bought the 15.8m shares between them from P & O at around 600p and were attempting to place the stock around that price.

As soon as this news became apparent, Taylor Woodrow shares began to plunge, with the quotation dropping rapidly within seconds to around the 600p mark. With only intermittent support for shares, the price fell even further towards the close and eventually set-tled a net 65 down ? \*\*33p. Turnover was 4.5m \*\* es, clearly indicating that ve. few if any of the 15.8m had been sold by Hoare.

"Quite obviously the bid premium in Taylor Woodrow has gone out of the window with no scramble to buy Taylor this afternoon," said one dealer. P & O shares fluctuated after the developments, finally showing a 15 fall at 597p, after 620p immediately the stake sale became known. Turnover in P & O was 5.6m. Hoare Govett, P & O's brokers, were "unavail-able for comment" ahead of confirmation of the shipping group's sale of the stock.

### Ferranti active

The market rumours of a sizeable rights issue encom-passed at least two of the elecing Ferranti as the sector favourite if any issue is launched. The rights speculation was buzzing around Ferranti from the outset with an issue in the ratio of one-forthree at 90p, to raise some This depressed sentiment in

Ferranti stock which dropped 5% to 102p with 10m traded. Analysts said the fund-raising stories had been in the market for at least two weeks.
But dealers also said that it was likely that Ferranti will be granted one of the "Telepoint"

licences which the Government is about to award. And analysts are hoping that the group will be awarded the

## FT-A All-Share Index 940 920 100

which is expected to be announced next month.

Nov

### Magnet diy attempt

kitchen units and bedroom furniture. Magnet stock raced up 56% to 262p in hectic trading yesterday. Turnover expanded

There has been strong buying of Magnet shares over the past few days accompanied by persistent takeover specula-tion. They ended last week at 200p, having risen 13p over the

pany had received an approach for a possible management buy-out, made by a group of directors,including Mr. Tom Duxbury, the chairman and

Dealers said the news could trigger predatory moves towards Magnet from other div retailers, with Woolworth, MFI, Norcros and even Blue Circle Industries mentioned as possibilities. There was speculation in the market that the eventual purchaser of Magnet would have to pay as much as 350p to 400p but that a buy-out would probably be pitched around the 300p level.

The banks came back sharply with the rest of the

market but managed to retain Improve day, although one dealer warned "perhaps they've gone far enough".

First National Finance jumped 9 to 244p, still helped



Eurofighter radar contract

Dec

Jan

A management buy-out pro-posal signalled a surge in the shares of Magnet, the West Yorkshire-based retailer of to 14m shares.

previous five days.

A statement said the com-

by the recent "buy" note issued by Mr Hugh Pye at County NatWest. Composites also gave ground

Nov

Dec

Jan

with Commercial Union easing 1% to 373%p, after 381p, following news that Adsteam, the Australian group, had increased its holding to 8.03 per cent from 7 per cent. Bass ran into some con-

certed profit-taking as hopes of a bid faded fast, and the shares closed 8 easier at 873p. Otherwise, brewers were firmer ahead of the publication of the MMC report into tied houses. due out next month. Vaux Group climbed 13 to 757p, Whithread "A" 4 to 332p, and Guinness 4 to 372p.

Grand Metropolitan advanced strongly to close 11 better at 487p on reports that several leading companies, among them Hanson, have been queueing up to take a look at Grand Met's casino operations, which the group has put up for sale. Among a lacklustre Stores sector Woolworth stood out

over just short of 5m shares. Dealer said that the stock was in demand on the back of news of the possible management buy-out at kitchen and bedroom furniture group Magnet. Woolworth's Comet subsidiary is in a similar line of busines and there was some speculation in the market that Wool-worth might launch a bid for Magnet.

the Magnet story included Ward White, up 1 at 240p, and Wickes, 8 better at 214p. Sears was heavily traded - 7.5m shares changed hands during

### the session – although Tuesday' talk of a consortium bid failed to reappear. At the close Sears were steady at 121½p, despite a downgrading from PTW which has reduced its BZW, which has reduced its profits forecast for 1990 by

£15m to £275m. Rank Organisation fell foul of fund-raising rumours, which became quite intense late in the session. The reports suggested the group would announce a rights issue with today's annual results, but a broking house quoted a board-room denial. The shares, however, managed only a tentative rally to close 20 down at 753p, after 748p.

There was also a story that Racal Electronics - 7 lower at 319p could be about to launch a rights issue -"but they've effectively just had one with the Racal Telecom flotation." commented one trader. Racal Telecom were among the day's best performers, advancing strongly in the wake of yet more sizeable American buying to close 131/2 up at 2471/2p, on turnover 6.7m.

GEC, 18m, were among the market's biggest trading issues and moved ahead strongly to close 6 to 213p with a possible 2500m asset disposal said to be

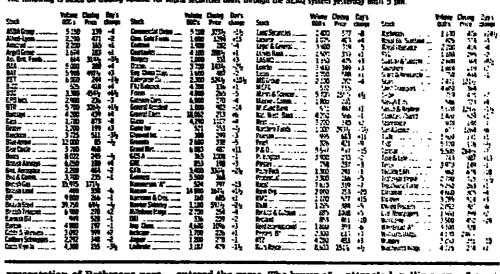
There were reports of a large buyer of Marks & Spencer at 167p on the inter dealer-broker screens, and with 5.7m shares traded by the close Marks ended a halfpenny better at 165½p. Newsagents group John Menzies were also a good market, climbing 9 to 319p with dealers reporting that the stock continues to be caught in the tight grip of a "bear

A switch of interest from the majors to secondary engineer-ings produced a strong gain in Bullough, up 20 at 473p ahead of Monday's preliminary state-ment. James Neill was again subject to speculation about the Triplex Lloyd stake and rose 6 further to 207p. Annual profits nearer the lower end of at 229p.
Sugar producer Tate & Lyle
was the highlight of an off-col-

our Foods sector as a bullish agm statement - the profits outlook was described as "exciting" - combined with demand before today's 4-for-1 share split to send the price 13 higher to 907p, after 911p. Hoare Govett, brokers to the company, recently visited Tate's two new US acquisitions sweetener and starch maker Staley and cane refiner Amstar and came away impressed.
 Hoare, which forecasts £180m
 profits for the year-end to September 1989, plans to hold two seminars on the company in London and Edinburgh within the month.

Stocks on the way down, mostly on profit-taking after recent good runs, included Ranks Hovis McDougall, down

#### TRADING VOLUME IN MAJOR STOCKS 5 at 384p, Unigate, down 9 at 349p, United Biscuits, down 4 at 309p, and Gateway, also 4 The following is based on tracing volume for Alpha securities dealt through the SEAQ system yesterday until 5 pen easier, at 178p on continued good turnover of 6.8m shares. Pearson began to join the wider market advance, gaining



presentation of Rothmans next Wednesday, rejected reports that is was responsible for the upsurge. Dunhill, the tobacco and luxury goods group 50-per-cent-owned by Rothmans, climbed 9 to 223p in sympathy. A Kitcat & Aitken circular helped BAT Industries, 497%p. improve, but textile group Tootal, 130p, made little ground in response to news that Austra-

associates had raised their shareholding 14.4 per cent.
Thomson T-Line also dropped back, following the termination of the talks with Wembley, leaving the offer of 90p cash from Ladbroke the only one on the table. The price, 5 off at 93p, refused to

entered the game. The buyer of several million shares last Friday has still to be revealed. Ladbroke closed a touch easier

Subdued recently by fears lian Mr Abraham Goldberg and

move down to that level because the market feels another player may have

that tighter security controls could hurt margins, BAA recovered 4 to 280p and British Airways picked up 4 to 180p. Associated British Ports took off again with a rise of 12 to 495p while British Syphon, following approval of the management buy-out plans, gaining 6

British Steel stole the thunder on expiry day in traded options individual stocks, even though market turnover reached one of its highest-ever post Great Crash levels, at dealings figured heavily, as the January expiry stocks

Dealings in the FT-SE 100 index, which have tended to dominate options trading in recent months, reached the substantial total of 15,7% con-tracts, without claiming the 25

attracted rolling on of posi-

per cent or so total share that it has lately found almost as of right. Turnover in Steel reached 7,150 calls and 2,125 puts, in a total of 9,375 contracts. Overall dealings were divided into 69,768 calls and 15,333 puts. Index trading lay in 10,190 calls and 5,605 puts. GEC, BP, British Gas and Grand Metropolitan were also

■ Other market statistics. including FT-Actuaries Share Index and London

### **BUSINESS LAW**

# The future for US joint ventures

By Joseph P. Griffin

's the Bush Administra-

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tion likely to make trans-national joint ventures easier? An analysis of three recent events suggests that it will. Last November, the Department of Justice published the final text of its Antitrust Enforcement Guidelines for

International Operations. A month later the US Attorney-General and the Reagan Administration's Secretary of Commerce jointly proposed a new antitrust exemption for joint production ventures. This month the department announced its intention to block two proposed joint ven-tures between Westinghouse and the Swiss company, Asea Brown Bovery (ABB).
In US antitrust laws, the

term "joint venture" encompasses a variety of arrangements, including the creation of new corporate "offspring" by the venture "parents", as well as contractual arrangements, such as joint bidding and team-ing, which involve no equity transactions; and "quasi-mergers" - acquisitions by one parent of a portion of the stock or assets of the other parent. The ventures may be for "one deal", permanent, or ior a fixed time period and may involve two or more parents or an

entire industry.

The laws apply to a venture only if it has a substantial and foreseeable effect on commerce inside the US or on US exports or imports. This is considered to be the case, for example, if a US plant of a parent closes, or if raw materials are no longer imported into the US because production is shifted to the offspring's foreign plant.

Similarly, if a venture involves exporting from the US, most of the antitrust laws apply if there is a "direct, substantial, and reasonably fore-seeable" effect on US domestic commerce, US imports or on the US exports of a non-participant in the venture. For exam-ple, if two US exporters join with a German firm to manufacture products in Germany and as a result the US exports of a competing product manufactured by a third US firm decline, US antitrust laws would apply.

In recent cases, US courts

developed a four-step analysis of joint ventures. The new international guidelines make

joint ventures under a rule of reason." Under the Antitrust Division's rule-of-reason analysis, the first question is whether the joint venture would be likely to have anti-competitive effects in the market in which it is designed to operate, or in any other market in which the joint venture members are actual or poten-tial competitors. Another question considered at this stage is whether there are likely anti-competitive effects associated with any non-price vertical restraints imposed in connec-

Department of Justice "judges the likely competitive effects of

tion with the joint venture.

The guidelines state that the
Department of Justice will not challenge a joint venture if the answers to these three ques-tions suggest that the joint venture is not likely to have any significant anti-competitive effects. If, however, this analysis reveals significant anti-competitive risks, then the department will consider any pro-competitive efficiencies that would be achieved by the joint venture and whether they would outweigh the risk of anti-competitive harm.

The basic question here is whether the venture partners are actual or potential competi-tors in the market in which the joint venture would operate. If they are, the department will consider their size, market share, their contribution to the venture, and the likelihood that, in the absence of the venture, one or both parents would undertake a similar project either alone or with a similar firm.

The guidelines recognise that many joint ventures face stiff competition from foreign firms and often generate efficiencies that outweigh any threat to US consumers: "Joint ventures may be created for a variety of good business rea-sons. For example, joint ven-tures may be created to take advantage of complementary skills or economies of scale in production, marketing, or R&D, or to spread risk. In foreign markets in particular, joint ventures may be politi-cally and commercially more practical than either merger or

would apply.

In recent cases, US courts and antitrust enforcers have Division explained: "The costs of developing these technologies and bringing them to the market as quickly and effiit clear that, because joint ven- ciently as possible may require tures typically increase effi- joint efforts among actually or ciency by integration, the potentially competing firms,

In recent cases, courts have conducted a two-step analysis of collateral restraints linked to otherwise lawful joint ventures. First, if it does not rea-sonably facilitate the venture, it would be evaluated under antitrust standards governing agreements between unrelated firms. Second, if the restraint is reasonably related to a lawful business purpose, the court determines whether the restraint is not greater than necessary to protect the parties to the venture. Such collaterals may involve patents and know-how.

foreign and domestic."

If denial of access to a joint venture will result in a signifi-cant competitive disadvantage to those denied access it may be deemed to be an antitrust violation, either an unreasonable conspiracy in restraint of trade or a conspiracy to monopolise the market. A system under which a single parent is able to exclude access by others - a "blackball system" is particularly likely to be found illegal. However, a fair price may be charged for par-ticipation in the venture.

In late December 1988, the US Attorney General, Mr Thorn-

burgh, and the Secretary of Commerce. Mr Verity, wrote companion newspaper articles proposing a new antitrust exemption for joint production ventures. Mr Thornburgh suggested that either of two approaches might be possible. The first would be to expand the certificate programme under the Export Trading Company Act of 1982 to apply to joint production ventures. The expend would be to follow the second would be to follow the example of the 1984 National Co-operative Research Act and to provide for brief notifications of such ventures to the antitrust enforcement authorities. In return they could be sued only for actual rather than treble damages and, in some cases, would be able to recover attorneys' fees if they prevailed in private litigation.
No specific legislation has been drafted and the next step seems to be consultations to determine which approach may be the most acceptable to Congress.

In April 1988 Westinghouse and ABB of Zurich announced their intention to enter into two joint ventures involving the manufacture and sale of electric power stations and equipment for its distribution.

55 per cent by Westinghouse and 45 per cent by ABB. Wes-tinghouse would contribute its ongoing business to the ven-tures and ABB would contribute \$500m and its technology. Westinghouse and ABB are among the three leading US suppliers of medium and large steam turbine generators in the US. General Electric is the other leading US supplier. Only two other firms have made any US sales of such equipment over the last five years. Moreover, Westinghouse and ABB are two of the four significant sellers of major turbine generator repair and related services to US utilities. US sales of steam turbine gen-erators and related services are

approximately \$600m annually.

Each venture would be owned

One venture, which involved power transformers, raised significant antitrust concerns because the combined sales of Westinghouse and ABB would exceed 50 per cent of total US sales of such equipment. The second venture related to the manufacture and sale of steam turbine generators and the sale of major repair services on existing turbine generating equipment. The department feared that the joint ventures might cause a rise in electric-ity rates, but was willing to discuss a restructuring of the ventures that might involve excluding certain assets from the ventures or the sale of some assets to a third party. In the event of such an acceptable restructuring, the department intends to file a civil lawsuit with an accompanying consent decree incorporating

restructuring.
The challenge to the Westinghouse/ABB ventures may be viewed as turning on the relatively rare situation in which the foreign partner holds a dominant position in the US market; also, the ventures are joining very large partners. The Justice Department's willingness to consider restructured arrangements for Westinghouse/ABB suggest that the Bush Administration is determined to make it easier to create transnational joint ventures, especially when they assist the US competitive posi-tion. The guidelines should not deter serious consideration of transnational ventures.

This is a digest of a longer con-tribution submitted by the author who is a pariner in the Washington law firm of Mor-gon, Lewis & Bockius

### **APPOINTMENTS**

**NEW HIGHS AND LOWS FOR 1988/89** 

#### **Board changes** at London **International** Mr Douglas R.P. Baker has

become deputy chairman of LONDON INTERNATIONAL GROUP. He is senior executive partner of Touche Ross International. He succeeds Mr John A. Connell who has retired. Mr Neville C. Bain has been appointed a non-executive director. He is a main board director of Cadbury Group Confectionery. Mr Anthony
Butterworth has been made
a director and will take up the
newly-created post of group
managing director and chief operating officer on April 1.

COMMERCIAL UNION has made the following appointments: Mr J.W. Bird, head of general insurance (underwriting & claims); Mr A.J. Welling, head of general insurance (marketing & sales); and Mr C.W. Powell, managing director of Commercial Union Risk Management. He was marketing director. These posts are consequent on the retirement of Mr David Johnson.

Sir Alex Alexander, chairman and chief executive of J. LYONS & CO, will relinquish those appointments on March 5. Sir Alex will remain a director and deputy chairman until the annual meeting on July 6 when he will retire from the board. Mr R.G. Martin, currently vice



The Earl of Eglinton & Winton (above) has been appointed chairman of GERRARD VIVIAN GRAY, the stockbroking subsidiary of Garrard & National Holdings of which Lord Eginton is joint deputy chairman. Mr Thomas Fellowes has been appointed joint deputy chairman of Gerrard & National Holdings.

branch/Banque Belge with continuing responsibility for corporate banking.

appointed vice president -



chairman and chief executive. will become chairman on March 5. J.Lyons & Co is a subsidiary of Allied-Lyons.

Mr Michael Llewelyn-Jones has been promoted to assistant general manager of GENERALE BANK London

🖪 Mr John D. Bence has been

European packaging operations of STONE CONTAINER CORPORATION. He was managing director of David S. Smith Packaging.

■ Mr Anthony L. Harris, managing director of Harris Assessors, has been appointed president of the INSTITUTE ■ Mr T.J. Kassem and Mr S.R.

Izatt have been appointed non-executive directors of WALKER, CRIPS, WEDDLE, BECK, stockbrokers, following the acquisition by Quanta group of a minority stake. Mr Alan France and Mr Rov

Allan Talliss have been appointed executive directors of J. BILLAM, Sheffield. Mr Ronald Lee, group research and development director, has resigned, but remains a technical consultant. Mr George W. Fielding has resigned as company secretary, but remains group managing director. Mr Neil Brewin becomes company secretary.

**E** Mr Paul Brown has been appointed senior general manager private banking and financial services division, LLOYDS BANK. Mr Tony Davies takes over as general manager of the bank's debt management group.

■ Mr Alan Thomas has been appointed head of defence export services in succession to Sir Colin Chandler. He will ioin the MINISTRY OF

DEFENCE in the early summer. He is vice president, Raytheon Company, of the US, and president and chief executive of Raytheon, Europe, where he has responsibility for Cossor Electronics, Data Logic, Sterling Greengate Cables, and Electrical Installations, all in the UK; Lacroix & Kress, West Germany; and TAG Semiconductors, Switzerland.

■ Mr Richard Bradley, formerly managing director of Lancome in the UK, a subsidiary, has been appointed a vice chairman of the holding company L'OREAL (UK). He has also been a vice chairman of the main holding company L'Oréal Group. Mr David Davies has been appointed a non-executive director of JOHNSON MATTHEY, He is deputy

of Imry Merchant Developers. He succeeds Mr A.J.W. Owston who has resigned. m Mr Kam Verma has joined the board of directors of STADIUM GROUP. He was general manager of the

Consolidated and chairman

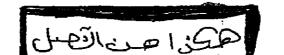
chairman of Charter

electronics division.

m Mr Michael Soden joins

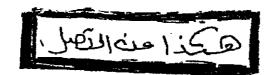
STOREHOUSE next month as managing director, Conran Design Group. He was managing director, Ayer Barker, and succeeds Mr Peter James who has been promoted to chief executive Mothercare

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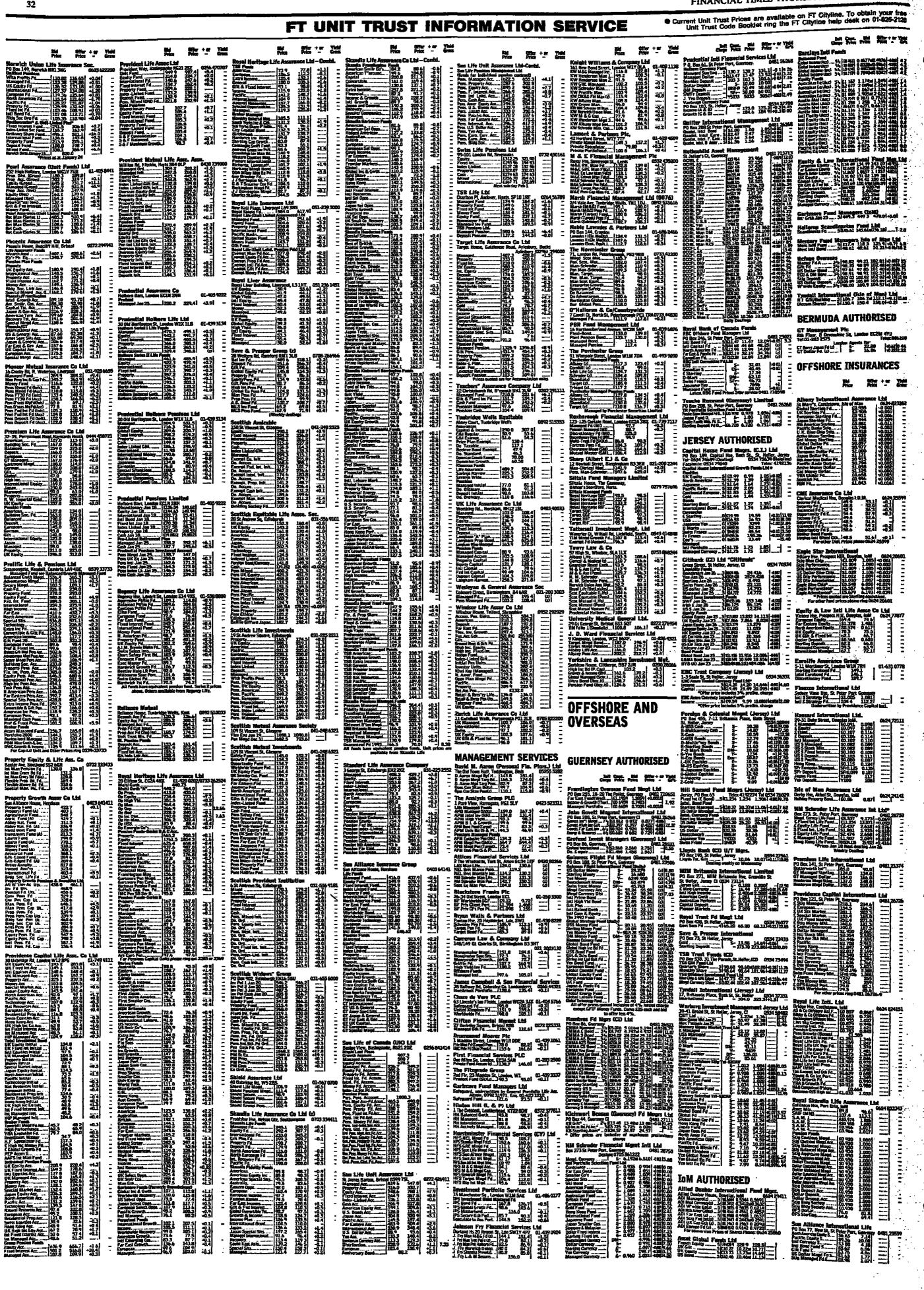


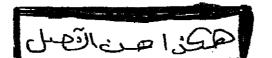
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Feets Bidge, Headershied 0494-642250 Vertains Senson 151, 57-42, 59-41 and 31-21 (47-15-22 Vertains Senson 151, 55-47, 56-31) and 40-546-64311.15 Vertains Senson 151, 48-43-47, 46-17, 46-16-44-511.15 OTHER UK UNIT TRUSTS | Pro | Final | Interest | 144.9 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12.0 | 12 Cest. 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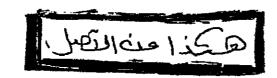


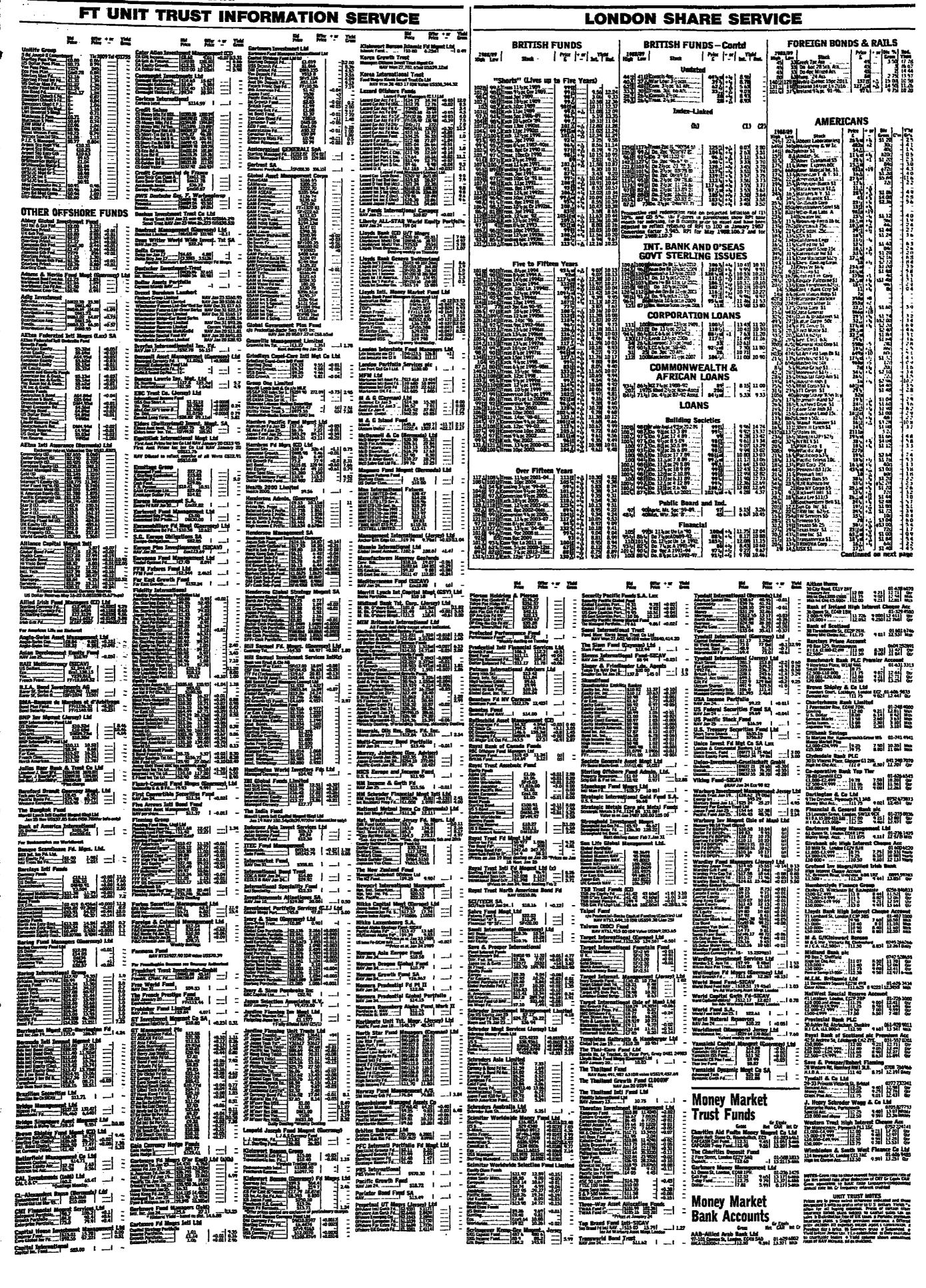
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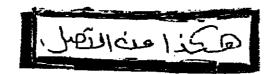
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### CURRENCIES, MONEY AND CAPITAL MARKETS

**FINANCIAL FUTURES** 

SHORT STERLING contracts

broke through key resistance levels in the Liffe market yes-terday but slipped back to fin-ish at the day's low and barely

changed from Tuesday. The March price opened at 87.40 and broke through resistance at 87.42 to touch a high of 87.47. However, there was

insufficient impetus to test fur-

130 **25** 

28-YEAR 9% NOTIONAL GILT 554,000 32mb of 100%

Close High Low Pres. 97-08 97-23 97-08 97-09 98-04 98-16 98-04 98-09

Pres. 95.20 94.62

#### **FOREIGN EXCHANGES**

## Intervention slows dollar rise

THE US Federal Reserve once again signalled its intention to try and control the dollar's rise and intervened in currency markets yesterday as the US unit broke through key resis-

The dollar spent most of the day hovering around the DM1.8410 level as sentiment remained finely balanced between the attraction of high US interest rates and the threat of central bank inter-

vention.

However, comments by Mr Manuel Johnson, vice-chairman of the Federal Reserve Board, provided the impetus to break through DM1.8450. Mr Johnson stressed that the Fed will continue to pursue a monetary policy that restrains etary policy that restrains inflation, regardless of the eco-nomic growth rate. During the afternoon the dollar made several attempts to move above DM1.8480 - the level at which central banks last intervened central banks last intervened -but on each occasion met with active selling as investors chose to take profits. But the dollar remained well bid, and its break above DM1.85 prompted a quick response from the Fed.

The dollar slipped back to DM1.8470 after the intervention where it held briefly before retreating to DM1.8430, unchanged from Tuesday's

\$ IN NEW YORK								
Jan 25	Lates	t		Prentous Close				
£ Spot	17695-1. 059-0. 158-1. 429-4.	580m	0	90-1.7700 61-0.58pm 55-1.50pm 25-4.18pm				
Forward presidents and discounts apply to the US dollar STERLING INDEX								
		نمول	<u>5</u>	Prenious				
8.30 . am 9.00 am 10.00 am 11.00 am 10.00 pm 2.00 pm	**************************************	97. 97. 97. 97. 97. 97.	99	97.8 97.7 97.7 97.8 97.8 97.7 97.7				

4.00 pm		97.9	97.8					
CURRENCY RATES								
J#1.25	Bank rate %	Special* Drawing Rights	European Correscy Unit					
Sterling	6.50 11.54 7.75 4 7.75 4 5.00 9.75 8.4	0.745843 1.32740 1.57546 17.0384 50.7541 2.42314 2.73618 8.25303 1777.42 168.472 8.80332 151.066 8.26647 2.05247	0.63%69 113161 133756 14.6668 43.6632 8.09101 2.06940 2.35465 7.09859 1526.26 144.450 129.535 7.1025 7.1025 177.251					

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CURRENCY MOVEMENTS								
Jan 25	Bank of England Index	Morgae <sup>no</sup> Gueranty Changes %						
Steribag U.S Dollar Cassilan Dollar Assirtan Schilling Belgiam Frant Dassis Krose Dessis Krose Dessis Krose Gollder Frant Lira	97.9 66.8 102.5 105.6 103.1 112.4 108.2 109.7 98.6 97.5 150.6	-14.2 -11.8 -0.6 -1.8 -1.8 +20.1 +18.0 +12.7 -15.9 -13.3						
Morgan Guaranty changes: average 1980- 1982-100. Bank of England Index (Base Average 1985-1000-Rotes are forlan.24.								

OTHER CURRENCIES								
		5						
Jæ25	£							
Argentha	29.4845 - 29.6765	16.7100 - 16.7900						
خالدیاییم	2.0060 - 2.0085	1 1345 - 1.1355						
Brazal	1.7500 - 1.7700	0.9900 - 1.0000						
Flotand	7.5250 • 7.5430 ! 268 45 • 272.95	4.2600 - 4.2620 151.60 - 154.35						
Greece Hospa Koost	13.7885 - 13.7795	7 7995 - 7.8015						
Pas	123 50	69 Z5"						
Korea(S(h) .	1190.10-1207.75	677.40 - 683.00						
Kowalt	0.50610 - 0.50660	0 28645 - 0.28655						
Luxenbourg	68.30-68.40 4.7860-4.7975	38.55 - 38.65 2 7110 - 2 7140						
Malaysia Mexico	4057 65 - 4070 65	2297 00 - 2303.00						
N. Zealand	2 9075 - 2,9075	1.6420 - 1.6445						
Sandi Ar		3.7500 - 3.7510						
Singapore	3.4200 - 3.4265	1.9345 - 1.9395						
SATION	4 2190 -4 2325 6.7960 - 6 9295	2.3900 - 2.3930 3.8460 - 3.9215						
SALUTO	48.75-49.00	27.60 27.70						
UAE	6,4990 - 6,4950	3,6725 - 3,6735						

**MONEY MARKETS** 

German ra	ates up
SHORT-TERM interest rates rose sharply in Frankfurt yesterday following a much smaller than expected allocation of funds at the Bundesbank's latest sale and repurchase tender. The Bank injected DM8.4bn into the market which contrasted sharply with a maturing facility draining DM6.5bn.	reduced later this year, but the market is looking for furthe evidence of a slowdown in consumer spending and inflation before pushing rates much lower. One-year interhan money was quoted 12½-12½ p.c. from 12½-12½ p.c. and the three-month rate finished a 13½-13 p.c. from 13½-13½ p.c. The Bank of England for

all at unchanged rates.

total of £341m.

A further revision took the

forecast to a shortage of £300m and additional assistance in

and additional assistance in the afternoon came to £183m. The Bank bought £16m of eligi-ble bank bills in band 1, £162m in band 2 and £5m in band 4, again at unchanged rates. Late help came to £25m, making a

SHORT-TERM interest rates rose sharply in Frankfurt yesterday following a much smaller than expected allocation of funds at the Bundesbank's latest sale and repurchase tender. The Bank injected DM8.4bn into the market which contrasted sharply with a maturing facility draining DM16.5bn. ing DM16.5bn.
The 28-day agreement, as announced on Tuesday, has no minimum fixed bid, and succast a shortage of around £450m. Factors affecting the market included bills maturing cessful applicants received their allocations at between 5.3 p.c. and 5.8 p.c. Dealers had in official hands and a take up of Treasury bills together with repayment of late assistance draining £225m. There was also a rise in the note circulation, expected a net reduction in UK clearing bank base leading rate 13 per cont from Havember 25 and banks brought forward balances £70m below target. These were partly offset by Exchequer transactions which added £40m.

liquidity levels following a lower than expected monthly The forecast was revised to a shortage of around £400m, and the Bank gave assistance in the morning of £133m. This comprised outright purchases minimum reserve requirement set by the Bundesbank, but yesterday's sale and repur-chase allocation still came as a of £7m of eligible bank bills in band 1, £69m in band 2, £44m in band 3 and £13m in band 4, However, there is little sug-

gestion at the moment that the authorities may be edging rates higher since a bulk of the allocations were made near the base of the range. A change in the discount or Lombard rate so soon after the last increase has been ruled out by the mar-

UK interest rates traded within a very narrow range. Longer term rates continue to suggest that base rates will be

against the French franc at FFr6.2700 but edged up in yen terms to Y127.75 from Y127.55. Against the Swiss franc it rose to SFr1.5665 from SFr1.5610. On Bank of England figures, the dollar's exchange rate index was 66.8 compared with 66.6 on

Despite yesterday's interven-tion, the dollar remains well supported by the current level of US interest rates. Moreover, the Fed's determination to reduce inflationary pressures suggests that rates may be forced even higher. Further evidence of strong economic growth was supplied yesterday by the release of details from the the Fed's 'beige or tan book'. This provides evidence about every six weeks on the performance of the US econ-omy, and the latest figures suggest a further rise in consumer spending in late December and early January. Against this background, the dollar will remain firm although the

extent of any appreciation is

likely to be governed by the scale of central bank interven-

Sterling edged firmer in sub-dued trading. Its exchange rate index closed at 97.9 up from 97.8 at the opening and the close on Tuesday. The pound continues to derive support from the high level of UK interest rates and little prospect of

any early reduction.

Attention is now likely to focus on the release tomorrow of UK trade figures for December. A consensus of analysts forecasts is for a current account deficit of £1.6bn compared with a £1.5bn shortfall in November. A figure nearer £2bn could increase speculation about an even further rise in bank base rates.

m bank base rates.

The pound rose to DM3.2650 from DM3.2600 and was also higher against the dollar at \$1.7710 from \$1.7695. Against the yen it rose to Y226.25 from Y225.75 and finished elsewhere at FFr11.1050 from FFr11.0950 and SFr2.7750 compared with

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EMS EUROPEAN CURRENCY UNIT RATES											
	_	Eco centra gates	ا ا	proents almst Ecu Jan 25	l fi	rom etrali ate	쾰	change ested for payence	A.	ergesce nit %	
Belgian Franc Danish Krone		42.45 7.85	112 (	43.6632 8.09101	+3.04			+0.84 +1.04 -0.67		1.5344 1.5404 1.0981	
German D-Ma French Franc	rk	2.05 6.90	53   103	2.09590 7.09859	1 4	כפיל		+0.82 I	±	1.0981 I 1674	
Dutch Gullder		2319	43		1 +	L52	1	-0.48 -0.60	1	1.3674 1.5012 1.6684	
talian Lira	Past  0.768411   0.779184   +L40   -0.60   ±1.60								1.0752		
Changes are for Eco, therefore positive digage denotes a weak currency Adjustment calculated by Financial Times.											
POUND SPOT- FORWARD AGAINST THE POUND											
Jan.25	SPF	ead	Close		One sup		<u>pæ</u>	Three south	5	pã.	
US	3 0005	-17730 -27025	1.7705 - 1	勰!	0.60-0.5 0.45-0.3	7cpm   2com	352	1.57-1 0.97-0		3.50 1,68	
Market rate	3.67 2	3.695 -68.55	3.68 - 3	1.69	24-21	200	7.12	61	1-60a	658 515 4.60	
Beiglan Domark	12.62	- 1270 - 1270 - 12210	2.0965 - 2 3.68 - 3 68.30 - 6 12.66 - 1 1.2185 - 1	2,674	53-50 0.58-0.5 24-2 49-1	repri	5.79 5.03	0.97-0 63 92 15-1 1.55-1 53 <sub>4</sub> -4 105	41,000	4.60	
ireland W. Germany	1,2150 3,25%	- 1.2210 - 3.254 - 268.10	326 u - 3	30	24-2 24-2		5.46 7.58	53,	55,000	4.84 6.97	
Portogal Spain	265.50 202.20	- 268.10 - 203.80	3.26 J. 3 266.30 - 2 202.60 - 2	11 11 11	49-1 35-2	lopa Sopa	135 131	165 47	擂	9.89 9.77	
Hally	23821	- 2390 - 11,864	23864 - 2	7872	2.18	-	얪			0.97 0.89 0.77 0.84 1.56	
Norway France	11 M7L	_11 12L I	11 10_1	111 1	45.41	SCOOL S	459	117.1		纽	
Japan	11.07	.11.145 -251 -2303	11134 - 1 224 - 2 2290 - 2	264	2-150 44-41 23-240 14-15	zábu) zebu	4.59 2.42 8.95 6.55	47-1 113-1 63- 45- 37-	150m	1 11.07	
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Belgian rate is commercible frames. Financial frame 68.65-68.75. Shr-month forward dollar 2.73-2.70cpm 12 months 4.25-4.15cpm  DOLLAR SPOT- FORWARD AGAINST THE DOLLAR											
DOLL	AR S	POT-	FOR	VARE	AG	AIN	ST	LHE D	ЮL		
DOLL Jas.25	Da	POT-	FORM	- 7	AG	45. (	% p.i.	THE D		LAR %	
Jan.25	Spr Da	y's ead	Cless	7715	One mor	sib (	% g.i. 3.%	Three pagetts:	Sam	% pa 250	
Jan.25 UK:	1.7650 1.4420 1.1815	7's ead - 1.7730 - 1.4565 - 1.1850	1.7705 - 1 1.4480 - 1 1.1840 - 1	.7715 .4490 1850	One mor	sib (	% p.l. 3.% -2.27	Three pagetts 1.57-1.1	3pm	% pa. 250	
Jan.25 UK:	1.7650 1.4420 1.1815	7's ead - 1.7730 - 1.4565 - 1.1850	1.7705-1 1.4490-1 1.1940-1 2.0795-2 38.95-3	.7715 .4490 .1850	0se stor 0.60-0.5 0.25-0.3 0.15-0.2	rià 7cpen Occils Occils	% p.j. 3.% -2.27 -1.78 3.20 1.87	Three pagetts 1.57-1. 0.62-0. 0.51-0.	39m 728s 58dis	% p.a. -1.84 -1.84 -1.64	
Jan.25  UK:	1.7650 1.4420 1.1815 2.0740 38.45 7.124	7's tad - 1.7730 - 1.4565 - 1.1850 - 2.0875 - 38.70 - 7.164	1.7705-1 1.4490-1 1.1949-1 2.0795-2 38.55-3 7.15-7	.7715 .4490 .1850 .0805 8.65	0xe mos 0.60-0.5 0.25-0.3 0.15-0.2 0.57-0.5 7.00-5.00	repen Ocells Ocells Acpm Ocens Ocens	% p.i. -2.27 -1.78 -1.78 1.87	Three pagetts 1.57-1. 0.62-0. 0.51-0.	39m 728s 58dis	% p.a. 3.50 -1.84 -1.84 3.06 1.66 1.26	
Jan.25  UKr	1.7650 1.4420 1.1420 38.45 7.124 1.8365	7's ead - 1.7730 - 1.4565 - 1.1850 - 2.0875 - 38.70 - 7.164 - 1.8505	Close 1.7705 - 1 1.4480 - 1 1.1890 - 1 2.0795 - 2 38.55 - 3 7.15 - 7 1.8425 - 1	.7715 .4490 .1850 .0805 8.65 .151 <sub>2</sub> 0.	0xe mos 0.60-0.5 0.25-0.3 0.15-0.2 0.57-0.5 7.00-5.00	repen Ocells Ocells Acpm Ocens Ocens	% p.i. -2.27 -1.78 -1.78 1.87	157-1 0.62-0. 0.51-0. 1.61-1 17.50-14-5 2.40-2.1 1.60-1.	iSpm 72ds 58ds 57pm iOpm	% P.A. 3.50 -1.84 -1.84 3.06 1.26 3.43 -2.52	
Jan.25  UKr	1.7650 1.4420 1.1420 38.45 7.124 1.8365	7's ead - 1.7730 - 1.4565 - 1.1850 - 2.0875 - 38.70 - 7.164 - 1.8505	Close 1.7705 - 1 1.4480 - 1 1.1890 - 1 2.0795 - 2 38.55 - 3 7.15 - 7 1.8425 - 1	.7715 .4490 .1850 .0805 8.65 .151 <sub>2</sub> 0.	0xe mos 0.60-0.5 0.25-0.3 0.15-0.2 0.57-0.5 7.00-5.00	repen Ocells Ocells Acpm Ocens Ocens	% 1. 3.27.180 3.27.18	157-1 0.62-0. 0.51-0. 1.61-1 17.50-14-5 2.40-2.1 1.60-1.	iSpm 72ds 58ds 57pm iOpm	3.50 -1.84 -1.84 -1.86 -1.26 -2.78 -2.78 -2.78	
Jan.25  UKt	1.7650 1.4420 1.1420 38.45 7.124 1.8365	7's ead - 1.7730 - 1.4565 - 1.1850 - 2.0875 - 38.70 - 7.164 - 1.8505	Close 1.7705 - 1 1.4480 - 1 1.1890 - 1 2.0795 - 2 38.55 - 3 7.15 - 7 1.8425 - 1	.7715 .4490 .1850 .0805 8.65 .151 <sub>2</sub> 0.	0xe mos 0.60-0.5 0.25-0.3 0.15-0.2 0.57-0.5 7.00-5.00	riper Ocells Ocells Acpro Ocens Ocens	% 3.% 1.78 1.20 1.30 1.30 1.30 1.30 1.20 1.30 1.20 1.20 1.20 1.20 1.20 1.20 1.20 1.2	157-1 0.62-0. 0.51-0. 1.61-1 17.50-14-5 2.40-2.1 1.60-1.	iSpm 72ds 58ds 57pm iOpm	350 -184 -1.84 3.06 1.66 1.25 -2.78 -2.67 -1.062	
Jan.25  UKt trelandt canada Recherlands Seighna Dermark W. Gernbary Portugal Spain Italy Norway France Seeden Seed	1,7650 1,4450 1,1815 2,0740 38.45 7,124 1,836 1,1343 6,654 6,654 6,654	y's ead -1.7730 -1.4565 -1.1850 -2.0875 -38.70 -7.164, -1.8505 -1511, -6.69 -6.294, -6	Close 1.7705 - 1 1.4480 - 1 1.1890 - 1 2.0795 - 2 38.55 - 3 7.15 - 7 1.8425 - 1	7715 ,4490 ,1850 ,0805 ,1552 ,0805 ,1552 ,1450 ,1450 ,1450 ,146 ,146 ,146 ,146 ,146 ,146 ,146 ,146	0.60-0.5 0.25-0.3 0.15-0.2 0.57-0.5 7.00-5.0 85-0.70 15-3 20-2 180-3.50 0.35-0.2	Topes	% 227 1.78 3.29 1.30 1.30 1.30 2.28 2.28 2.28 2.28 2.28 2.28 2.28 2.2	157-1 0.62-0. 0.51-0. 1.61-1 17.50-14-5 2.40-2.1 1.60-1.	iSpm 72ds 58ds 57pm iOpm	3.50 -1.84 -1.84 3.06 1.26 3.43 -2.52 -2.78 -2.57 -1.46 -1.46	
Jan.25  UKT trebenit Canada Retherlands Selgiam Demnark W Gernbay Portugal Spain Italy Norway France Steeles Jayan Austria Mastria	1.7650 1.4420 1.1815 2.0740 38.45 1.8345 1.504 1.14.25 1.2444 6.25 6.25 6.25 1.2914	7's sad - 1.7730 - 1.4665 - 1.1850 - 2.0875 - 38.70 - 1.8505 - 1511, - 1.2511, - 6.69 - 6.291, - 6.291, - 1.28.05 - 12.991, -	1.7705-1 1.4480-1 1.1840-1 2.0776-3 38.55-3 7.15-7 1.8425-1 151-1 11440-1 13471-1 6.681-6 6.281-6	7715 ,4490 ,1850 ,0805 ,1552 ,0805 ,1552 ,1450 ,1450 ,1450 ,146 ,146 ,146 ,146 ,146 ,146 ,146 ,146	0.60-0.5 0.25-0.3 0.15-0.2 0.57-0.5 7.00-5.0 85-0.70 15-3 20-2 180-3.50 0.35-0.2	Topes	% 1.3% 1.20 1.30 1.30 1.30 1.30 1.30 1.30 1.30 1.3	Three months 1.57-1.1 0.62-0.1 0.51-0.1 1.61-1.1 17.50-14.3 2.40-2.1 1.60-1.1 70-1.2 70-1.2 70-1.3 1.05-0.1 1.80-2 1.49-1.1	33pm 72dis 58dis 57pm 60pm 60pm 60pm 60pm 90pm 90pm 90pm	3.50 -1.84 -1.84 3.06 1.26 3.43 -2.52 -2.78 -2.57 -1.46 -1.46	
Jan.25  UKt trebendt Consuta Consuta Selgiam Osmarak W. Gerosony Pourtural Italy Spain Italy Spain Italy Section Section Japan Japan Japan Japan Japan Section Japan Section S	1.7650 1.4460 1.18150 2.00740 38.45 7.124, 1.8365 1.104.25 1.3444, 6.651, 6.256, 1.27.25 1.2995	7130 1.7730 1.4565 1.4565 1.4565 1.4565 1.4505 1.45	17705 - 1 1 1440 - 1 1 1840 - 1 20775 - 2 38.55 - 3 7.15 - 7 18425 - 1 15-1 11440 - 1 13474 - 6 6.254 - 6 6.254 - 6 6.2770 - 1 1.5660 - 1	77715 4490 1850 1865 8.65 1151- 18425 114-50 14-50 127-80	0se nos 0.60-0.5 0.25-0.3 0.15-0.2 0.57-0.5 7.00-5.0 158-0.55 15-3 20-2 20-2 70-0.90 0.54-0.5 30-2.60 0.53-0.5	rib Topen Octils	% 3.96 -2.27 -1.320 1.33 1.33 1.34 1.34 1.35 1.35 1.35 1.35 1.35 1.35 1.35 1.35	Three pastic 157-11 0.62-0.1 1.61-12 17.50-14.5 2.40-2.1 1760-12 1760-	33pm 72ds 58ds 57pm 60pm 60pm 50pm 10ds 10ds 10ds 10ds	3.50 -1.84 -1.84 -1.86 -1.86 -2.98 -2.98 -2.67 -1.98 -1.24 -	
Jan.25  UKt trebandt Canada Canada Netherlands Selgism Oermany Portugal Salm Italy Seeding Salm Italy Seeding Salm Italy Seedin Japan Austria Sandtzaland Austria Sandtzaland Sandtzerland	1.7650 1.4430 1.4815 2.00740 38.45 7.124 1.8365 11343 6.625 127.25 127.25 12.913 1.5595 and are go renoy. Se	y's sail 17730 1.1750 1.1750 1.1850 1.1850 2.0875 2.0875 1.1850 1	17705 - 1 1 1440 - 1 1 1840 - 1 20775 - 2 38.55 - 3 7.15 - 7 18425 - 1 15-1 11440 - 1 13474 - 6 6.254 - 6 6.254 - 6 6.2770 - 1 1.5660 - 1	7715 4490 1350 5865 151; 14 50 1274; 1291; 1291; 15670 1867 frants	0.60-0.50 0.25-0.30 0.15-0.20 0.57-0.5-0.85-0.70 0.58-0.58 0.58-0.58 0.35-0.20 0.58-0.25 0.58-0.	Topen Ocilis Ocilis Ocilis Ocilis Ocipin Oci	% p.i. 3.% -2.27 -1.78 3.29 1.30 3.49 -2.81 -2.60 1.53 4.73 3.75 3.75 3.75 3.75 3.75 3.75 3.75 3	Three seath 1.57-1.5   0.63-0.1   0.51-0.1   1.61-1.1   1.75-1-1.61-1.2   70-1.76-1.85-0.9   1.85-2.1   1.80-2	i3pm 72ds 58dis 77pm 60pm 56pm 20dis 83de 90pm 10dis 45dis 90pm 10pm	% p.2. 3.50 -1.84 3.06 1.263 -2.92 -2.67 -1.92 -1.24 4.62 2.75 3.65 I not to the	
Jan.25  UKt trebandt Canada Canada Netherlands Selgism Oermany Portugal Salm Italy Seeding Salm Italy Seeding Salm Italy Seedin Japan Austria Sandtzaland Austria Sandtzaland Sandtzerland	04 spr 1.7650 1.4420 1.1815 2.0740 30.740 1.1815 1.1845 1.	y's cod   1.7730   1.7505   1.7505   1.18505   1.18505   1.18505   1.18505   1.18505   1.18505   1.2805   1.2805   1.2805   1.2805   1.2904   1.8505   1.2904   1.8505   1.2904   1.8505   1.2904   1.8505   1.2904   1.8505   1.850	1.7705-1 1.4800-1 1.1890-1 2.30.55-3 7.15-7 1.840-1 1.3074-1 1.3074-1 1.3074-1 1.3074-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1	77715 .4490 .1850 .0805 8.65 1.51- 1.8495 .514- .69 .274- .0 .278- .0 .278- .0 .278- .0 .0 .0 .0 .0 .0 .0 .0 .0 .0	One flow 0.60.0 5.0.2 0.25-0.3 0.15-0.2 0.57-0.5 0.58-0.55 15-3 15-3 2.80-3.50 0.51-1.30 0.51-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5	Topen Ocilis Ocilis Ocilis Ocilis Ocipin Oci	% p.i. 3.96 2.278 1.320	Three seath of the	33pm 728s 88ds 50pat (10pm 22ds 83ds 80pat 10ds 10ds 10ds 10ds 10ds 10ds 10ds 10ds	% PJ. 350 -1.84 -1	
Jan.25  Uit' Ireland' Ireland' Causta Ketherlands Selpiam Donnark W. Servator Francis Spain Hornary Francis Hornary Francis Liny Liny Liny Liny Liny Liny Liny Liny	04 spr 1.7650 1.4420 1.1815 2.0740 30.740 1.1815 1.1845 1.	y's cod   1.7730   1.7505   1.7505   1.18505   1.18505   1.18505   1.18505   1.18505   1.18505   1.2805   1.2805   1.2805   1.2805   1.2904   1.8505   1.2904   1.8505   1.2904   1.8505   1.2904   1.8505   1.2904   1.8505   1.850	1.7705-1 1.4800-1 1.1890-1 2.30.55-3 7.15-7 1.840-1 1.3074-1 1.3074-1 1.3074-1 1.3074-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1	77715 .4490 .1850 .0805 8.65 1.51- 1.8495 .514- .69 .274- .0 .278- .0 .278- .0 .278- .0 .0 .0 .0 .0 .0 .0 .0 .0 .0	One flow 0.60.0 5.0.2 0.25-0.3 0.15-0.2 0.57-0.5 0.58-0.55 15-3 15-3 2.80-3.50 0.51-1.30 0.51-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5	rib Topen To	% 13.% 3.% 3.20 1.37 3.29 3.20 1.47 3.49 4.27 3.55 3.07 3.38 3.75 3.75 3.75 3.75 3.75 3.75 3.75 3.75	Three seath of the	33pm 728s 88ds 50pat (10pm 22ds 83ds 80pat 10ds 10ds 10ds 10ds 10ds 10ds 10ds 10ds	% P.2. 350 -1.84 -1.84 -1.84 -1.86 -1.66 -	
Jan.25  Ukt: Indianati Cassata	04 spr 1.7650 1.4420 1.1815 2.0740 30.740 1.1815 1.1845 1.	y's cod   1.7730   1.7505   1.7505   1.18505   1.18505   1.18505   1.18505   1.18505   1.18505   1.2805   1.2805   1.2805   1.2805   1.2904   1.8505   1.2904   1.8505   1.2904   1.8505   1.2904   1.8505   1.2904   1.8505   1.850	1.7705-1 1.4800-1 1.1890-1 2.30.55-3 7.15-7 1.840-1 1.3074-1 1.3074-1 1.3074-1 1.3074-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1	77715 .4490 .1850 .0805 8.65 .151- .18425 .14.50 .3484, 2 .69 .274, 0 .278, 0 .27	One flow 0.60.0 5.0.2 0.25-0.3 0.15-0.2 0.57-0.5 0.58-0.55 15-3 15-3 2.80-3.50 0.51-1.30 0.51-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5 0.54-0.5	rib Topen To	% 13.% 3.% 3.20 1.37 3.29 3.20 1.47 3.49 4.27 3.55 3.07 3.38 3.75 3.75 3.75 3.75 3.75 3.75 3.75 3.75	Three seath of the	33pm 728s 88ds 50pat (10pm 22ds 83ds 80pat 10ds 10ds 10ds 10ds 10ds 10ds 10ds 10ds	% P.2. 350 -1.84 -1.84 -1.84 -1.86 -1.66 -	
Jan.25  Uit' Uit' Uit' Uit' Uit' Uit' Uit' Uit	04 spr 1.7650 1.4420 1.1815 2.0740 30.740 1.1815 1.1845 1.	y's cod   1.7730   1.7505   1.7505   1.18505   1.18505   1.18505   1.18505   1.18505   1.18505   1.2805   1.2805   1.2805   1.2805   1.2904   1.8505   1.2904   1.8505   1.2904   1.8505   1.2904   1.8505   1.2904   1.8505   1.850	1.7705-1 1.4800-1 1.1890-1 2.30.55-3 7.15-7 1.840-1 1.3074-1 1.3074-1 1.3074-1 1.3074-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1	77715 44990 1850 8.65 8.65 8.65 15-1, 14.50 2.271, 14.50 2.271, 2.271, 3.69 1.271, 3.780 1.271, 3.780 1.271, 3.780 1.271, 3.780 1.271, 3.780 1.271, 3.780 1.271, 3.780 1.271, 3.780 1.271, 3.780	One more control of the control of t	rib Topen To	% 13.% 3.% 3.20 1.37 3.29 3.20 1.47 3.49 4.27 3.55 3.07 3.38 3.75 3.75 3.75 3.75 3.75 3.75 3.75 3.75	Three seath of the	33pm 728s 88ds 50pat (10pm 22ds 83ds 80pat 10ds 10ds 10ds 10ds 10ds 10ds 10ds 10ds	% P.2. 350 -1.84 -1.84 -1.84 -1.86 -1.66 -	
Jan.25  Uit' Ireland' Ireland' Ireland' Cameta Recher lands, Belgiam Dormark W. Germany Portragal Litaly Island Is	04 spr 1.7650 1.4420 1.1815 2.0740 30.740 1.1815 1.1845 1.	y's cod   1.7730   1.7505   1.7505   1.18505   1.18505   1.18505   1.18505   1.18505   1.18505   1.2805   1.2805   1.2805   1.2805   1.2904   1.8505   1.2904   1.8505   1.2904   1.8505   1.2904   1.8505   1.2904   1.8505   1.850	1.7705-1 1.4800-1 1.1890-1 2.30.55-3 7.15-7 1.840-1 1.3074-1 1.3074-1 1.3074-1 1.3074-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1 1.2770-1	77715 44990 1850 8.65 8.65 8.65 15-1, 14.50 2.271, 14.50 2.271, 2.271, 3.69 1.271, 3.780 1.271, 3.780 1.271, 3.780 1.271, 3.780 1.271, 3.780 1.271, 3.780 1.271, 3.780 1.271, 3.780 1.271, 3.780	One more control of the control of t	rib Topen To	% 13.% 3.% 3.20 1.37 3.29 3.20 1.47 3.49 4.27 3.55 3.07 3.38 3.75 3.75 3.75 3.75 3.75 3.75 3.75 3.75	Three seath of the	33pm 728s 88ds 50pat (10pm 22ds 83ds 80pat 10ds 10ds 10ds 10ds 10ds 10ds 10ds 10ds	% p2. 3 500 -1.84 -1.84 -1.84 -1.84 -1.84 -1.86 -2.92 -2.787 -1.98 -2.124 -2.75 -2.65 -2.124 -1.51 -1.51 -1.51 -1.51 -1.51 -1.51 -1.51 -1.51 -1.51 -1.51	
Jan.25  Uit' Ireland' Ireland' Ireland' Cameta Westerlands, Belgiam Dormark W. Germany Portugal Lialy W. Germany France Sandin Lialy Jan. Jan. Jan. Jan. Jan. Jan. Jan. Jan.	04 spr 1.7650 1.4420 1.1815 2.0740 30.740 1.1815 1.1845 1.	9's cod   1.7730   1.	Cost 1.7705-1 1.4480-1 1.1890-	77715 44990 1850 8.65 8.65 8.65 15-1, 14.50 2.271, 14.50 2.271, 2.271, 3.69 1.271, 3.780 1.271, 3.780 1.271, 3.780 1.271, 3.780 1.271, 3.780 1.271, 3.780 1.271, 3.780 1.271, 3.780 1.271, 3.780	One more control of the control of t	rib Topen To	% 13.% 3.% 3.20 1.37 3.29 3.20 1.47 3.49 4.27 3.55 3.07 3.38 3.75 3.75 3.75 3.75 3.75 3.75 3.75 3.75	Three seath of the	33pm 728s 88ds 50pat (10pm 22ds 83ds 80pat 10ds 10ds 10ds 10ds 10ds 10ds 10ds 10ds	% p2. 3.50 -1.84 -1.84 -1.84 -1.84 -1.86 -2.67 -1.98 -2.67 -1.98 -2.67 -1.98 -1.24 -1.74 -1.51 -1.51 -1.51 -1.51 -1.51 -1.51 -1.51 -1.51	
Jan.25  Jan.25  Uti- trebasti trebasti Cassta  Resperant  Bedylam Dermark  Bedylam Dermark  Bedylam Dermark  Seaton  Jan.25  Jan.25  Seaton  Jan.25  Ja	04 spr 1.7650 1.4420 1.1815 2.0740 30.740 1.1815 1.1845 1.	9's cod   1.7730   1.	Cost 1.7705-1 1.4480-1 1.1890-	77715 44990 1850 8.65 8.65 8.65 15-1, 14.50 2.271, 14.50 2.271, 2.271, 3.69 1.271, 3.780 1.271, 3.780 1.271, 3.780 1.271, 3.780 1.271, 3.780 1.271, 3.780 1.271, 3.780 1.271, 3.780 1.271, 3.780	One more control of the control of t	sth  Arpm Godis Go	% 13.97 3.27.178 3.27.178 3.29.1.	Three seath of the	33pm 728s 88ds 50pat (10pm 22ds 83ds 80pat 10ds 10ds 10ds 10ds 10ds 10ds 10ds 10ds	% P3. 3.50 1.84 1.89 1.26 1.26 1.26 1.26 1.26 1.26 1.26 1.26	
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F Fr. S Fr.	0.900 0.360	1.594 0.638	2999 1.177	203.7 81.55	10. 4.004	2.498 1	3.317 1.328	21.49 860.2	1.887 0.756	61 24.	
H FL Lira	0.271 0.419	0.480 0.742	0.886 1.368	61.41 94.81	3.015 4.654	0.753 1163	1544	647.8 1000.	0.569 0.879	18. 28.	
CS B Fr.	0.477 1.463	0.845	1577	107.9 331.1	5.298 16.25	1.323 4.060	1.757 5.341	1138 3492	J 3.068	30 100	

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discount 12.420 p.c. ECGO Fixed Rate Sterling Export Floance. Make up day become: 30, 1988. Agreed rates for period January 25, 1989 to February 25, 1989, Scheme I: 13.97 p.c., Scheme I: 40, 1987, Scheme I: 13.97 p.c.,
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ther resistance at 87.50 and prices fell away. The rise to the day's high was generally regarded as being a little overdone. Much of the bullish sentiment is based on the prospects of a cut in base rates around the time of the UK Budget on March 14. But some traders have adopted

a much more cautious

approach, pointing out that a had set of December trade fig-

ures tomorrow could very quickly reverse sentiment.

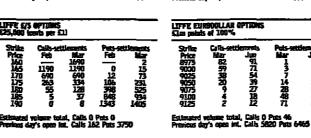
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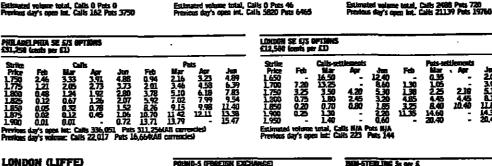
rise seen in Chicago on Tuesday. However, values eased back towards the close on further evidence of strong US economic activity.

US Treasury bonds opened

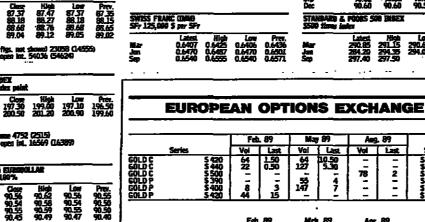
Prices retreat after firm start

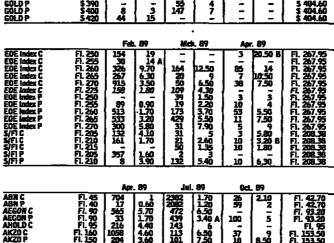
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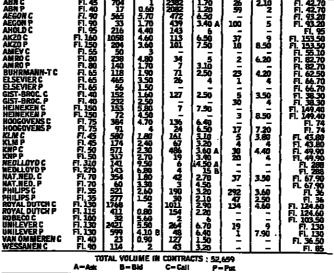




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### **BASE LENDING RATES**

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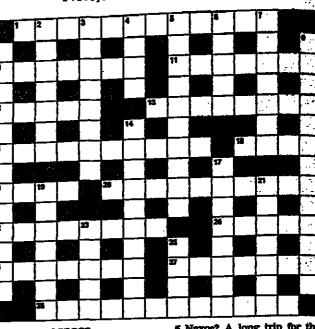
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### **CROSSWORD**

No.6,844 Set by FETTLER



ACROSS

1 Putting a condiment on game results in censure (12) 10 Produces a characteristic reaction about a chap (7)
11 Literary brothers were, at heart, comparatively forbid-

ding (7)
12 I, being in the majority, must be wet (5)

13 Truthful state is divine (8)

15 Cad, nastily disposed; like the whole of that line (10)

16 A consumer account leaves one charging (4) 18 To mum it's vulgar twaddle (4)
20 End coolies' suffering; provide self-government (10)
22 The process inducing Lettle

to change (8) 24 It would have been obvious if I'd entered this competition (5)

tion (5)
26 Get Ivor in a whirl, producing a state of glddiness (7)
27 The Athenians showed evidence of their spiritual beliefs (7)
28 Here's ticking off, revealing stuffing – duck feathers perhaps (8-4) DOWN

2 A harangue may be getting on about a relationship (7) 3 One of a pair, being dry, is accepted by both (8) 4 A tick for what's said (and heard) to be right (4)

5 Naxos? A long trip for the

5 Naxos? A long trip for the old ancestor (5-5)
6 Being a booby, I return to fish (5)
7 Justice seems in order (7)
8 Concerned with prior intent, I vetted a prime suspect (13)
9 Petition to get me in active religious assembly (6-7)
14 From whence news in derived (10)
17 A hit for Fonda? Her break in fact (3)

in fact (8) 19 Cooler revolutionary started agitation (7)

21 A nice shower produces a cool diversion (3-4)
23 Having settled in the east, the English became top

dogs (5) 24 Some bees hinder efforts to swarm (4) Solution to Puzzle No.6,843

**JOTTER PAD** 



## The London Motor Conference

London, 6 March, 1989

The Financial Times is arranging an important one-day Motor conference at the Hotel Inter-Continental in London on 6 March. The meeting is timed to coincide with the Autopartac '89 Exhibition being held at Olympia from 5-7 March.

The speakers taking part include:

Mr John Lawson Executive Director & Automotive Analyst Nomura Research Institute Europe Ltd

M. Noël Goutard Président Directeur Général VALEO

Dr John G White Group Managing Director BBA Group PLC

Mr Roger H Storey Chairman Quinton Hazeii pic

Mr Tim Worrall Managing Director Quicks Group plc

Mr Ronald H Lamb Group Managing Director Solaglas Ltd

**Dr John Wormald** 

Principal Booz Allen & Hamilton

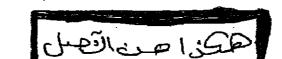
**Professor Garel Rhys** SMMT Professor of Motor Industry Economics Cardiff Business School

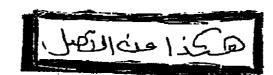


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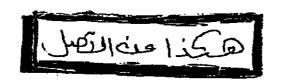
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FINANCIAL TIMES

#### **AMERICA**

## Dow eases as company news boosts volume

#### Wall Street

AFTER finally managing on Tuesday to wipe out the 508-point fall seen on the day of the October 1987 stock market crash, equities hovered in a tight range yesterday, writes Janet Bush in New York. At 2 pm, the Dow Jones

Industrial Average stood 1.43 lower at 2,255.00 on active volume of 125m shares. This compares with the close on Friday, October 16 - the session before Black Monday - of

2.246.74. It has taken 15 months for the Dow to retrace the historic losses on the day of the crash both to celebrate and to be cautions. Every time since October 1987 that the market has reached a post-crash peak, the index has then fallen back and retrenched for months before While bonds and stocks

moved clearly in the same direction on Tuesday, there was some divergence between the two markets yesterday when bonds alid and equities moved modestly higher in early trading.

Tuesday's sharp advances were in reaction to a strong rally by the dollar and little or no central bank intervention, as well as a positive reaction to aggressive anti-inflationary remarks by Mr Alan Greenspan, chairman of the US Fed-

Yesterday, the picture was not as clearly bullish, although equities held up well given the extent of Tuesday's advance. Central banks were again active against the dollar and the US currency traded below its highs at midsession.

Bond prices started well in a continuation of Tuesday's Greenspan-inspired rally but dipped back sharply after the publication of the Fed's Tan Book, a compilation of eco-nomic reports from regional Federal Reserve banks. This showed that the economy had accelerated again in December and early January. Notably, consumer spending strength-ened, manufacturing activity continued to rise and producers scheduled more investment

This news hit the bond mar-ket, which must be worried that 2 full points of monetary tightening over the past year have apparently failed to succeed in slowing down economic growth. However, equities, were initially strong after details of the Tan Book were

in plant and equipment.

The relatively heavy volume suggests some difference of opinion about whether the market can immediately build on recent gains and extend Tuesday's substantial rally. Some traders saw the Dow's

opportunity for profit-taking while others decided to get into the market at this level, betting that it will maintain

earnings Corporate announcements continued to fuel trading activity in report-ing companies. Philip Morris, which announced lower fourth quarter earnings due to a special charge, dropped \$% to \$103%. Unisys reported earn-ings at the low end of analysts

forecasts and fell \$1 to \$28%. SmithKline Beckman, the president of which resigned yesterday, reported disappoint-ing earnings. Its net income of \$1.28 cents a share in the fourth quarter compared with \$1.14 a year earlier but the latest quarter's results include a gain of 37 cents a share. Never-theless, the stock rose \$1% to sizes, the stock rose \$1% to \$51% as arbitrageurs speculated once again that the company may be a takeover candidate. Encouraging results were announced by Walt Disney, which rose \$% to \$72%, American Express, up \$% at \$29%, and Baxter International, \$% higher at \$19%.

A big loser was Cray Research which slumped \$4 to \$60% after saying first quarter revenues and earnings would be significantly lower than a

### Canada

SLOW. directionless trading left Toronto shares narrowly mixed at midday. The compos-ite index rose 8.0 to 3,562.9 on moderate volume of 16.3m

Northern Telecom was the most active industrial issue, dropping C\$% to C\$18% after predicting lower first half

shares performed well, with Fiat savings up L70 at L6,250. STOCKHOLM continued its

climb, reaching another

all-time neak in active trade.

The Affarsvärlden index rose

10.8 to 1,057.4 in turnover up

sharply at SKr522m, compared with Tuesday's SKr286m.

Volvo, the star of the previous session, added SKr1 to

SKr428. The company said that

its aerospace unit had signed an agreement to supply rocket

engine components worth between SKr350m and SKr400m

to Arianespace, the European

OSLO saw its oil shares recover from Tuesday's falls as

prices for Norway's North Sea

oil improved. The all-share index gained 4.94 to 398.14 and

Saga Petroleum, which fell NKr3 on Tuesday, added NKr5.50 to NKr122.

MADRID saw renewed for

eign demand, and the general index added 1.48 to 279.53, after

two consecutive drops follow-

ing the bad inflation figures for

BRUSSELS has an active ses

space consortium.

2,462.99 and, in later trading in London, the ISE/Nikkei 50 index rose 5.15 to 1,984.56.

restrictions on margin transactions if the market showed

time levels and the fact that turnover was not substantially concentrated in the most active issues did not point to overheating yet. The proportion of turnover in the top 10 stocks has hovered around 20

significant rise. For example, Nippon Yusen, the shipping company, which rose Y27 on Wednesday, rose Y12 at one these to a record high of Y950 stage to a record high of Y959 but finished with a Y9 loss at Y938. Nippon Yusen was third most actively traded at 28.6m

interest, with NKK topping the most actives list at 39.9m

**ASIA PACIFIC** 

## Fears of overheating keep Nikkei advance in check

CONCERN about overheating crept into the market, restraining investors from going on an outright buying spree, and share prices moved indecisively throughout the day to close only marginally higher, writes Michiyo Nakamoto in Tokyo.

Buying interest remained strong, with share prices climbing steadily in early trading Investors became increasingly concerned about the possibility of overheating in the market, however, and the Nikkei average turned down later.

Once again, arbitraging between the cash and futures markets was behind the rise in markets was beaund the rise in the Nikkel index towards the close. It finished up 10.11 at a record 31,567.79, having reached a high for the day of 31,663.91 and a low of 31,487.41. Broad-based buying was

responsible for a greater number of shares rising than falling, at 512 to 393, while 186 issues were unchanged. Turnover at 1.17bn shares was

lower than Tuesday's 1.36bn. The Topix index of all listed shares gained 2.07 to finish at

Investors remained cautious on rumours that there could be

signs of overheating.

Most analysts agreed with
Mr Shin Tokoi at County Nat-West, who said that the volper cent recently.
Nevertheless, investors

chose to play it safe and profit-taking quickly followed any

Large capital steels attracted

and Kobe Steel, also among the top 10 in volume terms, added Y22 to Y743.

Utilities were favoured as leading issues among laggards. Osaka Gas, second most actively traded at 36.9m shares, advanced Y15 to Y900. Kansai Electric Power increased Y100

to Y5,600.

A large amount of individual huying has focused on incentive-backed, speculative issues and has moved quickly from share to share. Yesterday, Daihen, a leading maker of transformers and welding machines, was actively sought on expectations of better earnings this fiscal year, ending March. Daihen added Y38 to

Komatsu, another heavy machinery manufacturer, also featured, advancing Y20 to Y1,060. Machinery makers attracted attention mainly as lagging issue

Share prices fluctuated in Osaka where the OSE average gained 87.03 to 29,649.91, mainly on the strength of large capital steels and utilities. Volume reached 122.7m shares after 151.3m on Tuesday.

#### Roundup

THERE were strong performances from Australian and Singapore stocks yesterday, but Hong Kong ended uncer-tainly after the long-awaited government land auction.

AUSTRALIA was encouraged by the post-crash highs in London and New York the previous day and shares moved ahead strongly, with the resources sector boosted by

corporate activity.

The All Ordinaries index ended 11.2 higher at 1,536.5 in heavy turnover of 121m shares worth A\$270m.

Prices shot up in the first 15 minutes of trading, then came off under pressure from the expiry of selected options before rising again to end on a high note on both local and overseas buying.

Golds shone in spite of a slight weakening in the bullion price, with Renison up 12 cents at A\$7.22 amid talk of a break-up should Minorco win control of Consolidated Goldat A\$2.25 for a two-day rise of 20 cents. Dominion, which has launched a A\$210m all-share offer for Whim Creek, was off 5 cents at A\$1.45. Emperor was another strong performer, up. 15 cents at A\$4.85.
In industrials, Rothmans

climbed 30 cents to A\$9.80 amid speculation that Industrial Equity may lift its stake in the group.

News Corp gained 15 cents to
A\$10.75 and Coles Myer 14

cents to A\$9.10. ICI rose 8 cents to A\$6.80 on a 15 per cent increase in first quarter sales. HONG KONG made a very. strong start, but gains were lost after the Government's auction of a site in Wanchal. The Hang Seng index ended 0.29 easier at 2,900.74 in active volume of HK\$1.3bn after climbing 30 points in the morning. The site was sold for HK\$3.35bn, which came within market estimates and was greeted as something of an

Hongkong Land was the most active stock amid talk of a sale of its property. It lost 10: cents to HK\$10.10 on HK\$136m worth of shares, accounting for about 10 per cent of total turn-

Sun Hung Kai Properties, which forms half of a joint ven-ture with Sino Land which bought the Wanchai site, rose 10 cents to HK\$13.70. Sino Land

was steady at 60 cents.
SINGAPORE made healthy gains from the opening in line with the strong performances in the UK and Wall Street. The Straits Times industrial index gained 13.71 to 1,101.39 in active trading of 56.8m shares, well up on Tuesday's 37m. News of an improvement in the condition of Mr Mahathir Mohamad, the Malaysian Prime Minister, also acted as a

DBS Land led activity with a 2-cent rise to SM.41 on 2.8m shares, while an increase in tin prices helped Malaysia Mining up 9 cents to \$\$2.25.

### **SOUTH AFRICA**

MOST issues firmed in Johannesburg but gold shares were mixed after Tuesday's gains. Heavyweight golds overcame a lower bullion price while smaller issues cased.

## US buoyancy spills over into active bourses

THE STRONG climb on Wall Street on Tuesday proved the spur for active buying in Europe yesterday, helped by corporate and takeover plays, writes Our Markets Staff.

FRANKFURT pursued its upward course for a second day, buoyed by strong foreign interest, notably from the US. The FAZ index put on 7.45 to 564.08 in strong turnover of DM5.19bn, while the DAX index ended up 6.85 at 1.341.03, off its early high of 1,347.93. Blue chips took the brunt of late profit-taking, while stocks selected for their asset play made sharp rises.

Siemens climbed to DM542 but closed only DM3.20 better at DM536. It is due to make a statement on first quarter performance today and there is speculation it may announce a 20 per cent rise in orders.

Retailers and constructions remained strong, with Karstadt up DM21, or 4.8 per cent, at DM452, Holzmann gaining DM11 to DM654 and Hochtief up DM5.50 at DM689.50, helped by enthusiasm over their property holdings. Land prices in central locations in West Germany doubled last year, and investors are looking for non-cyclical domestic stocks that

are likely to benefit from rising consumer expenditure as tax cuts come into effect next year,

said one salesman. IVG, property management company, fell DM16 to DM341. It had risen 21 per cent earlier this week on reports about a Deutsche Bank research unit study estimating its property value at DM3.8bn, but IVG said yesterday the figure was far too high since much of its property was not in prime loca-

Porsche climbed DM26 to DM651 following its announcement on Tuesday of sharply lower profits, a bullish forecast for this year and an unchanged

PARIS put in another strong session, with the spotlight on some of the lesser-known names on the bourse. Shares ended 2 per cent higher, with the real-time CAC 40 index up 34.87 at 1,679.72 and the OMF 50 index 9.17 higher at 467.72. "We've seen a lot of interest and big movements in so-called penny stocks and second liners, largely due to takeover speculation and recovery stories," said one salesman. Demand was largely domestic and of a short-term nature. Names like Poliet, Primagaz

and Locafrance featured in the list of largest gains. The day's biggest mover, trading company SCOA, added FFr10.20 to

FFr68, amid speculation that Bolloré was adding to its stake. Perrier and Exor fell back on profit-taking after early sharp rises on speculation of a take-over of the former by the latter. Perrier lost FFr36 to FFr1,789, having been at FFr1,890, and Exor gave up FFr63 to FFr1,498, having been at FFr1.594.

Bullishness appears to abound, in spite of the lingering feeling that a consolidation is due. Citicorp Scrimgeour Vickers predicts a firm new account, although insider trad-ing scandals could knock sentiment short-term. "Institutional liquidity remains high and is further boosted by takeover activity, Funds released will be y. Funds released will be stastically reinvested."

ZURICH enjoyed a boost to turnover and prices, with the Crédit Suisse index un 4 at 542. Temporary employment gency Adia and Omni Holding. which owns Inspectorate International, were strong. their bearers adding SFr250 to SFr9,250 and SFr50 to SFr1,240 respectively. Inspectorate gained SFr15 to SFr2,195. After

ate said they would take a minority stake in each other. AMSTERDAM had an unexciting session, with the CBS tendency index up 0.60 at 163.50 but off highs.

DSM reached FI 114 again in grey market trading after its offer price was set at FI 108 on Tuesday. Fellow chemical Akzo rose Fi 1.10 to Fi 153.30, benefiting from a spill-over of

Fokker ended 10 cents better at Fl 29.30. Brokers BZW pointed out that the possible cancellation of a Fl 700m order from Canada's Wardair could actually benefit Fokker, with the freeing of early delivery slots helping in negotiations with other customers and air-craft prices having risen in the last six months. MILAN picked up on Wall Street's overnight rise and

indications that the Government would not be over-hasty with the introduction of a capital gains tax. The Comit index rose 2.62 to 606.82 in volume similar to Tuesday's L160bn. Fiat gained L50 to L9,950 its results on Tuesday came in at the top end of expectations but much of the good news was

be performing well and, after a long period of dull cement sales, output is now at full

At Smurfit, there continu to be speculation about its designs on its 50 per cent-

owned Container Corporation

of America. Ongoing newsprint strikes at Smurfit operations in

the US could harm the com pany's prospects. Nevertheless, most analysts say they are cau-

would be severely hurt by a downturn in the British econ-

With many Irish companie

heavily committed overseas, in

particular the Smurfit operations, bullish forecasts could come to nothing if there are recessionary signals in the

UK and US.

sion, with the cash index rising 37.2 to 5.779.9 and the three newly computerised stocks, GB-inno, Solvay and Tractebel. seeing high turnover.

### This announcement appears as a matter of record only.



## The Brent Walker Group PLC

£243,000,000

**Loan Stock Guarantee Facility** 

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and its subsidiaries

**Tollemache & Cobbold Breweries Limited** and J. W. Cameron & Co. Limited

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# Dublin skates over Waterford blip

**Kieran Cooke** explains why shares have risen 5 per cent this year HE DUBLIN stock market, one of the top per-formers in the world last year, is continuing its

buoyant run in spite of the lat-est downward blip caused by news of accounting errors at Waterford Glass. Since the start of the year, the market has risen by about 5 per cent, with industrials up 5% per cent and financial stocks 4 per cent higher. Yesterday it resumed its new year rise, recouping most of its loss of 1.3 per cent on Tuesday when the Waterford Glass

news emerged.

The latest rally follows an exceptionally good 1988, when share prices jumped by 41 per cent in local currency terms, according to the FT-Actuaries World Indices - although much of that increase occurred

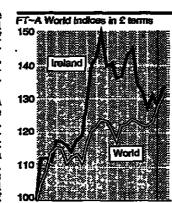
during the first half of the Equities have been rejoicing for several reasons. There is an improvement in the state of the Irish Government's finances and a general air of

confidence over prospects for

the Irish economy. Exchange controls have been relaxed and earnings from a number of leading Irish companies continue to be strong. Meanwhile, takeover speculation continues, involving mainly Waterford Glass.

A total of 19470m (\$323m) in new capital was raised on the the Dublin market in 1988, with 13 new con ing the market. The Big Six still dominate, with Jefferson Smurfit. Waterford Glass. Cement Roadstone Holdings (CRH), Irish Distillers, Allied irish Banks and Bank of Ireland together accounting for well over 50 per cent of turn-

News of accounting errors in Waterford's crystal operations wiped I£45m from the company's market capitalisation on Tuesday, but the stock regained ground yesterday, rising 7 Irish pence to 86 Irish pence, on the feeling that investors had over-reacted.



CRH has also outperformed the market, rising by 17 per cent so far. The company's

tiously optimistic about fur ther growth for a group that claims to be the world's largest paper and packaging concern. However, Dublin, which has a reputation for being a highly volatile market, is extremely vulnerable to outside influ-ences. Irish exports, which reached record levels last year,

mances so far this year. CLF Yeoman, the commercial leasing company which started trading last Thursday, has risen to IE4.75 from its IE4.25

some wariness now.
Several stocks have put in exceptionally strong perfor-

Speculation about a takeover of the group continues to circu-late, although tempered by Spanish operations are said to

## **FT-ACTUARIES WORLD INDICES**

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS		TUESE	AY JANUARI	24 1989		MOND	YAAUKAL YA	23 1989	Di	LLAR IND	EX
Figures in parentheses show number of stocks per grouping	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Gross Div. Yield	US Dollar index	Pound Sterling Index	Local Currency Index	1988/89 High	1988/89 Low	Year ago (approx)
Australia (90). Austria (18). Belgium (63). Canada (126). Denmark (39). Finland (26). France (131). West Germany (102). Hong Kong (46). Ireland (18). Ireland (18). Malaysia (36). Mexico (13). New Zealand (24). Norway (26). South Africa (60). Spain (42). Swetzer (35). Swetzer (35). Swetzer (35). Swetzer (36). Swetzer (37). United Kingdom (314). USA (570).	117.26 85.79 120.37 131.96 84.31 195.82 149.27 161.24 114.14 70.27	+0.6 +0.6 +0.6 +0.8 +0.8 +0.8 +0.7 +0.7 +0.7 +0.7 +0.7 +0.7 +0.7 +0.7	127.64 81.26 110.82 132.11 112.68 98.25 71.85 100.85 110.56 70.64 135.10 95.63 58.88 132.97 110.77 106.81 124.17 106.84 119.89 64.84 119.89	115.11 92.30 128.52 113.69 153.01 119.62 120.55 127.53 84.88 157.89 155.53 405.48 109.36 60.97 143.05 143.0	4.66 2.67 3.91 1.98 1.48 2.30 4.09 3.95 2.37 0.48 2.74 1.26 6.47 1.90 4.31 3.25 2.24 4.31 3.25 2.24 4.31	151.44 96.42 133.46 132.47 157.81 133.46 116.07 85.08 120.03 133.69 84.35 150.25 163.43 114.88 69.92 159.37 133.48 124.32 148.53 146.83 77.64 142.76	126.60 80.60 111.98 111.54 131.93 111.56 77.03 77.13 100.34 111.76 70.51 161.97 125.60 136.62 98.03 58.45 131.58 103.93 124.17 127.74 64.91 118.89 96.77	114.98 92.11 127.85 114.01 153.09 119.45 113.93 81.30 120.17 129.25 84.85 156.52 157.19 408.74 108.80 59.63 144.56 119.42 105.54 128.56 174.97 118.89 115.76	152.34 100.00 139.89 133.42 161.60 139.83 117.51 90.40 120.91 144.25 86.88 197.43 154.17 182.24 114.88 84.05 159.67 135.89 139.07 164.47 147.38 86.75 143.09	91.16 83.72 99.14 107.06 111.42 106.78 72.77 67.78 84.90 104.60 62.99 133.61 107.83 90.07 98.25 98.25 98.26 130.73 120.69 74.13 120.69	100.24 88.89 105.70 108.98 112.61 109.89 75.21 69.95 92.03 112.58 70.17 148.07 119.19 134.98 96.27 73.75 105.37 125.07 137.29 105.42 77.31 129.56
Europe (1.007)	117.34 143.26 190.91 161.46 118.07 101.26 132.11 160.10 143.70 143.73 118.52	15.40 15.40	98.32 120.03 159.96 135.28 98.92 84.84 110.69 134.14 120.40 120.43 99.30	105.84 129.88 154.47 135.19 117.07 97.27 111.31 134.32 129.47 128.69 113.06	*3.57 1.97 0.69 1.54 3.59 2.81 4.39 1.61 1.98 2.20 3.62	116.78 143.04 188.96 160.06 116.67 100.88 131.55 158.75 142.25 142.35 117.45	97.62 119.58 157.96 133.81 97.53 84.33 109.97 132.71 118.92 119.00 98.18	105.14 129.84 153.19 134.13 115.69 96.76 111.06 133.31 128.28 127.53 111.99	117.34 192.26 161.61 118.07 102.91 132.11 160.10 143.70 143.73 118.52	97.01 130.81 120.36 99.78 80.27 87.51 120.26 111.77 113.26 100.00	99.66 144.03 126.30 102.33 81.14 95.39 125.70 115.23 116.45 101.38

The World Index (2454) 143.63 +1.0 120.34 128.55 2.21 142.24 118.90 127.38 143.63 113.37 116.50 Base values: Dec 31, 1986 = 100; Finland: Dec 31, 1987 = 115.037 (US \$ Index), 90.791 (Pound Sterling) and 94.94 (Local); Nordic: Dec 30, 1988 = 139.62 (US \$ Index), 114.42 (Pound Sterling) and 123.18 (Local); Nordic: Dec 30, 1988 = 139.62 (US \$ Copyright, The Financial Times Limited, Goldman, Sachs & Co., and County NatWest Securities Limited. 1987 Latest prices were unavailable for this edition.